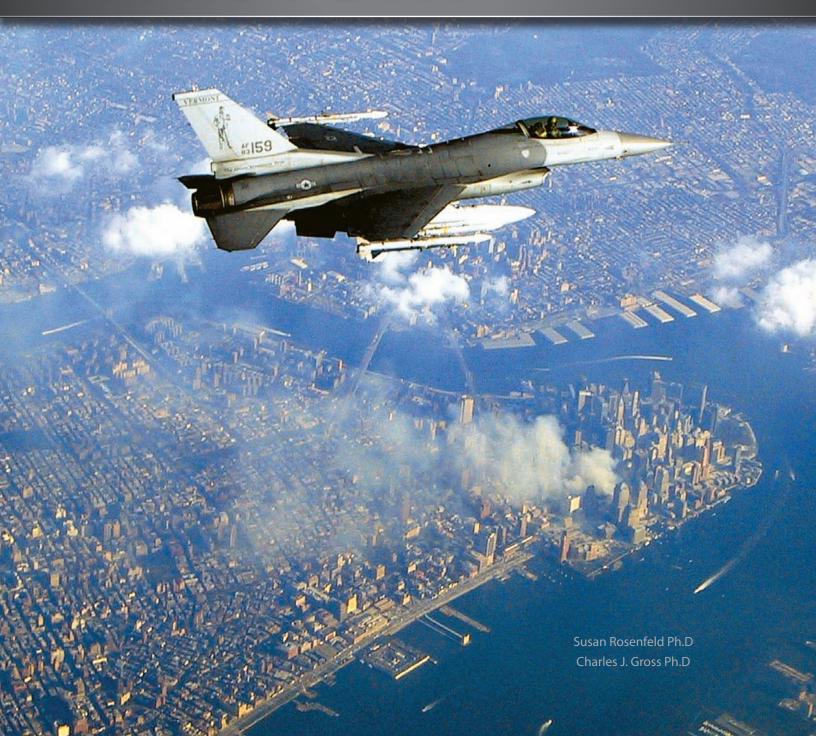
# Air National Guard at 60: A HISTORY



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COVER: A Vermont Air National Guard F-16 from the 134th Fighter Squadron, 158th Fighter Wing, conducts combat air patrol over the still burning World Trade Center site, September 12, 2001. (Photographer: Lt Col Terry B. Moultroup. 134th Fighter Squadron, 158th Fighter Wing, Vermont Air National Guard.)

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## **FOREWORD**

Lieutenant General Craig R. McKinley Director, Air National Guard

he Air National Guard has played significant roles in all of America's wars and most of its majorcontingenciessincethebeginningofthe 20th century. Governors and citizens alike have looked to the Air Guard for relief and rescue during community and state emergencies. Today's Citizen Airmen epitomize the enthusiasm, adaptability, and innovative spirit of America.

Every day they are called upon to defend the freedoms of our nation and help their fellow citizens in times of crisis. Performing according to the highest professional standards of the Air Force, Air Guard members embody our militia heritage and its volunteer tradition.

For the past 60 years the Air National Guard has served as an invaluable resource for the Air Force and the governors, transitioning seamlessly between federal and state roles. Air National Guard members have served around the world and their military experience and civilians kills have proven invaluable as our nation prosecuted conflicts in Korea, Vietnam, the Persian Gulf, Kosovo, Afghanistan, and Iraq. They also served during several major contingencies including the Cuban Missile Crisis and the Berlin Crisis of 1961 to 1962. In addition, Air Guard members made major contributions in about 1962 in Panama, the Balkans, Somalia, Rwanda, Haiti, and the Iraq no-fly zones instituted after Operation Desert Storm.

In the United States, the Hurricane Katrina relief effort brought into sharp focus the Air Guard's well established role as America's hometown Air Force. The Air National Guard flew over 3,000 sorties, moved over 30,000 passengers, and hauled over 11,000 tons of desperately needed supplies into Gulf Coast airfields, some of which Guard personnel opened

and operated. Air National Guard members rescued 1,443 people—heroicallysavingpeoplestrandedbytheflood. At eight sites along the Gulf Coast, Air National Guard medical units treated more than 15,000 patients, combining expert medical care with compassion. Air Guard members, in 2006, joined their Army counterparts in Operation Jump Start, supporting the Border Patrolin strengthening efforts to help stem the flowof illegal immigrants into this nation across its southwestern border with Mexico into the United States. For many years Air Guard members have fought wild fires, combated the influx of prohibited drugs into the United States, and saved countless lives through the daily operations of its search and rescue units. Inaddition to their primary federal warfighting responsibilities, National Guard aviation units have been performing such missions for civil authorities at least since 1927. That year the governor of Arkansas called out his entire 154th Observation Squadron to use their air craft to locate stranded survivors andbreaks in levees during the great Mississippi River flood.

The Air National Guard's role within the Air Force has matured and changed enormously since its establishment as a separate reserve component September 18, 1947. Originally, the Air Guard was a poorly resourced Mobilization Day fighter force requiring weeks of preparation for its major mission: a

possiblewarwiththe Soviet Union. Since then the Air National Guard has evolved into a highly capable organization held in a highstate of readiness augmenting the active duty Air Force in a broad spectrum of operational missions around the globe on a daily basis. Beginning with the air defense runway alert experiment in March 1953, the Air Guard assumed what has become known in recent years as an "Operational" role. Simultaneously, the Air National Guard maintained the capability to serve as a "Reserve" force for wars and major contingencies. The defense of the United States is the Air National Guard's primary responsibility as part of the Total Air Force and the National Military Strategy. At the same time, the governors rely on their Air Guard units to help handle

everythingfromblizzardsandhurricanestothepossibilitiesofa pandemic flu or another terrorist incident.

The following history, written by Dr. Susan Rosenfeld and Dr. Charles J. Gross of the Air National Guard's history program, documents key facets of the ANG's evolution and brings them up to date as the Air National Guard transforms to meet the spaceand information age and confronts the multiple challenges of terrorism, in surgency, illegal narcotics, humanitarian and peace keeping operations, conventional warfare, and supports civil authorities. Chief Master Sergeant David P. Anderson's chapters on Operations Enduring Freedom and Iraqi Freedom in the 2001 to 2004 Air National Guard periodic history contributed invaluable information to this publication.



New Orleans Naval Air Station Joint Reserve Base (Alvin Callender Field), Belle Chasse. Louisiana, September 1, 2005. (Gil Cohen, In Katrina's Wake, National Guard Heritage Painting.)

An F-106A Delta Dart from the Golden Bears of California Air National Guard's 144th Fighter Interceptor Wing launched an AIM-2 Genie air to air missile in the 1980 William Tell aerial weapons competition. The Wing won overall top honors. (Photographer: TSgt Frank Garzenick. Air National Guard Collection.)

## BUILDING A TOTALFORCE

urricane Katrina hit the Gulf Coast on August 29, 2005. "This was, by and large, the worst sight of devastation I've ever seen in my career," Chief Master Sergeant Pat Malone of the 123rd Special Tactics Squadron, Kentucky Air National Guard (ANG) recalled of his deploymenttofloodedNewOrleans, Louisiana. Chief Malonewas among some 40,000 National Guardsmen\* who responded. "The sheer magnitude of it and the conditions we had the guys working in were the most devastating." As a

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# "These guys were selfless ... and they jumped in there and saved people for seven straight days."

veteran of the first Gulf War and the continuing conflicts in Afghanistan and Iraq, Chief Malone had plenty of experiencetocomparewithhisLouisiana assignment. Working with the 125th SpecialTacticsSquadron(Oregon), the 212thRescueSquadron(Alaska),131st Rescue Squadron (California), and the 103rd Rescue Squadron (New York), all ANG, the 123rd used Zodiac boats to rescue over 1,200 people. They also saved86peoplefoundwadingthrough thewatersortrapped invehicles. "Once youreally get the guys in the re, they're in agiantcesspoolofcontaminatedwaterwith anythingyoucanimagine. Anythingin anybody'sgarage,anychemicalunder anybody's sink, the oil industries, the deceased, animals, sewage, everything mixedtogether,"ChiefMalonesaid.The pararescuemenwithMaloneweretrained "togetintoconfined, collapsed spaces; conduct search and rescue missions; cut through roofs; cut down doors; and getintoplacesotherrescueworkerscan't ... These guys were selfless ... and they jumped in there and saved people for seven straight days."

"The shortest distance between a disasterandhumanitarianassistanceisan



Kentucky Air National Guardsmen, 123rd Special Tactics Squadron, setting out with Zodiac boats to rescue survivors of Hurricane Katrina in New Orleans, 2005. (Air Force Photo.) BELOW: A US Air Force C-5 Galaxy, 105th Airlift Wing, New York Air National Guard, Stewart International airport, New York, sits on a ramp at the Gulfport Combat Readiness Training Center, Mississippi, as airmen with the 137th Airlift Squadron unload the cargo bay full of support vehicles and equipment for Hurricane Katrina relief operations. (Photographer: TSgt Micheal O'Halloran. Air Force Photo.)

Air National Guard C-130," noted one Guardsman looking back on the ANG's hurricane missions. During Katrina, Air Guard C-130s ferried in rescuers, medics, and supportworkers, and carried out the rescued. On September 1, 2005, the 139th Airlift Wing of the Missouri Air National Guard flew 31 New Orleans

children who needed hospitalization on two C-130s into Kansas City for treatment. The Delaware Air National Guard's 166th Airlift Wing C-130 crews brought Army National Guard members into Jackson, Mississippi, while Nevada's 152nd Airlift Wing flew Guard medical teams into Baton Rouge. Pave Hawk

\*Both men and women in the Air National Guard are referred to as Guardsmen.



rescue helicopters dropped in rescue teams like Chief Malone's. Louisiana Air National Guard's 122nd Air Support Operations Squadronhadtrained to call in air strikes; after Katrina, they used those same skills to direct rescuers.

First responder-type search and rescue is only one of the many roles played by the men and women of the

Major General Winston P. "Wimpy" Wilson (left) being sworn in as Chief, National Guard Bureau, by Secretary of the Air Force Eugene M. Zuckert during ceremonies held at Air Force Headquarters, September 4, 1963. (Air Force Photo.)

Air National Guard. Today they carry more responsibilities in the military than at any time in the Air Guard's 60-year history. And like the rescues it conducted in Katrina, its heroic actions as well as in its less spectacular but essential support roles, the Air Guard's achievements were rarely touted outside

theirlocalities and Air Forcemedia. Yet, in the United States, the ANG has primary responsibility for the aerial defense of the United States as well as assisting civil authorities to deal with natural disasters. In addition, the Air Guard provides almost half of the Air Force's tactical airlift support, combat communications, aeromedical evacuations, and aerial re-

fueling. In August 2007 it consisted of 13,158 full time Guardsmen and 69,901 traditional Guardsmen who take on that role one weekend a month plus two weeks a year.Techniciansoccupy a special category. They areconsideredtraditional Guardsmen serving drill weekendsandtheirannual training, but the rest of the time they have civil service status doing the same work as their Guard responsibilities.InAugust 2007 the ANG had 22,833 technicians.Guardsmen couldserveinoneofthree capacitieswheninvolved in operations. Normally, they reported to the stategovernors, and the state paid for the operation (State Active Duty). They could also report to the governor, and the federal governmentfinancedthe operation under Title 32

of the United States Code (USC), or they could be federalized by the president or Congress under Title 10 of the USC.

Major General Winston P. "Wimpy" Wilson, one of the most important officers in Air National Guard history, and the first from the ANG to head the National Guard Bureau, contributed an

insight in the early 1960s that took on evenmoresignificanceastheAirGuard acceptedincreasedresponsibilitiesinthe post-ColdWarmilitary.BecauseGuard personnel often had previous active duty training and held civilian jobs comparabletotheirmilitaryduties, and because of their longevity in individual units, the ANG could maintain high levels of military proficiency with far less training time than their active duty counterparts.

The National Guard Bureau had responsibility for administrative matterspertaining to the Army National Guard and the Air National Guard, their operationunderunifiedcommand, and theirintegrationintocombat-readyteams of land and air forces with the Army and Air Force respectively. Unlike their activedutycounterpartsintheAirForce, mostAirNationalGuardmemberswere long-timeresidentsofthecommunities theyserved, with traditional Guardsmen holding a variety of positions including teachers, firefighters, police, dentists, accountants, and small business owners. Because of its strong community ties, the AirNationalGuardwasabletocommand influential congressional support. Moreover, formost of its responsibilities, the Guard reported to the governor of itsstate or territory.\* Those ties gave the Guard substantial political clout.

Historically, the Air National Guard sought to insure that it remained a viable organization relevant to Air Force requirements by acquiring the most advanced air craft and ground equipment available and integrating them into a broad spectrum of missions that the ANG shared with the active force. Although the Air Guard seldom acquired brand new air craft straightfrom the factory, it usually had been able to maintain the operational capabilities of its planes and helicopters through superior maintenance, highlevels

<sup>\*</sup> The exception is the District of Columbia, where the president of the United States is its head.

of aircrew experience, rigorous training and realistic exercises, and innovative modernization programs.

#### The Early Days of National Guard Aviation

Thelateafternoonshadowslengthened as the sun dropped toward the western horizon over the shell-scarred French landscape. A flight of Royal Air Force (RAF) SE-5s patrolling at 16,000 feet turned south toward their home base at Bruay. Reed G. Landis, the lone American in the formation, "hunched forward in the tiny cockpit and searched the scattered puffs of clouds ahead ... suddenly Landis saw the flight leader rock his wings vigorously and roll into a steep dive ... Approximately 1,000 feet below, a half-dozen Pfalz [F.A.] scouts werecruisingeast." According to Landis's combat report, he "followed the flight down on F.A. scouts, majority of which spun. Continued to dive after the F.A. and engaged one as it came out of a spin. Fired short bursts from both guns into F.A., which did several turns of a spin and then fell into a dive." Landis, a former Illinois Guardsman who volunteered for aviation duty, scored his first official kill. He went on to become one of America's leading aces in World War I with ten aerial victories. (An ace had to have at least five confirmed aerial victories.) He was one of four former Guardsmen to achieve the coveted status of ace in that conflict. Their spectacular individual achievementsunderscoredthat, despite little interest from either the states or federalgovernment, the Guardhadbeen a hot bed of interest in American military aviation during its early days.

Although the ANG was not officially established in law as a separate reserve component until September 18, 1947, National Guardaviation emerged before



A Galludet Tractor biplane which the New York National Guard aviators rented in 1915. (Air National Guard Photo Collection.)

World War I. Early Guard aviation was aproductof grassroots efforts. In August 1908 the Army formally accepted the world's first military airplane from the Wrightbrothers. Meanwhile, that April, a group of enthusiasts organized an "aeronautical corps" at the Park Avenue Armory in New York City to learn ballooning. They were members of the 1st Company, Signal Corps, New York National Guard. Although they received instruction and assembled a balloon, it was not clear whether members of the unit had ever actually ascended in it.

In 1910 the unit raised \$500 to finance its first aircraft. The investment crashedalong with the plane on its initial takeoff during maneuvers that same year. However, the following year, the Curtiss Aeroplane Company loaned the New York Guardsmen an aircraft and pilot Beckwith Havens. When Havens later joined the unit as a private, he became the National Guard's first aviator. In August 1912 he flew with the Army in joint maneuvers.

Prior to World War I civilian flyers, businessmen, and National Guardsmen attempted to form Guard aero units in various states. On November 1, 1915, more than a year after the war in Europe

began, Captain Raynal Cawthorne Bolling, a prominent New York attorney, organized the Aviation Detachment, First Battalion, Signal Corps of the New York National Guard. That marked the Guard's first genuine aviation unit. Subsequently, the organization was redesignated the First Aero Company. Located at Mineola, Long Island, the unit was formed June 22, 1916, and was called into federal service on July 13, 1916, when the Mexican revolution spilled over the border into the United States. However, instead of active service inthesouthwest, it remained at Mineola for training and was demobilized on November 2, 1916.

Thefailed call-up convinced Captain Bolling that National Guard aviation units could never be effective military organizations. Aside from the difficulty of obtaining funds and spare parts, Bolling saw the main problem as the inability to recruit expert mechanics into the National Guard. Insteadh is unith adtorely entirely on paid civilians to maintain its aircraft. Both Bolling and the acting chief of the Militia Bureau, a regular Army officer, were convinced that military aviation could only be developed under the auspices of the active force. Consequently, the

WarDepartmentdecidedGuardaviation units would not be mobilized during World War I (April 1917 to November 1918 for the United States). Instead the War Department disbanded them and individualGuardsmenwereencouraged to volunteer for active duty.

Nevertheless, when President Woodrow WilsonaskedCongressforadeclaration of warin April 1917, Guardsmen provided a major pool of aviators for the Army. Approximately 100 of them had either qualified as pilots or were in training to become military aviators. Under War Department policy they had to leave the Guard and volunteer for the Signal Corps Reserve if they wished to remain in aviation during the war.

Althoughnoreliablecomprehensive figures exist on how many Guardsmen actually served in the U.S. aviation program during World War I, they made significant contributions as individual volunteers. The most famous of the Guard's fouraceswasMaiorReedChamberswho was credited with six aerial victories. He joined the Tennessee Guard in 1914 and served on the Mexican border in 1916 beforebecominganoriginalmember of the famed 94th Pursuit Squadron in France. On April 14, 1918, Chambers flewwithCaptainEddieRickenbackeron thefirstcombatmission ever ordered by an American commander of a U.S. Army squadron of American pilots.

SecondLieutenantErwinR.Bleckley, a field artilleryman from the Kansas National Guard, volunteered for aviation duty after he reached France. On October 5, 1918, members of the squadron attempted to locate and resupplyanAmericaninfantrybattalion that had been cut off by the Germans in the Argonne Forest. The following day, Bleckley and his pilot, First Lieutenant Harold E. Goettler (a non-Guardsman), braved very poor weather and intense



Captain Charles A. Lindbergh, Missouri National Guard, and members of his National Guard unit, 110th Observation Squadron, after he flew solo across the Atlantic Ocean, 1927. (Courtesy of 131st Fighter Wing, Missouri Air National Guard.)

ground fire to drop supplies to the "lost battalion." But flying at an altitude of 200 feet, their aircraft was downed by enemy rifle and machine gun fire. Both Bleckley and Goettler received theMedal of Honor posthumously for their heroism. Bleckley was the first of three National Guard aviators to be awarded the nation's highest military decoration, responsibilities directly supported ground

Initially, the War Department and the Army Air Service had no intention of organizing aviation units in the postwar National Guard. However, someGuardsmenandtheirpoliticalallies suchascongressmenandgovernorshad developed an intense interest inflying. Responding to political pressure and the availability of surplus wartime aircraft, the War Department changed its position. Early in 1920 the Militia Bureau and the Air Service agreed on a plan for organizing National Guard aviation units. On January 17, 1921, the 109th Observation Squadron of the Minnesota National Guard became the first postwar air unit to receive federal recognition. Many World War I

veteransandothertalentedfliersjoined postwar Guard aviation units. During the interwar period, 29 observation squadronswereestablished. Theywere either integral elements of National Guard infantry divisions or assigned to Army corps aviation.

The National Guard's observation troops by looking for the enemy and helping direct artillery fire. An aviator in the 110th Observation Squadron of the Missouri National Guard became the most famous Guard pilot during the interwar period: Captain Charles A. Lindbergh. Hisservice illustrated the close ties between military and commercial aviation. Trained to fly by the Army, he joinedthe110thObservationSquadron in November 1925. The following year, he became chief pilot for an airmail venture started by fellow 110th pilots Major William Robertson and his brother Frank. After Lindbergh made his historic solo trans-Atlantic flight in May 1927, he recalled his service in the Guard fondly. He wrote that his fellow

pilots "joined the Guard for two reasons that still hold up: first, the opportunity it offered to keep in flying training, and second, they considered it a patriotic duty to keep fit for immediate service in the case of a wartime emergency."

However, in the pre-World War II period, Guardaviators also honored the citizen soldier tradition by assisting civil authorities indomestice mergencies, most notably during the devastating Mississippi River flood of April and May 1927. Arkansas Governor John Martineau called up the 154th Observation Squadron, Arkansas National Guard, which flew over 20,000 miles across their states aving



Retired Colorado Air Guard Technical Sergeant Harry Emily, 90. He joined the National Guard in 1938 and was discharged after World War II. He recalled that there were 17 members in 1946 when they reorganized the 120th Aero Observation Squadron into the 120th Tactical Fighter Squadron which flew P-51 Mustang fighters, 2007. (Photographer: Spc Jessica Stone, Colorado National Guard. Air Force Photo.)

thousandsoflives. Even before the floods reached their state, 60 members of the 154th pointed outpotential breaks in the levees and air dropped food, medicine, and supplies to the workers shoring

them up. Once the storm arrived they flew their single-engine biplane Curtiss Jennies low in driving rain to airdrop suppliestofamiliesmaroonedintreesand on rooftops, and guided rescue boats to stranded people.

By the late 1920s the Guard's observation mission in direct support ofgroundtroops became increasingly marginalized in the opinion of Air Corps officers. Changing doctrine and revolutionaryadvancesinaeronautical technology drove the Army's air arm to concentrate increasingly more of its resourcesonthestrategicbombardment mission. As a consequence of that shift, during the 1930s, the Air Corps turned over almost all of its responsibility for observation aviation to the Guard. That patternofshiftingallormajorportionsof lessimportantmissionsfromtheregulars to the Guard (and later the Reserves) persisted through the remainder of the 20th century.

### Guard Aviation in World War II

In 1940 National Guard observation squadrons were mobilized as nondivisionalformations and absorbed into the Army Air Forces. Approximately 4,800NationalGuardaviationpersonnel were called up. While the majority of their units retained their numerical designations, most lost their character as Guard organizations. The rapidly expanding Army Air Forces used a majority of the key Guard members to help organize and train the multitude of volunteers that flooded into the wartime service. Some like Lieutenant Colonel Addison Baker of the Ohio National Guard achieved important combatleadershippositionsduringthe war. Baker died while commanding the 93rd Heavy Bombardment Group during the ill-fated raid against enemy oil refineries at Ploiesti, Romania, on August 1, 1943. He received the Medal of Honorposthumously for his courage and leadership that day.

### The Air National Guard is Born

The Air National Guard as we know it today—aseparatereservecomponent of the Air Force—was a product of the politics of postwar planning and inter-service rivalry during World War II (December 1941 to August 1945 for the United States). The leaders who planned and maneuvered for an independent postwar Air Forceduring WorldWarlIhadlittleconfidenceinthe reserves, especially the state-dominated National Guard. On the contrary, those leaders expected to build the largestandmostmodernstandingforce possible. However, domestic politics and American history forced them to significantly alter their plans.

Determined to include the National Guard in the postwar U.S. military establishment during World War II, the National Guard Association of the United States flexed its considerable political muscle. It compelled the Army Air Forces (AAF) to plan for a significant dual-component reserve force including an Air National Guard once the overseas fighting ended. General George C. Marshall, Army Chief of Staff, also pressured the AAF to revise its ambitious plans for a large postwar active duty force. When President Harry S. Truman instituted dramatic postwar military budget cuts, he split defensedollars evenly among the Army, Navy, and Air Force. That move also required the Air Force to plan for a far smaller active duty service than it had envisaged. As a result, the Air Force

neededthereservecomponents to help fill the gap.

Againstthebestprofessionaljudgment of the Air Force leadership, the Air Force of the mid-to-late 1940s included the 58,000 members of what became the Air National Guard. Its primary units were 84flyingsquadrons, mostlyfighters with air defense of the continental United States as their main mission. In 1946, as individual units began obtaining federal recognition, a separate Air Guard began to emerge. September 18, 1947, however, is considered the ANG's official birth

date, the same day the Air Force became a separate service under the National Security Act of that year.

#### The Korean War and After

The Korean War (June 1950 to July 1953) was a turning point for the U.S. military establishment including the Air National Guard. Some 45,000 Air Guardsmen, 80 percent of the force, were mobilized. That call-up exposed the glaring weaknesses of the ANG as well as the rest of the American military

establishment. After World War II, the Guard developed a reputation as a glorified flying club for World War II combat veterans. Not only did units and individuals lack specific wartime missions, their equipment, especially aircraft, was obsolete and their training, usually deplorable. Once mobilized, those Guardsmen proved to be almost totally unprepared for combat. Regardless of their previous training and equipment, Guard units were assigned almost at random to major air commands. It took months and months for ANG units



to become combat ready; some units never succeeded.

While most Air National Guard enlisted members remained with their units during the Korean War, many key officers, especially pilots, were stripped away from their units and used as fillers elsewhere in the rapidly expanding Air Force. Eventually, the mess was sorted out. The recalled Guardsmen contributed substantially to the air war in Korea and to the Air Force's global build up for an expected military confrontation with the Soviet Union.

In fact six ANG fighter squadrons and numerous individual Guard pilots serving in Air Force units compiled excellentcombatrecordsinKorea. They flew more than 39,000 combat sorties and destroyed 39 enemy aircraft. Four Guardsmenbecameaces. However, the initial mobilization fias coforced the Air Force to achieve an accommodation with the Air Guard and to thoroughly revamp its entire reserve system.

Althoughflyingunitsgarneredmost of the attention during the Korean War, 11,000 of the 45,000 mobilized Air

Guardsmenbelongedtotheorganization's aircraft control and warning as well as its radarcalibrationunits. Theirorganizations eitherstrengthened Americanair defenses or were converted to tactical air control units that directed Air Force fighter aircraft in the continental United States, Alaska, Newfoundland, Europe, and French Morocco.

During and after the conflict in Korea, Congress played a key role in placing reserve programs on a sound footing. Congress was much more willing than either the Department of Defense or





Captain John McMahn and Sergeant White, of the 182nd Fighter Bomb Squadron, Texas Air National Guard, close out flight records at Taegu, South Korea, following their F-84E becoming the first such aircraft to complete 1,000 flying hours, 1952. (Air Force Photo.)

the military services to fund the reserves properly. Moreover, beginning with the passage of the Armed Forces Reserve Act of 1952, a series of key laws fostered the development of more effective reserve components.

Although Korean War hostilities ended in July 1953, the Cold War persisted. Georgia Air Guard Major General George G. Finch, former Air Division chief at the National Guard Bureau, wanted to find an innovative way to provide additional training for fighter pilots after their units were demobilized. At the same time, the Air Defense Command could not call upon sufficient active duty Air Force units to defend the continental United States against the Soviet air threat. General

Finch proposed to employ pilots full time from "strategically placed" Air Guard units to perform "air intercept missions" against unidentified aircraft entering U.S. air space. In addition they would "providesimulated fighter attacks against the Strategic Air Command's [SAC's] nuclear-capable bombers."

Using Air Guardsmen from the 138th Fighter Interceptor Squadron, Syracuse, New York, and the 194th FighterBomber Squadron, Hayward, California, the experiment, which beganonMarch1,1953,provedagreat success—exceptthatithadtoremain a secret at least for the time being. Brigadier General Curtis J. Irwin, the 138thcommander,laterrecalledtrying to obtain the services of his pilots from

their civilian employers but not being able to tell them why. "But with Cold Wartensionsremaininghigh, employers were eager to help."

In August and October 1954 eight and nine fighter interceptor squadrons respectivelybegan"standingalert"using volunteer aircrews on a rotating basis for 14 hours a day. The ANG runway alertprogramrequiredsomeplanesand pilots to be available around-the-clock to become airborne within minutes of being notified to scramble. At its peak, in the mid-1950s, all 70 Air Guard fighter squadronsparticipated in that program, although that number was reduced to 25 by 1961. Most of the runway alert exercises involved SAC bombers: the few actual scrambles turned out to be late or off-course commercial airliners. The runwayalertexperimentin1953marked the beginning of the Air Guard's modern homelanddefenserole. Moreover, it was thefirstbroadefforttointegratereserve units into a major Air Force combat mission in peacetime on a continuing basis using volunteers.

Because of problems associated with the Korean War mobilizations, the Air Force and its reserve components pioneered new approaches like the runwayalertprogramtoreservetraining andmanagement.TheAirGuardreceived supportforitsinnovationsfromitsstrong political base in the states and Congress.More significantly, key Air Force and Air National Guard leaders agreed to put their past differences behind them tobuildonincreasinglyeffectivereserve programs. The Air National Guard had a creative and politically savvy leader in General Wilson, then head of the ANG organization in the National Guard Bureau, Mobilized from Arkansas in 1950 for the Korean War, he expected to servein Washington, DC, for 21 months. Insteadheremainedfor21years.Wilson servedashead of the Air National Guard from 1954 to 1962. In 1963, he became the first Air Guardsman to serve as Chief of the National Guard Bureau, staying in that position until 1971. Under Wilson's leadership, the ANG transformed from a flying club to a valued reserve component of the Air Force.

GeneralWilsonandothersrecognized that the Air Guard faced a dim future unless it acquired definite wartime missions and integrated with Air Force operationsonaregularbasiswhilemeeting the same tought raining standards as theactivedutyforce.Tobereadyforcombat the moment it was called into federal service, the Air Guard also needed more full-timemanningandadditionaltraining periods for its aviators. Finally, General Wilsonandothersfoughthardtoacquire modern aircraft and facilities. General Wilsonemphasizedthehighexperience levelfoundamongAirGuardindividuals  $and units and convinced the {\it AirNational}$ Guard, the Air Force, Congress, and the states to accept those concepts.

Pushed by its Air Guard and Reserve and their political supporters, the Air Forceadoptedseveral management and training innovations after the Korean War first time. The ANG now began to train against those requirements and plans. Guard leaders proposed the air defenserunwayalert programas away to combine realistic training with support of a significant combat mission in peacetime. As the first broad effort to integrate reserve units into the regular peacetime operating structure of the American armed forces on a continuing basis, that program was the precursor to the Air Force's total force approach to reserve components' training and utilization.

Another significant innovation the gaining command concept of reserveforces management—meant thatthemajoraircommandresponsible for using a Guard or Reserve unit in wartime would actually train it during peacetime. Air National Guard leaders had pressed for that arrangement for years.In 1960 budget cuts and criticism of the air reserve programs forced the active duty Air Force to adopt the concept.ltimprovedtheeffectiveness of ANG units by giving Air Force commandersdirectpersonalincentives forimprovingtheperformanceofthose organizations.Inaddition,itestablished firmprecedentsforthetotalforcepolicy to be prepared to respond within a few days once they were recalled to active duty. To support flexible response and improvereadiness, Secretary McNamara proposed shrinking America's large reserveestablishmentandmergingthe National Guard with the purely federal reserve components. Such efforts had been tried several times since World War II, always failing. It failed again in the early 1960s. The secretary then created as elected reserve force in each of the military services. Those units had priority access to equipment, could recruittofullwartimestrength,andwere allowedtoconductadditionaltraining each year. They would provide most of thenation's strategic military reservein the United States while a growing shareof the active force was engaged in the Vietnam War.

### Reshaping the Air National Guard Force Structure

Originally the Air National Guard was designed as a combat reserve force. After World War II, its flying units consisted of 72 fighter and 12 light bomber squadrons equipped with obsolescent

## ANG transformed from a flying club to a valued reserve component of the Air Force.

that promoted the evolution of combatready reserve forces. The most significant policy innovations included placing those air reserve forces in war plans, the ANG's participation in the air defense runway alert program, the "gaining command concept" of reserve forces management, and the selected reserve force program.

In 1951 the Air Force established specific mobilization requirements for the Air Guard in its war plans for the by integrating the Air Guard into the daily operations of the active force.

Theselectedreserveforceprogram—anothermajorpolicyinnovation—reflected then Secretary of Defense Robert S. McNamara's determination to build an elite force of highly capable reserve units to support the John F. Kennedy administration's flexible response policy. That policy expected America's military forces, including its reserve components,

World War II propeller-driven aircraft while the Air Force transitioned to jet fighters. Although it had no airlift or tanker units, the Guard's flying units were equipped with a small number of liaison, trainer, and transport planes. To preserve its flying units the Air Guard actively sought out new missions and aircraft for the mincluding transports and tankers, a practice that still persists.

After the Korean War, the Air National Guard's force structure gradually changed to include a significant number of airlift, tanker, and specialized combat-support units. The Air Guard aggressively worked to preserve its existing flying units by obtaining the most modern aircraft available. Those included growing numbers of large aircraft used in special operations, aeromedical transport, strategic and tactical airlift, and aerial refueling missions. Although those planes were usuallyoldermodelsnolongerneeded by the active force, they were gradually integrated into the service's daily operations by the Air National Guard aseitheraby-productoftraining needs orinresponsetospecificemergencies.

The Air Guard found prop-driven transports important at that time for several reasons. Some existing Air National Guard fighter units equipped with piston-driven F-51s could not converttojetsbecausetherunwaysatthe localairportswheretheywerebasedwere too short. In addition, some local leaders simplydidnotwantjetfightersoperating in their communities. Guardsmen and the affected communities, however, were determined not to lose those units. Korean War operations suggested that experienceandmaturitywerethekeysto victoryinjetcombat.Nevertheless,theAir Guardbelievedthatonlyrelativelyyoung men were capable of performing well in modern fighters. The Guard considered airlift a viable option for keeping senior aviators in the cockpit. Finally, with the advent of surface-to-air missiles (SAMs), someobservers concluded that the days of fighter units were numbered.

With the end of World War II the Air Force dropped special operations unitsfromitsrolls. "Special Operations Forces are small, elitemilitary units with special training and equipment that can infiltrate into hostile territory through land, sea, or air to conduct a variety of operations, many of them classified. The personnelundergorigorousselection andlengthy, specialized training." They were revived for the Korean War. After that conflict, in 1954, the Air Force, preoccupied with its high technology buildupforapossibleglobalnuclearwar with the Soviet Union, planned to phase out its remaining special operations units. General Wilson and governors in fourstatesagreedtoestablishnewunits the Air Force was no longer interested in assisting. Consequently, in April 1955, the Air Guard acquired its first Squadron (Light) became the first pure airlift unit in the Air Guard on February 1, 1956. It received Curtiss C-46D Commandos. Two other aeromedical transport squadrons followed that year, primarily because of the impracticality of converting their locations to modern jet fighter operations.

Three years later, General Wilson learned that the Air Force, in order to save operating funds, planned to phase out 48 C-97 Stratofreighters before their replacements were available to the active force. Wilson proposed sending those planes to ANG fighter-interceptor squadrons and Air Force Secretary



F-104A from the 157th Fighter Interceptor Squadron, South Carolina Air National Guard, is loaded aboard a C-124 for shipment to Europe during the Berlin crisis, 1961. (Office of Air Force History, USAF.)

special operations unit when the 129th Air Resupply Squadron was federally recognized and two C-46s were delivered to it at Hayward, California.

Encouraged by Guardsmen and their political allies, during the late 1950s, the Air Force alloweds ever a lother Air National Guard units to trade in their aging fighters for old transports. New Jersey's newly organized 150th Aeromedical Transport

James H. Douglas, an airlift officer in World War II, approved the proposal. In January 1960, units in California, Minnesota, New Hampshire, New York, and Oklahoma began trading in their fighters for C-97s.

Air National Guard leaders were determined to further expand the ANG's role in key Air Force missions. In 1960 they convinced the National Guard Association of the United States that "Broadening the Air National Guard missions is essential." To limit Guard missionstoasmallnumberofdefense requirements made units vulnerable to program changes. "A well-balanced Air National Guard with missions in all areas of the defense requirements, is a sound goal." As a result, the Air Guard also took on an air refueling mission. The Air Guard received its first KC-97 aerial tankers in July and August 1961. During that period the 108th Fighter Interceptor Squadron, Illinois; 126th FighterInterceptorSquadron,Wisconsin; and 145th Air Transport Squadron, Ohio, converted to KC-97Fs and were redesignated air refueling squadrons. The Guard's desire to preserve all of its existing flying units with the most modernaircraftavailableencouraged a significant number of conversions to tankerandstrategicairliftaircraftduring the remainder of the 1960s.

#### **Cold Warriors**

On August 13, 1961, Berliners woke up to find they lived in a divided city. A wall now separated East Berlin from West Berlin. With that provocative act, the Soviet Union ratcheted up the Cold War. President Kennedy mobilized a limited number of Reserve and Guard units, dispatching 11 ANG fighter squadrons to Europe. All the Guard units were in place within a month of their respective mobilizationdays, although they required additional training, equipment, and personnel after being called up. In all, some 21,000 Air Guardsmen were mobilized during the 1961 Berlin Crisis.

Relianceonsecond-rate equipment and primitive living conditions during the Berlin call-ups continued to plague the Air Guardunits deployed to western Europe. To ameliorate the problems



Ground crew prepares an F-100 of Colorado's 120th Tactical Fighter Squadron for combat mission at Phan Rang Air Base, South Vietnam. (Air National Guard Collection.)

revealed during that mobilization, in February 1963, the Air Force formally proclaimed the policy goal of having theairreservecomponentsimmediately available to augment the active force to a spectrum of conflicts including guerrilla and limited conventional warfare. Both the ANG and the Air Force Reserve also received increased resources. Nevertheless, not until the 1980s did their units secure adequate equipment and training to become deployable quickly for global wartime tasking on an across-the-board basis.

By August 1962 the units mobilized for the Berlin Crisis returned to state control. They had hardly resumed normal operations when President Kennedy announced on October 22, 1962, that the Soviet Union had placed nuclear warheads in Cuba, only 90 miles from Florida. With the Cuban Missile Crisis, Air National Guard fighter units trainedfor "nonotice" deployments, and volunteer ANG airlift crews and their aircraftaugmented Air Forceglobalair lift operations. Air National Guard bases

hosted Air Force fighters and bombers dispersed the reto avoid a possible Soviet nuclear response to the crisis. But in the end, no ANG unit was federalized.

Gradually, the Guard's airlift and tankerunits became involved in the daily operations of the active force as part of their training. From January through December 1963, for the first time for an air reserve component Air National Guard tactical flying units began routinely deploying overseas during their annual training periods, primarily to Europe, to exercise their wartime missions. Air National Guard transport units hauled cargo for the Military Air Transport Service while training for their wartime global airlift role.

The 1960s also saw the inauguration of a major refueling operation, Creek Party, which flourished almost daily from 1967 to 1977. The Texas Air Guard's 136th Air Refueling Wing inaugurated Operation Creek Party May 1, 1967, because the Air Force did not have enough tankers available in Europe to train its fighter pilots.

The operation eventually involved nine ANG air refueling groups that rotated approximately every two weeks to Rhein-Main Air Force Base in Germany. During those years, the Air Force tankers in EuropeprimarilysupportedtheVietnam War and the demands of the Strategic AirCommand, which carried nuclear bombs. BothvolunteersandGuardsmenontheir annualtrainingparticipated. Apermanent commander and a small detachment of enlisted personnel stayed the refull time to serve as liais on with the active duty Air Forceand provide continuity. Operation Creek Party demonstrated that the Air Guardcouldsustainanoverseasrotation without necessitating a mobilization by the president or Congress. In addition, it establishedapatternforfutureoverseas operationalrotationsusingvolunteerson short tours.

The Vietnam War provided the next significant test for the Air Guard. However, for largely domestic political reasons, President Lyndon B. Johnson chose not to mobilize most of the nation's reserve forces. The senior leadership of both the active duty military establishment and the reserve forces tried in vain to reverse the president's decision to avoid amajor reserve mobilization. As a result, the Reserves and the Guardacquire dreputations as havens for relatively affluent, young white mento avoid the draft.

Following the 1968 Tet offensive in whichthe Communist North Vietnamese and Vietcong troops attacked positions throughout the Republic of Vietnam, the Pentagon dispatched four ANG fighter squadrons to that nation. According to the Chief of the National Guard's annual report for that year, "All four Guard squadrons in South Vietnam had convinced everyone—particularly the Vietcong—that they were highly qualified professionals with a zestandenth usias mequal to any in Vietnam." That year

approximately 10,600 Air Guardsmen were called into federal service.

Just prior to Tet, the North Koreans seized the electronics surveillanceship Pueblo as it cruised near the Korean coast. President Johnson, contending with Vietnam, sought a diplomatic resolution to that crisis. However, he sent Air Force tactical aircraft to South

active duty force. In practical terms, the total force policy sought to insure that all policy making, planning, programming, and budgetary activities within Defense considered active and reserve forces concurrently and determined the most efficient mix of those forces in terms of costs versus contributions to national security. The policy also insured that

"All four Guard squadrons in South Vietnam had convinced everyone—particularly the Vietcong—that they were highly qualified professionals with a zest and enthusiasm equal to any in Vietnam."

Korea and mobilized air and naval reservists. That crisis prompted the third partial Air Guard mobilizations ince the end of World War II and eventually two ANG fighters quadrons were dispatched to South Korea. However, the Pueblo crisis ended without a resort to combat.

#### The Total Force

BasedlargelyontheAirForce's experience with its own reserve components, the Pentagonadoptedthetotalforceconcept in 1970. Dr. Theodore Marrs, an enthusiastic former Air Guardsman who served as a high ranking civilian official in the Air Force and the Department of Defense in the early 1970s, received much of the credit for developing it. Reserve forces planning and policy making were influenced by total force ever since. The conceptsoughttost rengthen and rebuild public confidence in the reserves while saving money by reducing the size of the

Reservists and Guardsmen, not draftees or volunteers, would be the first and primary source of manpower to augment the active duty forces in any future crisis.

During the early 1970s necessity forced Air Guardsmen to scramble for otheraircraftandmoreviablemissions while managing, with congressional help, to scuttle the proposed deactivations of several ANG units. Because of forcestructure reductions, a significant number of older C-130 Hercule stactical airlifters became available for the Guard and Reserve. In April 1970 California's 115th Tactical Airlift Squadron acquired C-130As, becoming the first ANG unit to be equipped with that aircraft. Nevertheless, Guard leaders fought hard but failed to retain the strategic airlift mission. That situation caused members of the National Guard Association Executive Council to publicly question whether or not the active force really accepted it as a full

partner under the auspices of the total force concept.

Congress eventually came to the aid of the Guard's hard-pressed airlift community. In June 1979 the 137th Tactical Airlift Wing, Oklahoma, marked the first time an ANG airlift unit was equipped with brand new transportaircraft:itreceivedfourfactoryfresh C-130Hs. Several years later Congress institutionalized the practice of purchasing limited amounts of new weaponsandequipmentforthereserve components. Under the auspices of a separate appropriation for Guard and Reserveequipmentestablishedin 1982, 69 brand new C-130s entered the ANG's inventory from 1984 to 1991.

Air Force opposition to giving the GuardandReservejettankerschangedin theearly 1970s because of technological progressandpost-Vietnamdefensebudget cuts, transforming the Guard's role in air refueling. In July 1972 Air Guard units began supporting Air Force tanker task forcesoverseaswithplanesandvolunteer crewswhenneeded. Triggered by a 1974 decision by Secretary of Defense James R. Schlesinger to save money, Ohio's 145th Air Refueling Squadron acquired the ANG's first jet tanker in April 1975 when it began converting from KC-97Ls to KC-135As. Altogether, the Air Force transferred 128 older KC-135s to the air reservecomponents.LieutenantGeneral Richard L. Lawson, the Eighth Air Forcecommanderandoneoftheformer opponents of giving the Guard tankers, observedin1977: "Thereisnosuchathing asa'weekendwarrior'inmyjudgment... aircrewsfromGuardunits...arestanding ...shoulder-to-shoulder, same facilities, same groundrules, same requirements as their active duty counterparts."

In 1973 President Richard M. Nixon instituted the all-volunteer military. Without the draft, the need to secure



U.S. Air Force Airman Paula Toay (left) the first female unit member assigned to the North Dakota Air National Guard, gets help with her 5.56 mm M16A1 rifle, from Air National Guard instructors during a marksmanship course at Hector Field, North Dakota. (U.S. Air Force Photo.)

additionalsourcesofmanpowerbecame apparent. That produced two majors ocial transformations in the National Guard: itbecamearaciallyintegratedorganization andwomenjoinedinsignificantlygreater numbers. As late as June 30, 1971, the Air Guard had only 888 African Americans(1.01percent)and1,456other minorities (1.66 percent) in its ranks. It facedadauntingchallengeaugmenting minorities first, because of the Guard's establishedemphasisonobtainingtrained prior service veterans. Second with pressuretoproducediversitythroughout the American workforce, the Guard competedwithothermilitaryservicesand the private sector for minority recruits who possessed high levels of education and advanced technical skills. As a result **ANGexperiencedacomparativedearth** of qualified applicants. However, the newemphasisonrecruitingunderserved populationsbroughttotalANGminority

membership to 12,856 personnel (13.8 percent) by September 30, 1979.

The Air Guard experienced its second major social transformation regardingwomen.Lessthanonepercent of the Air Guard consisted of women whenthedraftended.Moreover,women had been excluded completely from the Air National Guard until 1956 when President Eisenhower authorized the appointment of female nurses. In October 1956 Captain Norma Parsons Erb became the first female to join the National Guard. That monthsheen tered the New York ANG as a nurse and rose to the rank of colonel before retiring in 1986. However, women could not enter the Air Guard in non-nursing fields until November1967whenCongressremoved a two percent personnel strength and rank ceiling limitations imposed by the Women's Armed Services Act of 1948. Consequently, on July 1, 1968, the



The pilot of a 157th Tactical Fighter Squadron F-16A Fighting Falcon aircraft of the South Carolina Air National Guard prepares for a mission with the help of two ground crewmen. The 157th is one of several squadrons combined to form the 4th Tactical Fighter Wing (Provisional) during Operation Desert Storm. (Air Force Collection.)

National Guard Bureau authorized the states to enlist and appoint women to nonmedical positions.

The Air Force finally admitted women to flight training in 1976. In January 1978 the Air Guard claimed its firstfemalepilotwhenSecondLieutenant Marilyn Koon pinned on her silver wings and joined Arizona's 161st Aerial Refueling Group. In April 1992 Colonel Roberta V. Mills of the Tennessee ANG became the first Air Guard assistant to the head of the Air Force Nurse Corps. On April 8, 1992, she became the first womaneverpromotedtogeneralofficer rank in the National Guard. In the mid-

1980s, women were flying every type of Air Force aircraft. By spring 1986, the Air Guard had 12,551 women (11.4 percent) and minority representation had increased to 16,130 (14.6 percent).

During the 1980s changes in the Air Guard's force structure and readiness were primarily driven by President Ronald Reagan's military buildup and the need to prepare for a possible war between the North Atlantic Treaty Organization (NATO) and the Warsaw Pact in Central Europe. The ANG focused on modernization, more realistic combattraining, increased readiness, and personnel growth, primarily in

nonflying, mission supportunits. However, grassroots efforts by the states to increase the number of ANG flying units were rejected by the National Guard Bureau. Instead many units were allowed to increase the number of aircraft assigned to them when the Air Force made those planes available. The expiration of the Soviet Union, beginning with the fall of the Berlin Walland Glasnostin 1989 and culminating in the USSR's breakup into its republics in 1991, constituted a major upheaval that continued to influence global politics into the 21st century.

Under President George H. W. Bush the United States once again engaged in combat with the support of the Air National Guard. In December 1989 and January 1990, ANG volunteers participated in Operation Just Cause, the invasion of Panama, to secure the arrest ofPanamaniandictatorandaccuseddrug lord Manuel Noriega. The ANG had been conducting operations in Latin America sincethelate1970stodefendthePanama Canal and to provide training support, embassyresupply,searchandrescue,and counterdrug operations. In addition the ANG airlifted supplies and hardware to remote radar sites and performed aerial mapping operations. Crews already in Panama also participated in Just Cause. Air National Guard volunteer C-130 crewscompleted181sortiesmoving3,107 passengers and 551.3 tons of cargo for JustCause.Mississippi'sC-141-equipped 172nd and C-5-equipped 105th Airlift Wing from New York also contributed. In addition, Air Guard A-7 Corsair II fighters from South Dakota's 114th Tactical Fighter Group and Ohio's 180th Tactical Fighter Group flew 34 combat missions in support of the invasion.

Belying Air Force doubts about Air Guard performance, and applying the same standards as active duty units, Air Guardunitssucceededduringoperational readiness inspections. In Air Force-wide competitions, Guardunits and individuals frequently placed high or won. For example, the South Carolina Air Guard's 169th Tactical Fighter Groupgarnered top teamhonors in the Air Force's worldwide gunnery contest, Gunsmoke'89. The Air Guard and the total force concept would be tested again in the major operations of the 1990s: Desert Shield and the first Gulf War, Desert Storm.

## Desert Shield and Desert Storm

Following the seizure of Kuwait by Iraqi forces in August 1990, the Air Force turnedtoitsreservecomponentsforhelp andwasswampedwithvolunteers.Before President Bush mobilized Reservists and Guardsmen on August 22, 1990, nearly 1,300 Air Guardsmen actually entered active duty as volunteers. Initially, most of them concentrated on aerial refueling and airlifting American forces to the Persian Gulf region. The first two ANG units to volunteer before the president's mobilizationorderwerethe105thMilitary Airlift Group, New York ANG, and the 172nd Military Airlift Group, Mississippi ANG. Respectively, they flew the C-5A and the C-141. KC-135 Tankers also participated in those early deployments. ThoseearlyvolunteershelpedtheAirForce meet its operational commitments withoutforcing President Bush to announce a premature reserve mobilization.

Altogether, 12,456 Air Guardsmen participated in Air Force operations duringthePersianGulfcrisis.Whencalled upon,AirGuardsmenwereimmediately prepared to perform their missions alongsidetheiractiveforcecounterparts. They did not need additional training or new equipment to do their jobs. They were integrated into most of the Air Force'soperationalmissions,flyingairlift

andaerial refueling sorties, and manning aerial ports. Guards men also flew attack, aerial reconnaissance, special operations, and tactical airlift missions.

Relatively few ANG outfits were mobilized as units. Instead, the Air Force called up packages of equipment and personnelthatweredevelopedafterthe crisis began. While that created some problemswhenunitsfoundtheyneeded thereassigned individuals, the Air Guard validated its approach to the total force policy during the Persian Gulf crisis. The resources and hardwork of the 1980 spaid off.Comparedtoprevious mobilizations, ANG units and individuals were much betterprepared to perform their missions upon entry into federal service. Units were well equipped and well trained. As planned, they were able to respond much more rapidly and effectively than inpreviouscall-ups. Theywere integrated into operations with their active duty and Air Force Reserve counterparts with a minimum of disruption and delay. Once in federal service, they performed ably by any standard across a broad spectrumofmissions.Incontrasttoearly mobilizations, in most areas, Air Force leaders showed no reluctance to call on the Air Guard. While the availability of adequate active duty fighter resources limited the ANG's participation in the first Gulf War, in at least two areas, airlift and aerial refueling, the contributions of the Air Guard and the Air Force Reserve wereessentialtothespeedandthescope of the American military intervention in the Persian Gulf.

The roles played by the Air Guard in the Persian Gulfcrisis defined it for a new era. Despite some misgivings because of the potential impact on unit morale and cohesion, the ANG had to be capable of responding to a broad spectrum of missions ranging from counter terrorism to regional conflicts and even a major

war with the remnants of the Soviet Union. To do that it was prepared to tailor its responses to fit the situation and serve the needs of the active duty AirForce. Mobilizing entire flying units and maintaining their integrity while in federal service, although desirable, wouldnolongerbetheonlyacceptable approach to supporting the Air Force in a crisis. Instead the Air Guard would be flexible in its response in order to fit the situation. That could involve individual volunteers, tailored packages of volunteers, or mobilized Guardsmen developed in response to specific contingencies ("situations requiring military operations ... to protect US interests"). On the other hand entire units up to wing level could mobilize and operate as stand-alone units on austere bases.

By validating the total force policy, the Air Guard strengthened its ability to play a major role in the post-Cold War U.S. military establishment. In the eyes of its senior leadership, the Air Guard's military capability was no longer a significant question. The real concern, however, was the accessibility of Air Guardassetsforrepeatedandextended federal callups in the new world order. SeniorAirForceofficialswereconcerned that volunteers would not always be available from the Guard when needed. As a result, the officials were often more comfortable with the idea of mobilization. Air National Guard leaders, on the otherhand, feared that repeated callups, voluntaryormobilization, and long tours ofactivedutywoulddriveairmenoutof their units. Nevertheless by reinventing itself during the Persian Gulf conflict, theAirNationalGuardanditsleadership sought to demonstrate to the Air Force that ANG assets would be available to augmenttheactivedutyforceasavalued partner whenever needed. «

## Volunteers

enior Master Sergeant Bob Myco crawled under the A-10 Thunder bolt at the end of the foreign runway, carefully performing a last-minute inspection. Also known as the Warthog, the Flying Gun, and the Tankbuster, the A-10 had as its mission ground attacks against tanks, armored vehicles and installations, and close air support of ground forces. Sergeant Myco looked for cuts in the tires, gas or oil leaks, and exterior panels that had not been properly secured. We apons personnel removeds a fety devices from the air craft's missiles and the pilot was ready to launch. As the A-10 taxied to the runway,



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Mycosignaledthumbsupandsaluted.A verylongdaylaterand6,000milestothe west, hewandered through the familiar base hangar where he had worked for 40 years. Glancing at his watch—it was 3:30 a.m. local time—Myco realized that he only had a few hours before he had to be ready for work. The Westfield, Massachusetts, schoolsystemwas introducing its new superintendent. As a highschoolguidancecounselor, Myco could not afford to be late. Like other members of the 104th Fighter Wing of the Massachusetts Air National Guard (ANG), Sergeant Myco had just spent part of his summer vacation launching aircraft from Aviano Air Base, Italy, on

other contingency operations during the 1990s also marked another major stage in the gradual transformation of the ANG to an organization capable of bothshortnoticemobilizationsandlong termvoluntaryaugmentationsofglobal Air Force operations while operating a broad range of modern weapons systems. Through 1999, despite some significant exceptions to the general pattern, most of that augmentation capabilitycamefromaviationpackages of individuals from several Air Guard flying units. For Air Guardsmen, the growing pace of overseas operations intensified the competing demands of their families, civilian jobs, and military ofanewera. Instead of preparing only for conventional warfare—a World War III or a major regional conflict—the ANG recast itself as a major partner in the daily global operations of the Air Force. It modernized its weapons systems and added new missions to its portfolio. Relying primarily on volunteers, Air Guardsmen participated in actual, "real world" military operations on a daily basistorelievethe growing deployment burdens carried by active force personnel.

Following the first Gulf War, the Air Guard's senior leadership in the National Guard Bureau began to adapt their organization for the post-Cold War erain a series of far-reaching discussions

## For Air Guardsmen, the growing pace of overseas operations intensified the competing demands of their families, civilian jobs, and military duties.

peacekeepingandcombatmissionsover Bosnia. His unit had deployed to Italy between August and October 1995.

Myco's experience had become increasinglycommonforAirGuardsmen as the United States struggled to cope with growing instability in the Balkans, MiddleEast, and Africa. The availability of significant numbers of well-trained, combat-ready units and individuals in the Air National Guard and the Air Force Reserve enabled a shrinking active duty Air Force to expand reserve participation in contingencies during most of the 1990s without involuntary recallstoactiveduty.Becauseofrepeated activations during that decade and the high level of personnel stability in ANG flyingunits, amajority of them contained largenumbersofpersonnelfamiliarwith the Balkansand the unique operational requirements in that volatile part of the world. The growing involvement of Air Guardsmen in the Balkans and

duties. Generally, those conflicting pressures were kept within acceptable bounds because the Guard stressed short—15to30day—voluntarytoursof activedutybytraditional(i.e.,part-time) Guardmembersandanincreasedreliance on the ANG's growing complement of full-time support personnel.

## Adapting the Force for the Post-Cold War Era

ThebreakupoftheSovietUnionsignaled the end of the Cold War. Looking toward a more peaceful future and eager to balance the budget, post-Gulf War U.S. defensepolicies produced major changes for the Air National Guard. Between the reduction of America's active duty armed forces and the interventionist foreign policies of U.S. presidents, the ANG adapted its forcestructure, organization, equipment, and operating procedures to remain relevant to the military requirements

with top echelon Air Force personnel, stateofficials, unit leaders, and members of Congress. Essentially, the Air Force agreed it would attempt to retain all ANG and Air Force Reserve flying units whilereducing its own as a cost-effective way to maintain a post-Cold War force structure. The Air Guard experienced a modestdeclineinassignedpersonnelfrom 117,786 in September 1991 to 108,487 by September 2001 while the number of uniformedactivedutyAirForcepersonnel shrank dramatically from 510,432 to 353,751 during that same period. Driven by its growing involvement in real world operations, the acquisition of more sophisticatedweaponssystems, and the acceptanceofnewmissions, the proportion offull time Air Guard personnel grew from28 percent in October 1991 to nearly 31 percent 10 years later.

To preserve its flying units in the faceofincreasinglytightbudgets,theAir Guard'sseniorleadershipintheNational

Guard Bureau decided that they would modernize their reserve component's aircraft inventory. It would achieve that in several ways. As limited amounts of newer equipment became available from a smaller Air Force, and budgets tightened, the ANG would reduce the numbers of aircraft assigned to each unit. If necessary, it would combine units at the same locations. Some organizations would close down, but only as a last resort. Furthermore, the Air Guard leaders vowed to seek new missions. Theyemphasizedthattheirorganization must accomplish needed changes in a cooperative manner with the Air Force. The Guard depended on a healthy, active Air Force and it could not afford a bitter fight with that service over increasingly tight resources.

Aided by the newer aircraft from the shrinking Air Force inventory, the Air Guard modernized and reshaped its fleet after the Cold War. The size and composition of the ANG's aircraft inventory changed significantly after 1991. In September of that year it possessed 1,551 mission and support aircraft. That figure diminished to 1,180 byDecember2001.Acceleratingatrend that had begun following the Korea War, the Air Guard continued to shift from a predominantly fighter force to one that incorporated units responsible for a broad spectrum of flying and combat support missions. Fewer and fewer combat aircraft were in that mix. From 1991 to 2001 the ANG experienced an enormous growth in large aircraft including C-130s, KC-135s and B-1s at the expense of smaller fighter planes.

Oneofthemostcriticalmodernization challenges facing the ANG involved its extensive fleet of older model F-16s, especially the requirement to conduct precision attacks of ground targets around-the-clock in poor weather conditions. Historically, the Air Force



Air National Guard personnel use forklifts to unload pallets of cargo from a C-130 Hercules aircraft in Split, Croatia, December 1, 1994. (Air Force Photo.)

had not adequately supported ANG's requirements for that critical equipment. The Air National Guard consequently initiated an acquisition program with the Air Force Reserve Command to developanewprecisiongroundattack capability. As its goal ANG sought to acquire for F-16 Block 25/30/32 aircraft, around-the-clock, all-weather, precision strike capabilities against surface targets. Northrop Grumman's advanced technology LITENING II targeting pod met the specifications. The Air Guard's participation in real world Air Force operations was a crucial factor in securing the support needed to obtain adequate numbers of targeting pods. In addition, ANG initiated programs to equipits fighters with computer data links, night vision goggles, and night time cockpit lighting. The first Air Guard F-16s equipped with LITENING II pods and night vision goggles deployed to Incirlik Air Base, Turkey, in September 2000 to participateinOperationNorthernWatch, which enforced a no-fly zone over Iraq.

In addition, the Air Guard pursued relatively newor "sunrise" technologies and missions such as space operations. Air National Guard senior leaders and planners begane valuating ways to involve their organization in space missions as early as 1988. Because of he sitation by Air Force Space Command to accept such ANG initiatives, Air Guard leaders launched a "full court press" to educate Space Command leadership on the ANG's space potential. Success came when the 137th Space Warning Squadron of the Colorado Air National Guard was activated at Greeley on

January 21, 1996. By the end of 2000 the Air Guard boasted three more units with space-related missions.

Another major change involved organizational formats. The ANG had long held that it should consist of self-contained units that operated and maintained their own equipment. Historically, most of those units had been located at municipal airports, not Air Force bases. After General Lloyd Newton, commander of the Air Education and Training Command, requested assistance to help the Air ForcetrainF-15 pilots, ANG established its first fighter training associate unit at Tyndall Air Force Base, Florida, on October 1, 1999.

Establishing diversity within the Air Guard continued as a goal throughout the 1990s. However, its definition and methods changed depending on the ANG director. Major General Paul

the Air National Guard by focusing on workforce diversity and assuring fair and equitable participation for all. The goal is to recruit, retain and promote men and women from every heritage, racial, and ethnic group." By the end of 1999, the Air National Guard was 8.7 percent African-American, 3.3 percent Asian/Pacific Islander, and 5.3 percent Hispanic, in every case representing tinyincreases from the beginning of the decade. Women, however, increased from 13.1 to 16.4 percent of the force.

#### **Real World Operations**

Following Operation Desert Storm, Air Guard personnel became increasingly engaged in helping the active duty armed services conduct operations around the globe. The 15-day active duty tour to support real world operations was popular with traditional

Air National Guard senior leaders and planners began evaluating ways to involve their organization in space missions as early as 1988.

Weaver Jr., a transport and fighter pilot who led the Air National Guard from January 1998 to February 2002, put a particularly strong emphasis on diversity. He strengthened the Human Resources Quality Board and the role of Human Resources Advisers in the field in an effort to promote a more diverse Air Guard culture. Under General Weaver, the Diversity Office in the Personnel Division proclaimed as its goal: "to increase mission readiness in

(i.e., part-time) Air Guardsmen because it coincided with their required period of annual active duty for training and could be substituted for the latter. To prevent the Air Guard from becoming merely a manpower pool of individual replacements for active duty Air Force members, most Guard volunteers served intailored "packages" of manpower and equipment provided by their units. That practice enabled ANG units to augment their creasingly hard-pressed Air Force

yet still meet the civilian employment and family needs of its traditional members while avoiding the politically sensitive and bureau cratically complex mobilization process.

TogetherReserveandGuardtroops contributedsome 13 million days of duty to real world operations each year from 1991 through 2000. Within the total Air Force, significant percentages of some of its most critical mission capabilities resided in its reserve components: e.g., 64 percent of its tactical airlift, 55 percentofits aerial refueling, 38 percent of tactical air support, and 27 percent of its strategic airlift in 2001. It seemed unlikely that the Air Force would ever takeoneven as mall real world operation without calling upon the Air Guard and Air Force Reserve.

Air National Guard units had significantincentivestoparticipateinreal world operations. Especially for tankers and transports, such operations provided good training for Guardsmen. Their airlift andairrefuelingoperationsmirroredmost of their war plan training requirements. Fighter units benefited from deploying and flying in hostile areas where they wereoccasionallythreatenedbyground fire from surface-to-air (SAM) missiles and antiaircraft artillery. However, like theiractivedutycounterparts, Air Guard fighter pilots had to catch up on critical aspects of their combattraining after they returned from overseas deployments. Suchdeploymentsalsoremindedsenior Americanpolitical and military officials of howimportanttheAirGuardhadbecome to the nation's total military capacity in an era of diminished defense resources.

Although limited in scope, the practiceofdeployingAirGuardvolunteers overseas on short active duty tours to supportrealworldoperationswasalready well established before the Cold War ended.Forexample,AirNationalGuard units equipped with KC-97L tankers

hadrefueled Air Forcefighters in Europe from 1967 to 1977 with volunteers on short tours of active duty in Germany. During the 1970s ANG and Air Force Reserveflyingunits begans erving short tours in Latin America.

In August 1990 ANG F-15 and F-16 fighter units initiated similar rotation alservice for Operation CoronetNighthawk, the successor to Volant Oak, out of Howard Air Force Base, Panama. Those units monitored suspected airborne drug traffickers transiting Central America as well as the adjacent oceans. The ANG continued to play a significant role in counterdrug operations as the active dutyAirForceconcentrateditsresources elsewhere. Beginning in 1989 the Air Guard deployed mobile ground-based radar assets to the Caribbean to help strengthen existing U.S. and host nation capabilities in the region. Eventually, the Air Guardsmen operated two radarsites in Colombia as well as one each in Ecuador and Peru. Each site could operatearound-the-clockthroughout theyear. Although active duty Air Force officers commanded, the rest of the personnel were Air Guard volunteers. The radar sites were part of an Andean airinterceptionstrategyforillegaldrugs developed by Headquarters, U.S. Air

Force, in 1989. As the 1999 transfer of the Canalto Panama approached, the Air Guard beganturning the operation over to contractors. The last Air Guardsmen completed their deployments to those South American sites in 1999.

The fighters assigned to South America were an exception. Although Air Guard airlift and tanker units were alreadyroutinelyengagedinrealworld operations during the early 1990s, such was not the case with most of its large fighter force. Only 22 of 800 ANG fighter aircraft were deployed outsidethewesternhemispherein 1993 and 26 in 1994 to participate in real world operations. To lower potential barriers to greater ANG participation insuchoperations, especially by fighter units, the Air Guard worked around the existing Cold War era system of accessing its units. The ANG developedprovisional or "rainbow" units of personnel and equipment from several organizations that came together for specific short-term deployments. In addition the Guard expanded the use ofthe mandatory 15-day annual training periods to involve Guardsmen in real worldoperations and promoted greater reliance on full-time ANG personnel in operational deployments. Most of the fighters over seas in the 1990s protected the lraqino-flyzones and were active in the Balkans.

Other overseas operations during the 1990s took Air Guardsmen to Somalia, the former Yugoslavia, Haiti, and Rwanda to augment the Air Force in a series of contingencies and humanitarian relief operations. As in Latin America, units usually deployed volunteers overseas on short tours of active duty. Air National Guard and AirForceReserveunitswouldgenerally assumeresponsibility for an operation for 30 to 90 days, and then rotate their personnelon 15 to 30 day tour stoagiven location until the commitment ended. Despite the high level of personnel turnover, the training and the relatively highexperiencelevelsofthosevolunteers enabledthemtofunctioneffectivelyina wide variety of missions.

Testifying before a congressional committee in March 1996, Air Guard Director Major General Donald W. Shepperd explained how the ANG's growinginvolvementinglobalmilitary operations had changed the lives of its members. Hestressed, "We used to stay home and train. We still do but we have taken on new roles.... In the old days, five overseast raining deployments was a heavy year. This year we did twenty." Shepperd added, "In the old days, the



F-16ADFs from the 144th Fighter Wing, California Air National Guard, and the 119th Fighter Wing, North Dakota Air National Guard, at Howard Air Base, Panama, for Operation Nighthawk, June 1996. (Photo courtesy of Lt Col Steve Couchman, National Guard Bureau.)

Air Force was large enough to handle all but the largest contingencies. Now, we are called upon to supply major portions of our strategic transports and tankers immediately even for small contingencies. Our average aircrew participates 110-120 days per year with the Guard, our average support personnel 60-80." Shepperd added that Guardsmen walked "a fine line of cooperation" between their families and their employers, on the one hand, and their willingness to participate in the ANG, on the other. He concluded, "Our job is to work carefully this balance."

One important measure of the growing demands placed upon Air Guardsmen was the sharp increase in the average number of workdays they performed above their minimum 39-day annual military obligation (i.e., 15 days of annual training and 12 weekends). Thataverageparticipationfiguregrew from five additional workdays per Air Guardsman during Fiscal Year 1990 to 27 in Fiscal Year 2001, a 540 percent increase. Moreover, the Air National Guard's percentage of total Air Force aircraft deployments for real world operations increased from 10 to 50 percent. Despite its enormously increased level of activity, the Air Guard'soverallpersonnelretentionrate remained steady at about 90 percent.

Somalia, in Africa, provided the first major post-Cold War test of Air Guard volunteerism for real world operations. In it, the United States led an international coalition, approved by the United Nations (UN) Security Council, which intervened militarily to protect humanitarian relief efforts. Operation Provide Relief began in the summer of 1992 as an effort to alleviate famine in that country ravaged by a war between Somali tribal factions. In December, a new effort, Operation Restore Hope supplemented itto bring

order and a secure environment that wouldlead to a political reconciliation. Those operations continued to run simultaneously and eventually came to be considered as one effort.

Air National Guard participation in Restore Hope began in August 1992. Originally an air refueling operation, Air Guard and Reserve tankers and crews based at Moron, Spain, helped maintain an air bridge that accelerated the movement of troops, supplies, and equipment from the United States to

as needed. Volunteers from four Air GuardhospitalunitsalsoservedatCairo West. In addition, Air National Guard Security Police from three squadrons participated in the Somalia effort.

The American attempt to build an effective civilian government in Somalia fell apart after the famed "Black Hawk Down" incident that endedwith 18 American soldiers killed and 84 wounded during a gun battle in Mogadishuin October 1993. As a result President Bill Clinton's administration's



Major General Donald W. Shepperd, Director, Air National Guard, visits with Air Guardsmen in the Balkans. (Air Force Photo.)

Somalia. Air Guard and Reserve C-141s and C-130s flying from a base at Mombassa, Kenya, also delivered food and medicine to Somalia. Because of the state of an archyon the ground, aircraft flewinandoutofthecountryasquickly aspossible, unloading cargowith engines running, to avoid any threat sto air craft and crews. Altogether, the Air Guard contributed elements of eight airlift and 18 air refueling units to Somalia relief operations. Volunteer medical techniciansfromnineANGaeromedical evacuation squadrons supported the operations from Cairo West, Egypt, and rotated into Mogadishu, Somalia,

supportforthatnation-building effort evaporated. In March 1994 the last AmericantroopsleftSomaliaandchaos returned to that nation. On the basis of the Somalia fiasco, many American military planners and senior officers concluded that force protection and few orno American casualties would be the principal criteria for gauging the success of future operations.

African relief efforts, however, continued. On July 22, 1994, President Clinton committed U.S. military forces to help provide relief to refugees from a civil war in Rwanda who had fled to neighboring countries. Between April



Technical Sergeant Bill Feenstra arms an AIM 9 Sidewinder missile on an A-10A Thunderbolt from the 172nd Fighter Group, Michigan Air National Guard, prior to take off from Aviano Air Base, Pordenone, Italy. He is one of many Guardsmen who volunteered for Operation Deny Flight to enforce the United Nations no-fly zone over war-torn Bosnia-Herzegovina, December 14, 1994. (Photographer: Sgt Mike Reinhardt. Air Force Photo.)

6, 1994, when the war began, and July 16, 1994, when it ended, Rwanda was engulfed in a genocidal killing spree that claimed up to 800,000 lives, forced two million people to flee the country, and displaced another million individuals within its own borders. The United States and other nations initially refused to intervene militarily to stop the killing. However, by the end of July, American military personnel deployed to Africa to set up the infrastructure needed to provide U.S. support that would complement internationalhumanitarianreliefefforts. Thatmissionfocused on providing food, water, shelter, and health care to the refugees. Air Guardsmen participated in the Rwanda relief operations in two rotations from July 30, 1994, to November 15, 1994. Their C-130s flew 915 sorties while logging 1,598.2 flying hours and delivering 4,515.8 tons of

cargo and carrying 4,021 passengers.

While U.S. military personnel were participating in humanitarian relief efforts in Rwanda and neighboring states, a long running political crisis in Haiti finally came to a head. That impover is hed Caribbean is land nationhaditsdemocraticallyelectedpresident oustedbyamilitarycoupinSeptember 1991. Three years later the military leaders were pressured to leave power. United States forces landed on the islandtorestoreorderandhelpreestablishcivil institutions. The Air Guard responded withinafewhourstoAirForcerequests for assistance to Haiti in Operation Uphold Democracy (later renamed Operation Maintain Democracy). The ANG provided volunteer aircrews and C-130 transports from 14 units to support the U.S. military intervention. Those Air Guardsmen completed 149 sorties, carrying 324.3 tons of cargo

and 824 passengers, while accumulating 464.3 flight hours.

#### Balkan Blowback

In the early to mid 1990s most of the former communist nations in Eastern Europepursuedpeacefulmeanstoestablish democraticformsofgovernment, develop capital is teconomic systems, and cultivatecloserties with NATO member states. But in a bloody blow backfrom the Cold War, Yugoslaviafollowedaradicallydifferent path. Marshall Josip Broz Tito had maintained Yugoslavia as a multiethnic communist state independent of the Kremlin's control following World War II. After Tito's death in 1980 that Balkan nation unraveled with the major conflict betweentheethnicSerbianChristiansand the Muslims of Bosnia. Following U.S. military intervention in the early 1990s todealwiththegrowingcrisis,increasing

numbers of Air Guardsmen became involvedinOperationProvidePromisein that turbulent corner of Europe.

In July 1992 crews and C-130s from West Virginia's 167th Airlift Group inaugurated ANG involvement in Operation Provide Promise by flying food and relief supplies from Rhein-Main Air Base in Germany to Sarajevo, Bosnia's capital, which had a population of 380,000. That operation expanded significantly the following February to included airdrops of food and medicine to Muslimenclaves in eastern Bosnia blockaded by Bosnian Serbs. Altogether, personnel and C-130s from 12 ANG units participated in Provide Promise. During the operation, Air Force, ANG, and Reserve transports flew 4,533 sorties and delivered 62,802 metric tons of cargo. They performed airlift, airdrop, and medical evacuation missions. The American smade a major contribution to the overall allied effort, whichinvolvedairmenfrom21 nations. The humanitarian airlift operation accounted for about 95 percent of the aiddeliveredduringthethree-andonehalf-year siege of Sarajevo.

On April 2, 1993, NATO troops from Great Britain, France, the Netherlands, Spain, Turkey, Germany, and Italy as well as the United States launched Operation Deny Flight, a no-fly zone for Serbian aircraft over Bosnia-Herzegovina. It enforced a March 1993 UN Security Council Resolution passed to help prevent the war from spreading. The operational soprovided close air support to UN ground forces serving as peace keepers, and air strikes againstSerbweaponsthreateningUNdesignated safe areas in Bosnia. The first ANG fighter unit involved was Connecticut's A-10-equipped 103rd Fighter Group. Aircraft and personnel from Maryland's 175th Fighter Group and Michigan's 110th Fighter Group



Former Yugoslavia, 1996. (Central Intelligence Agency.)

joinedthecontingentfromConnecticut. Along with unit personnel the six Air National Guard and six Air Force Reserve A-10s returned to their home stations in mid-January 1994 after flying520sortiesandaccumulatingover 1,400 hours of Deny Flight flying time. Air National Guard tanker support of Deny Flight began in June 1994 with the dispatch of 10 KC-135s and 18 aircrewsfromsixunitstolstres, France, and Pisa, Italy. By the time Deny Flight ended on December 20,1995, elements of seven Air Guard fighter and 11 air refueling units had participated in it.

Ground fighting in Bosnia-Herzegovinaescalatedinthefallof 1994. Fearing the situation was spiraling completely out of control, the UNasked for NATO air strikes on Serbian forces. Those attacks began on November 21, 1994, but were hobbled by UN targeting

restrictions. Although the next month former U.S. President Jimmy Carter negotiated an uneasy cease-fire for the troubled region, it was broken in May 1995whenotherformerYugoslavians,the Croatians, recaptured western Slovenia from the Serbs. After that offensive chaos returned to the region. NATO initiated a bombing campaign, Operation Deliberate Force, in August 1995 after theSerbsshelledaSarajevomarketplace killing 38 civilians and wounding 85 more. A contingent from the 104th FighterWingparticipatedinOperation Deliberate Force. The intensity of the bombing stunned the Serbs. Coupled with victories of an American-trained Croatian-MuslimarmyinwesternBosnia, that operation forced the Serbs to sue for peace. NATO halted the bombing on September 14, 1995, and ended Deliberate Force six days later. Air powerhelpedbringallsidestothepeace table, but establishing a formal cessation of hostilities proved very difficult. An effective cease fire was finally instituted in October. The following month the presidents of Bosnia, Croatia, and Serbianegotiated apeace agreement at Wright-Patterson Air Force Base near Dayton, Ohio (the Dayton Accord). On December 14, 1995, the formal signing ceremony took place in Paris.

The Air Guard returned to the Balkans in the mid-1990s as part of the NATO-ledpeacekeepingforceinBosnia, Operation Joint Guard, and its successor, OperationJointForge.Volunteersfrom 13 Air Guard airlift units provided 71 C-130s to Joint Forge. On average, ANG airlift deployment packages consisted of approximately 75 personnel and two C-130 aircraft. They were based at Ramstein Air Base, Germany, to provide the necessary airlift support for U.S. military forces in Bosnia-Herzegovina and other locations across Europe. Rather than lock in commitments, tour lengths varied from several weeks to several months depending primarily upon the availability of volunteer Air Guardsmen. Air National Guardaircraft and personnel continued to serve in an operational pool of total force airlift assets assigned to the 38th Airlift Squadron (Provisional) at Ramstein Air Base. Although more expensive than longer deployments, the shorter tours held several advantages for the Air GuardC-130 units. They spread the burden givingalargernumberoftheseunitsthe operational expertisegained by European deployments while enabling them to maintainvigoroustrainingprogramsin the United States that were critical to sustaining operational readiness.

VolunteersandEC-130ECommando Solo aircraft from the Pennsylvania Air Guard's 193rd Special Operations Group also supported Operation Joint Guard during 1997. The unit's one-of-a-kind Commando Solo aircraft could conduct various kinds of information warfare including electronic attack and intelligence collection missions. For Bosnia-Herzegovina, however, it beamed in radio and television broadcasts. Air Guard combat communications and air traffic control organizations also contributed to NATO peace keeping operations in the Balkans during the mid-1990s. Ultimately, not enough reserve air traffic controllers filled the void left by Air Force reductions for operations around the

The situation in Kosovo, Serbia, home to ethnic Albanians, in the late 1990s was perhaps the worst of the Balkanconflicts. Operation Allied Force, as NATO's response was called, began that year following the failure of diplomatic negotiations with Serbian President Slobodan Milosevic. During the 1980 she had stripped Kosovo of its autonomy and instituted repressive policies. A Kosovo Liberation Army (KLA) developed, which fought for independence. In March 1998 Serbian discrimination against Albanian sturned into systematic



Staff Sergeants Steven Schreiner (left) and Shari Marsh, Refueling Squadron, 155th Air Refueling Wing, Nebraska Air National Guard, ensure a KC-135R Stratotanker is ready to relieve heavily tasked active duty units during Bosnia peacekeeping efforts, December 1, 1997. (Photographer: MSgt Rose S. Reynolds, USAF. Air Force Photo.)

globe. The Air Force then used a form of limited mobilization called a Presidential Reserve Call-Up (PRC) for ANG units serving at Tazar, Hungary. The PRCs enabled the president, without obtaining congressional authority, to recall as many as 200,000 Guards men and Reservists to active duty for as long as 270 days to conduct operational military missions in a specific geographic area. Eventually, 264 Air Guards men were called to active duty under PRC to support U.S. military operations in the Balkans.

government-sponsoredviolenceagainst theinsurgent KLA. Milosevic coined the term "ethnic cleansing" for his efforts to rid his country of all Albanians by promoting massacres of civilians and other acts of terrorism.

Once President Clinton decided upon military action, the Air Guard responded quickly. With only seven dayselapsing between their call-up and deployment, Air Guard A-10 pilots began flying combat missions in Kosovo May 21, 1999. A senior Pentagon military

official told media representatives thatAir Guardsmen made an impressive combat debut. "The first night into the fight the Guard A-10s destroyed almost a dozen [Serbian] tanks and the same number of artillery pieces. It was a great show right off the bat." Those 18 A-10s deployed to Europe as the 104th Expeditionary Operations Group, a "rainbow" unit of personnel and equipment from the 104th Fighter Wing, Massachusetts, 110th Fighter Wing, Michigan, and the 124th Wing, Idaho.The "rainbow" configuration was employed because no single ANGA-10 unit possessed enough fighter aircraft to meet the United States European Command's wartime requirements for Operation Allied Force.

Allied Force was a relatively onesided military contest. The Serbs were isolateddiplomaticallyandmilitarilyand thetinySerbairforcecouldnotchallenge NATO. Moreover, allied airmen quickly destroyedordisabledtheSerbian'ssmall inventory of MiG-29 fighters. From the outset of hostilities the alliance rejected using ground forces and went to great lengths to avoid casualties among its



An A-10A from the Air National Guard's 104th Expeditionary Operations Group is armed for a combat mission at Trapani Air Base, Sicily, Italy, during Operation Allied Force, 1999. (Air National Guard Collection.)

President Clinton authorized an involuntary call-up on April 27, 1999, that included 25,000 Air Guard and Reserve personnel. In addition to the A-10 fighters, Air Guardsmen helped maintain the tanker air bridge over the Atlantic Ocean using KC-135 aircraft and volunteer personnel to refuel U.S. military aircraft deploying

powersystem, and bridges across major rivers as well as military installations and the economic resources of Belgrade's ruling elite.

As in Bosnia the 193rd Operations SquadronfromPennsylvania provided two EC-130 Commando Solo aircraft to send broadcasts to the population below.ThoseAirGuardsmenparticipated

# "The first night into the fight the Guard A-10s destroyed almost a dozen [Serbian] tanks and the same number of artillery pieces. It was a great show right off the bat."

own aircrews and minimize enemy civiliandeaths. American militaryleaders throughout the chain of command expected that two or three days of bombing would destroy Milosevic's determination to resist NATO and the international community. Instead, the war lasted 78 days before ending on June 20, 1999.

to Europe. Air Guardsmen and Air ForceReservistsalsoprovidedessential logistics, communications, and other ground-basedsupportservicesandflew airlift aircraft during Operation Allied Force. While Serbian forces continued rampaging through Kosovo, NATO focused its escalating air attacks on Serbianindustries, oilrefineries, electrical

in missions lasting about seven or eight hours and their ground support personnel worked 12 to 14 hours every day with no time off. By the time they redeployed to their home station on July 2, 1999, they compiled 735.7 mission flight hours while logging 1,338.7 broadcast hours. Altogether 4,064 Air Guard personnel, including

volunteers, and 83 fighter, tanker, airlift, and special operations aircraft were called into federal service for Allied Forces erving both in Europe and in the United States.

Meanwhile in 1999 five ANG units deployed eight C-130s, crews, and supportpersonneltoBosnia-Herzegovina forOperationJointForge, apeacekeeping mission. Known as Delta Squadron, and operating out of Ramstein Air Base, Germany, 1,084 Air Guardsmen rotatedthroughshortactivedutytours. Personnel from a large number of units in the ANG battle management community also participated either in Europe or remained at their home stations and trained personnel who did deploy. Air National Guard combat

communications personnel and air traffic controllers also deployed to various locations.

Theestablishmentofafragilepeace in Kosovo did not end the political instability in the Balkans. American forces, including elements of the Air National Guard, continued to engage inpeacekeepingoperationsalongwith their NATO allies and the Russians. The Air National Guard, bolstered by upgraded equipment, continued to serve in the Balkans into the 21st century. When the 167th Airlift Wing, West Virginia ANG, deployed for their three-week rotation to Ramstein Air Base in November 2001, aircrews successfully demonstrated their abilityto conduct airdrops under adverse weather conditions using the Adverse Weather Aerial Delivery System and night vision goggles. The 167th Airlift Squadroncrews successfully delivered troops via parachute and airdropped cargo over obscured targets at night.

#### **Operation Southern Watch**

After the first Gulf War ended in 1991, air power played a significant role in containing Saddam Hussein's regime in Iraq, as did a naval blockade and United Nations economic sanctions. Togetherthoseforcesalsocrippled the economic and military foundations of Hussein's power. The Air National Guard participated widely in that long campaign, which featured U.S. and

Four F-16C Block 40 Fighting Falcon aircraft assigned to the 188th Fighter Squadron, 150th Fighter Wing, New Mexico Air National Guard, carrying LANTIRN targeting pods, start engines prior to missions, at Ahmed Al Jaber Airbase, Kuwait, during Operation Southern Watch, April 21, 1998. (Photographer: A1C Greg L. Davis, USAF. Air Force Photo.)



coalitionaircraftmaintainingtwono-fly zones over portions of Iraq: Operation Southern Watch and Operation Northern Watch. In addition, ANG provided humanitarian aid to the Kurdish population in northern Iraq.

Encouraged by American calls for regime change in Baghdad after Irag's crushingmilitarydefeatduringOperation Desert Storm, Muslims in the southern part of Iraq rebelled against Saddam Hussein. The Iraqi military and police forces savagely repressed the uprising, killingtensofthousandsofShiites.When thosearmedassaultscontinueddespite diplomatic protests, President George H. W. Bush announced on August 26, 1992, that a coalition of UN forces would launchairsurveillanceoperationsbelow Iraq's 32 nd parallel south to ensure thatnolragifixedwingaircraftorhelicopters flew over that area. Air Guardsmen, serving as volunteers, played significant roles in enforcing the southern nofly zone. From January 1993 through September 1999, the ANG provided five percentoftheaveragemonthlytotalAir Force aircraft deployed to the Persian Gulf for Operation Southern Watch. The corresponding Air Guard

1999 through September 11, 2001, was 16 percent.

As Operation Southern Watch continued, U.S. Central Command requested as sistance from the Air Guardand Air Force Reserve for a reasin which the Air Force lacked the manpower to meetthegrowingdemandsplacedupon them. The first Air Guard Southern Watchcontingentincludedvolunteers and C-130s from North Carolina's 145th Airlift Group, and Georgia's 165th Airlift Group. Most of those deployed Air Guardsmen were volunteers on short tours (15 to 30 days) of active duty. In addition, personnel and HH-60 Pave Hawk combat searchand rescue helicopters from Alaska's 210th Rescue Squadron, California's 129th Rescue Squadron, and New York's 106th Rescue Squadron joined them, usually on 100 day tours.

Air National Guard fighters also began to deploy to southern Iraq in 1993. The Idaho ANG's 124th Fighter Group deployed six F-4G Phantom II Wild Weasel aircraft to the Persian Gulf. One of only two such units remaining in the total Air Force, it deployed for six months to perform againstenemyairdefensemissions. To

Air National Guard members while meeting a critical Air Force tasking, almostthree quarters of the personnel who participated in that deployment, including almost half of the pilots, were full-time Air Guardsmen. Members of the 124th Fighter Group, at the request of the Air Force, volunteered for additional tours in Southwest Asia that lasted until July 1994.

After two years of relative quiet due at least in part to the presence of American fighter aircraft, in October 1994, Baghdad began moving ground troops toward its border with Kuwait. Additional coalition forces moved into theareaandsteppeduptheirsurveillance operations. The total number of U.S. military personnel in theater rose to over 25,000 and the Air Force increased its aircraft in the area to more than 270 to deal with the growing threat. Some 265 ANG and Air Reserve volunteers, including 22 aircrews and 15 KC-135E Stratotankers quickly provided an air bridge to the Azores, in the Atlantic Ocean off the coast of Europe, to speedthe movement of U.S. military aircraft to the Persian Gulf region. Giant C-5A Galaxies from the 105th Airlift Group, New York ANG, flew sorties in support after Iraq assembled troops on





A U.S. Air Force F-16C Block 42 Fighting Falcon aircraft assigned to the 138th Fighter Wing, Oklahoma Air National Guard, takes off for a mission at Incirlik Air Base, Turkey, during Combined Task Force/Operation Northern Watch, November 17, 2002. (Photographer: SSgt Jason W. Gamble, USAF. Air Force Photo.)

ForceSouthwestAsiawasestablishedby the United States Central Command. Units from the U.S. Air Force, U.S. Navy, and U.S. Army as well as Britain, France, Saudi Arabia, and later Kuwait enforced the southern no-fly zone. Coalition members contributed fighterpatrolsagainstpotentialtargets, reconnaissance, suppression of enemy air defenses, air refueling, and special operations missions.

Portions of Air National Guard A-10 units from Maryland, Pennsylvania, and Connecticut deployed to Kuwait to form a "rainbow" unit primarily to conduct combatsearchandrescue support for any downed airmen and to attack Iraqitanks if needed. Most ended up participating inwhat were essentially training missions outside of Iraq. However, Maryland's 104th Fighter Squadron flew 283 sorties over enemy territory and employed air-to-surface Maverick missiles successfully to destroy an Iraqisurface-to-air missile and a radio station during the operation.

After qualifying to employ AGM-65 Maverick missiles, elements of Pennsylvania's 111th Fighter Wing deployed during 1994 to Al Jaber Air Base, Kuwait, for three months with 12 of their OA-10 aircraft, the first ANG Warthogs to be based in that part of the world. The unit's pilots pioneered two key innovations on their aircraft to deal with challenges of navigating southern Irag's vast barren landscape and rules of engagement that required high altitude flying. First, they used portable Global Positioning System (GPS) satellite navigation units mountedintheircockpits.Second,they employed powerful video-stabilized binoculars that they had tested on their own initiative to identify targets. With such a strong display of force by U.S. combat aircraft and the dispatch of an additional 12,000 ground troops to the area, Hussein with drew his forces from Iraq's southern border.

Reacting to growing operational demandsplacedon Air Force F-16 units, the Air Combat Command approved a plan in October 1995 to dispatch ANG Fighting Falcon units to Operation Southern Watch on 30-day rotations. The following March the District

of Columbia ANG's 121st Fighter Squadron, 113th Wing became the first ANG F-16 unit to deploy to the Persian Gulf region for that operation. About 90 volunteers, including 10 pilots, went to the Middle East with six F-16C Block 30 aircraft. Before returning to their home station in April, pilots from the 121st accumulated 400 flight hours and over 100 combat sorties.

AirForceandNavyaircraftattacked targets in southern Iraq on September 3, 1996, in response to Iraqi military moves against the nation's Kurdish population in the north. In retaliation for attacks on the Kurds, President Clintonalsoexpanded the southern noflyzone placing it just south of Baghdad. Combined with the northern noflyzone enforced to protect the Kurds, the expanded Operation Southern Watch ensured that little air spaceremained for the Iraqis to use without confronting U.S. and coalition aircraft.

During 1996 and 1997, volunteers from Guard airlift and fighter units continued to deploy to Iraq for short tours of duty. Saddam Hussein in

late 1997 refused to allow UN arms inspectors to have unrestricted access tosites in Iraq suspected to be involved with the production of weapons of massdestruction. As a result, the United States increased its air and naval forces in the region to deal with that crisis, code named Desert Thunder. Air National Guard tanker task forces operated in Alaska, Washington State, New Hampshire, and Maine as well as in Southwest Asia to support it. That operationwasterminated in early 1998 whendiplomacytemporarilyresolved the crisis. During that year, five tanker, four airlift, and five fighter units from the Air Guard furnished personnel and aircraft to the Joint Task Force Southwest Asia. Operation Desert Fox tookplaceinmid-December 1998 when Saddam Hussein declared the no-fly zonesasviolationsoflraq'ssovereignty, expelled the UN weapons inspectors, andinstructed his air defense batteries to more aggressively attack coalition aircraft. The Air National Guard helped maintain an air bridge to the Persian Gulfregionastheyhadthroughoutthe mid-1990s.

#### Operation Northern Watch

Similar to the situation faced by Iraq's Shiitesinthesouth, that nation's repressed Kurdish population in the north was encouraged to rise up against the brutal regime of Saddam Hussein by American radio broadcasts after Operation Desert Storm. When the Kurds rebelled in March 1991theUnitedStatesrefusedtoprovide directmilitaryassistanceandtheiruprising was crushed by Iraqi forces. Over one million Kurds fled Iraq, but thousands more were trapped in the cold, barren mountains of the northern region of that nationwhenneighboringcountriesclosed theirborders. Deprived of a dequate food, water, and shelter, untold numbers of them

died. The UNS ecurity Council authorized a relief effort to save the Iraqi Kurds, and the U.S. Air Force played a significant role. A coalition led by the United States then deployed military forces on the ground in northern Iraq, built resettlement areas for the Kurds, and established as ecurity zone that excluded Saddam Hussein's forces. Coalition fighter aircraft and supporting planes enforced that no-fly zone for the Iraqisabove the 36th parallel and covered friendly ground forces.

On November 12, 1993, Chairman of the U.S. Joint Chiefs of Staff, General John M. Shalikashvili, U.S. Army, requested that the Air National Guard and Air Force Reserve participate in

wasadoptedbecauseGuardsmenwere convincedthatnoneoftheirindividual generalpurposeF-16unitshadenough aircraftandpersonnelavailableatthat time to sustain the deployment on a volunteer basis without undermining theiroperationaltrainingandretention programs in the United States.

Once in theater, the Air Guardsmen flewdaylightdefensive counterair, escort, and reconnaissance missions enforcing the no-flyzone overnorthern Iraqduring daylight hours. Usually, the aircraft were configured with electronic counter measure pods, external fueltanks, cluster bombs, and antiair craft missiles. Missions typically lasted about three hours and

Their senior leadership saw the success of those "rainbow" deployments as a further validation of the ANG fighter force's accessibility, readiness, willingness, and capability to accomplish real-world taskings.

Operation Provide Comfort II, the predecessor of Operation Northern Watch, to help alleviate the growing operational burden placed on active duty Air Forcepersonnel. The resulting "rainbow" unit of four ANG fighter squadrons trained together and in December 1993, equipped with F-16C Block 30 aircraft, arrived at Incirlik Air Base, Turkey. The "rainbow" concept

included a minimum of one in-flight refuelingpersortie. The volunteer rate in the deploying fighter units was extremely high. The 184 Guard volunteers and their 11 warplanes started returning to their states idebases on January 15, 1994. Their senior leaderships awthesuccess of those "rain bow" deployments as a further validation of the ANG fighter force's accessibility, readiness, willingness,

and capability to accomplish real-world taskings.

On January 1, 1997, Operation Northern Watch replaced Provide Comfort II. Aircraft from the United States, Britain, and Turkey participated in the new operation that was focused strictly on enforcing the no-fly zone above the 36th parallel in Iraq as mandated by the UN and did not include humanitarian relief for the Kurds. The Turkish government continued to approvesix-month extensions for coalition operations from its territory, but in sisted that it would not allow Northern Watch to become a permanent mission.

During the late 1990s, the dangers associated with air operations over northernlraqincreased because Hussein's forces adopted amore aggressive strategy against coalition aircraft. Exploding surface-to-air missiles and antiaircraft artillery firehad become a common place challenge for coalition pilots. Despite the increased aggression and potential threats pilots faced, U.S. policy makers

discouragedIraqfrommountinganother invasion of Kuwait, saved thousands of Kurdish lives, reduced hostile ethnic pressure on Turkey, and reminded Saddam Hussein how vulnerable his regime was to air attacks.

## The Expeditionary Force Concept

In August 1998 the Air Force in augurated a new concept. It organized more than 2,000 aircraft including those of reserve units into 10 Air Expeditionary Forces (AEFs), also known as the Aerospace Expeditionary Forces and in 2007, the Air and Space Expeditionary Forces. They would rotate in order to ease the strain of increased post-Cold War operationsoverseas. Volunteermembers of Ohio's 179th Airlift Wing and Kentucky's 123rd Airlift Wingdeployed in 1999 to Oman as the first members of the Air Guard C-130 community to deploy for Operation Southern Watch under AEF auspices.

# Coalition forces returned fire more than 200 times between early 1999 and May 2001.

did not alter the level of air activity over the two no-fly zones. Coalition forces returned firemore than 200 times between early 1999 and May 2001. By the summer of 2001, Saddam Hussein had instituted a standing bounty on American and British pilots whose planes were destroyed.

The northern and southern no-fly zonesoverlraqweregenerallyconsidered effective in advancing U.S. for eignpolicy interests in that part of the world. They

The Air Directorate in the National GuardBureau(NGB), convinced that their reserve component's continued via bility depended upon its active participation in the AEF, played a significant role in developing the ground rules for the use of air reserve components. For the Air Guard's senior leadership, adequate funding, modern weapons, training slots in Air Forceschools, and all the other resources needed to sustain a modern expeditionary air combat organization

at high levels of operational readiness would require heavy involvement in thoseforces. The well established practice of relying on short, voluntary tours of traditional Guardsmen and Reservists overseas inspired the key ideas under the leadership of the Director of the Air National Guard, Major General Paul A. Weaver, Jr. From experience the Air Directorate of the National Guard Bureau preferredtoallowthereservecomponents to develop their own force packages, including "rainbow" deployments, to meet operational requirements. Those practices werealsoconsistentwiththeestablished two-weekannualtrainingrequirements of theairreservecomponents. Mobilizations and long overseas tours were generally ruled out at that point, except for major theater conflicts.

For the Air Guard, the AEF promised tospreadtheburdenofdeploymentsmore widely among flying units. Moreover, the timing of rotations became more predictable. Greater predictability would enabletheirmemberstobettermanage the competing demands of families, civilian careers, and military service. The biggestchangecameregardingsupport units, which would be included in volunteeroverseasrotationsonaregular basis. Air Guardaviation units would be expected to deploy overse as once every 15 months while support units would do so at 30 month intervals. Driven by those requirements, Air Guard planners in the National Guard Bureau began to "reengineer" ANG units to better participate in their expeditionary roles. Secretary of Defense William S. Cohen bolstered the initiative in September 1997 by requiring the armed forces to removebarrierstofullyintegratingtheir reservecomponents in the full range of military operations.

Exemplifying the new policy, in 2000, three F-15, six F-16, and three A-10 units participated in four different multiunit



169th Fighter Wing Aircraft Generations Squadron, McEntire Air National Guard Station, South Carolina, personnel loading an AIM-120 Advanced Medium Range Air-to-Air Missile and other equipment onto an F-16CJ aircraft deployed at Incirlik Air Base, Turkey. The 169th Fighter Wing was deployed in Aerospace Expeditionary Force #4 during Operation Northern Watch. It was the first ANG F-16 unit equipped with Suppression of Enemy Air and Defenses (SEAD) technology, January 19, 2000. (Photographer: SSgt Richard Hodges. Air Force Photo.)

ANG "rainbow" deployments to the Persian Gulf region that lasted about three months each. The experience of the Texas 147th Fighter Wingillustrated those rotations. It split a 90-day Air Guard commitment with two other ANG F-16 units, New Jersey's 177th Fighter Wing and Vermont's 158th Fighter Wing. The Texas unit sent about 150 personnel and two F-16Cs to Prince Sultan Air Base in Saudi Arabia. Most American troops in Saudi Arabia's capital, Riyadh, relocated to that is olated base following a terrorist bombing of U.S. Air Force barracks at a more urban Saudi Arabian base on June 15, 1996, that killed 19 airmen and wounded 547 others. Responsible for the middle portion of that deployment, those units relied primarily on F-16s providedbytheNewJerseyandVermont

ANGs. The Texas Air Guard unit sent 10 new pilots every two weeks to expose as many of their aircrews as possible to the challenges of combat flying.

Despitesomeadministrativeglitches and lingering pockets of skepticism in theactiveforceandsomestateNational Guardorganizations, the consensus of the Air Guard's senior leadership was that the ANG's participation in the AEF wasverysuccessful.Inparticular, the Air Guardconsideredroutine participation in AEF deployments critical to the survival and flourishing of its units as highlycapable military organizations relevant to the evolving American national security requirements.

Therefore, by the eve of a new presidential administration in 2001, the Air National Guard proved itself as part

of an operational total force. Its airlift capabilities, tankers, and fighters not only filled in gaps in the active duty Air Force, butcomprisedanessentialcomponent of overseas operations in Africa, the Balkans, and Southwest Asia. Similarly, its combat sear chand rescuepers on nel anditspsychologicaloperationsCommando Soloaircraftprovedtheirworth.Withthe implementation of the AEF after 1998, growingnumbersofsupportunitsjoined operational organizations in regular, relativelyshortvoluntaryrotations. As a result, the Air National Guardintegrated seamless ly with the active duty Air Forcewhile preserving its militia culture, unit integrity, and high level of operational readiness. However, it was about to face newandunexpectedsetofchallengesas the new century dawned. ≪



### AMERICA ATTACKED **SEPTEMBER 11, 2001**

he defining events for the Air National Guard (ANG) as well as for the United States occurred with the al Qaeda attacks of September 11,2001. When President George W. Bush took office in January, 2001, however, the nation seemed quite secure. The Bushadminist ration's Secretary of the properties of thDefense, Donald Rumsfeld, also held that position under President Gerald Ford.Aformer Navy pilotand four-term congressman, Secretary Rumsfeld returned

to the U.S. government after 23 years as the successful head of several major corporations. His corporate career convinced the new secretary that he knew how to make a large organization like the Department of Defense move and adapt to changing circumstances including dramatic developments in science and high technology.

Secondly, the new secretary was put off bywhatheperceivedasthecautious, risk adverseapproachofmilitaryleaderswho hadcuttheirprofessionalteethduringthe Vietnam War. Hebelieved their mindset focused on winning large, conventional armed conflicts against other nations. With the disappearance of the Soviet military machine and the emergence of the United States as the world's only superpower, Secretary Rumsfeld doubted thatanysuchconvenientenemieswould ever present themselves as sacrificial lambs to be easily destroyed by the awesome conventional and nuclear firepower of the U.S. armed forces. Assuming the nation had entered an era ofdeeppeacewithnopeercompetitors likely to challenge its military power for decades, Secretary Rumsfeld proclaimedhisdepartmentwouldundergo a military transformation. The nation's armed forces would reshape into smaller but more lethal and flexible formationsthatcoulddealwithabroad spectrum of threats through increased mobilityandgreaterrelianceonstealthy, high technology, long-range stand-off weapons. Furthermore, fewer ground



An F-15 Eagle, from the 125th Fighter Wing, Florida Air National Guard, sits on alert armed with AIM-120 Advanced Medium Range Air-to-Air Missiles, and AIM-9 Sidewinders after the terrorist attacks on the World Trade Center and the Pentagon. (Photographer: TSgt Shaun Withers, USAF. Air Force Photo.)

the homeland was not a major explicit priority of the administration.

The notion that the United States didnotrequireastronghomelanddefense capabilityactuallybeganinthelate 1960s with the growing realization that Soviet missiles, notbombers, posedthegreatest

In 1991 the Air Force in activated its last active duty fighter interceptor squadron, leaving that entire mission for fewer and fewer Air Guard fighter units to perform.

With no post-Cold War threat to thecontinentalUnitedStatesconsidered likely, the Department of Defense

## After the demise of the Soviet Union, remnants of America's continental air defense system had been turned over to the Air National Guard.

troopswouldbeneededandsomeCold War weapons systems would become obsolete. Aside from developing an antiballisticmissile system, defending threatto America. After the demise of the Soviet Union, remnants of America's continental air defenses ystem had been turned over to the Air National Guard.

focused on conducting contingency andpeacekeepingoperationsoverseas. Regional unified U.S. commands had been established to conduct military operationsineveryothersection of the world, but no counterpart American organization held responsibility for the coordinated land, sea, and air defense of the continental United States. The North American Aerospace Defense Command (NORAD) provided an integrated system for defending Canadaand the United States against attacks by aircraft and cruise missiles while maintainingtheairsovereigntyofthose nations, but it had no responsibilities for land and naval operations. First Air Force, which had responsibility for ensuring the air sovereignty and air defense of the continental United States, supported NORAD.\*

#### America Attacked

America's post-Cold War sense of invulnerabilityevaporatedonSeptember 11, 2001, when the al Qaeda terrorist network struck. The terrorists hijacked fourcross-continentalcommercialairline flights laden with jet fuel and turned them into manned cruise missiles that killed over 3,000 people in New York City, Washington, DC, and a remote area of rural western Pennsylvania. It was the bloodiest single day in Americanhistory since the Civil War battle of Antietam that claimed over 24,000 casualties. In the celebrated traditions of America's colonial minutemen, the ANG played an immediate and critical roleinthenation's military responses to al Oaeda's terrorism.

A terrorist act of that magnitude in the United States had not been totally unforeseen, but the military considered such an operation highly unlikely. After the coordinated bombing of two American embassies in Africa in 1998, the Federal Bureau of Investigation putal Qaedahead Osamabin Ladenonits Ten Most Wanted

Fugitives list. Officials also testified that a major attack could occur. For example, the Defense Intelligence Agency predicted there would be "a major terrorist attack, either in the United States or abroad, over the next 12 to 24 months 'with a weapon designed to produce mass casualties."

ThecoordinatedattacksontheWorld TradeCenterandthePentagonoccurred between 8:46 and 9:37 a.m. Eastern Daylight Time; United Airlines Flight 93 hit the ground in Pennsylvania at approximately 10:02 a.m. The only fighterunits stationed within the entire northeastern United States belonged to the Air National Guard. At 8:38 a.m., the Federal Aviation Administration (FAA) in Boston, Massachusetts, reported a possible hijacking and called the Otis Air National Guard Base tower on Cape Cod, home to the Massachusetts

and as directed, headed for New York City, 153 miles away. Unknown to the pilots, American Airlines Flight 11 crashed into the North Tower of the World Trade Center in New York City just as Colonel Marr was delivering his order. Meanwhile, at 8:43 a.m., the FAAreportedanotherpossiblehijacking to the Northeast Air Defense Sector. That was Boston to Los Angeles United Airlines Flight 175. At 9:02 a.m., with the F-15s still 71 miles away, that plane crashed into the World Trade Center's South Tower.

Aircrafthijackingswererareevents in the United States. As long as no lives wereendangered, airlinecrews and FAA airtraffic controllers had been trained to cooperate with the hijackers. Hijackings were treated as civilian lawen forcement matters, although the FAA could request

# A terrorist act of that magnitude in the United States had not been totally unforeseen, but the military considered such an operation highly unlikely.

ANG's 102nd Fighter Wing, to request military assistance. At that time, Major Dan Nash and Lieutenant Colonel Tim Duffy had air defense alert duty for the 102nd At 8:40 a.m. Colonel Bob Marr, a Massachusetts Air Guardsman serving as NORAD's Northeast Air Defense Sector commander, learned from the FAA that American Airlines Flight 11 might have been hijacked. The two pilots immediately suited up and headed for their F-15s. Marr ordered Nash and Duffy into the air; their F-15s were airborne within six minutes

that the military provide jet fighters and weapons controllers to monitor these situations. Normally, military assistance required a cumbersome process that involved the FAA forwarding the request through the national military command center and NORAD to the president or these cretary of defense. After approvala fighter would locate and follow a hijacked airliner from about five miles behind but not attempt to engage it.

AirNationalGuardweaponscontrollers attheNortheastSectordesperatelysearched for the first missing airliner but could only get momentary hits on a track that they thought might be it. Hampering

<sup>\*</sup>First Air Force and its NORAD counterpart, the Continental NORAD Region [CONR], were headquartered at Tyndall Air Force Base, Florida. In 1997 the ANG assumed control of those two organizations from the Air Force. CONR was subdivided into three operational sectors at the time of the 9/11 attacks: the Southeast (Tyndall), the Northeast (Rome, NY), and the Western (McChord Air Force Base, Washington).



An F-15A Eagle from 102nd Fighter Wing, Massachusetts Air National Guard, flies a Combat Air Patrol over New York City as part of Operation Noble Eagle. F-15s from the 102nd were the first to arrive on scene over the World Trade Center following the September 11, 2001, terrorist attacks. (Photo courtesy of 102nd Fighter Wing, Massachusetts Air National Guard.)

their search, air traffic in the skies over the United States was congested with over4,000 airplanes at any given moment, most in the northeast. Moreover, the hijackers turned off the electronic transpondersthathelpedFAAcontrollers identify commercial airliners. Weapons controllers throughout First Air Force, in any case, had limited access to the FAA's radardatafromthenation'sinterior. Their entire system focused on detecting and trackingaircraftenteringNorthAmerica's airspace from overseas. It was virtually blindtoflightactivitywithinthecontinent leaving First Air Force unprepared to defend against attacks launched within the United States.

That morning's events unfolded rapidly and were extremely confusing. As unconfirmed reports about hijacked aircraftandotherterroristthreatsflooded into military command centers and the civilian media, tension and fear grew.

The Northeast Air Defense Sector happened to be participating in a semiannualexerciseknownasVigilant Guardian, which according to ABC News, was designed to prepare for a ColdWar-styleRussianbomberattack. Thereforeparticipantsrequiredemphatic commandsthatthehijackingswerenot part of the exercise. The defense sector, as a result, had a fully staffed command postincludingkeyofficersandenlisted supervisors. Confronted by incomplete and often conflicting information, personnel at the Northeast Air Defense Sector and the rest of First Air Force relied on their professional skills while improvising responses to an ight mare scenariothat fewhadpredicted and no government organization, including the military, had prepared for.

Throughout that morning the FAA ordered civilian aircraft to land. Even before that, Colonel Duffy, a traditional

(i.e., part-time) Guardsman and civilian commercial airline pilot, and Major Nashestablishedacombatairpatrolover New York City and forced all nonmilitary aircrafttosteerclearofthearea.Someone they could not later recall directed them to shoot down any planes that failed to comply with their instructions to leave that airspace. Refueled by KC-135 Stratotankers from Maine's 101st Air Refueling Wing, the initial 102nd Fighter Wing's F-15s were later joined by others from their unit, plus Air Guard F-16s from Vermont's 158th Fighter Wing and New Jersey's 177th Fighter Wing. According to Colonel Duffy, the F-15s escortedabout100aircraftoutofthearea before returning to Otis after more than five grueling hours on patrol over New York City.

At 9:09 a.m. the pilots of North Dakota Air Guard F-16s of the 119th Fighter Wing were standing by, ready



An Air National Guard F-16 on a combat air patrol over the burning Pentagon on September 11, 2001, after the hijacked Flight 77 crashed into it. (Gil Cohen, 9/11, National Guard Heritage Painting.)

to launch, at Langley Air Force Base, Virginia, located about 130 miles southeast of Washington, DC. They were at their battle stations because of a growing generalconcernaboutthesituationthat morning. Seven minutes later the FAA reported that United Airlines Flight 93, outbound from Newark, New Jersey, to San Francisco, California, might also have been hijacked. The FAA notified the Northeast Air Defense Sector eight minutes later that American Flight 77, a flight from Dulles International Airport, Virginia, near Washington, DC, to Los Angeles, California, also appeared to be the victim of hijackers. At 9:24 a.m. Colonel MarrorderedthreeF-16s(twoalertaircraft and a spare) scrambled from Langley to check out an unidentified intermittent aircrafttrackheadingtowardWashington,

DC. In six minutes the Langley F-16s were airborne.

In accordance with established NORAD procedures, the F-16s were initially directed to head northeast to

the 119th Fighter Wing were directed to fly at maximum subsonic speed, 660 miles per hour. At about 40 miles away, they saw the billowing smoke of American Airlines Flight 77, which

"Ready to go. We can adapt to any situation that comes up and can respond to protect this nation."

avoidsomeofthemostheavilytraveled commercialairlineroutesratherthanto flydirectlytotheWashington,DC,area. Major Dean Eckmann and Major Brad Derrig,plusCaptainCraigBorgstromof had crashed into the Pentagon at 9:43 a.m. As the North Dakota Air Guardsmen neared Washington, DC, Major Eckmann, the flight lead, set up a patrol over the nation's capital with the helpofair traffic

controllers at the Northeast Air Defense Sector. They were warned that a fourth airliner, United Airlines Flight 93, was off course in the Cleveland, Ohio, area and not responding to FAA controllers.

During those first tension-filled minutes and hours after the terror attacks in 2001, two pilots in the Ohio Air National Guard's 180th Fighter Wing based at Toledo Express Airport received the order to fly and make sure every unauthorized aircraft complied with the order to land. "Generally, our mission is dropping bombs, laserguided bombs, precision guided, "said one of the pilots, Lieutenant Colonel Scott Reed. He had flown military jets for more than 20 years. Both he and Lieutenant Colonel Keith Newell, who also received the order, had their F-16s loaded with 500 rounds of 20-caliber ammunitionfortheM-61 cannon called The Vulcan, which fires about 100 roundspersecond. If they encountered a plane that remained aloft, according to Reed, "We detach ourselves as much as we can and look at it as a technical problem to be solved." Fortunately, they did not have to shoot anything thatday. During the mission, "I felt pretty goodaboutwhatweweredoingsimply because it was the first time in mywholelife that I was going to get to do what I thoughtwasprotectthehomeland,"said Newell. "Readytogo. Wecanadapttoany situation that comes up and can respond to protect this nation." New York Air Guard's 174th Fighter Wing at Syracuse also received an order to arm F-16s and get them airborne as soon as possible.

Neither unit was part of NORAD. However, Colonel Marr from the NortheastAirDefenseSectorandMajor GeneralLarryArnold,whocommanded First Air Force and Continental NORAD Region, realized that they needed as manyarmedfighteraircraftairborneas soonaspossibletodealwiththerapidly

escalating crisis whose real extent was unknown at the time. Later, Colonel Marr emphasized that Flight 93 would have been shot down if it had tried to penetrate the Washington, DC, area. With the exception of the 102nd Fighter Wing on Cape Cod and the 119th Fighter Wing's alert detachment at Langley Air Force Base, none of the ANG units had been tasked to conduct

situation from watching live television coverage of the burning World Trade Center towers. Among his concerns, Air Force One was based at Andrews. Major Caine then called a Secret Service agent he knew who could not give him useful information. Shortly after, someone from the Secret Service telephoned Major Caine and asked if the DC Air Guard could launch armed fighter aircraft. He



Members of the 121st Fighter Squadron, 113th Wing, District of Columbia Air National Guard, September 11, 2001, prepare to load a missile on an F-16 at Andrews AFB, Maryland, in response to the terrorist attacks on the United States that took place earlier that day. (Courtesy of the 113th Wing.)

air defense operations on the morning of September 11th.

That morning, Major Dan Caine was servingasthesupervisorofflyingoperations for the 121st Fighter Squadron of the Districtof Columbia's Air Guardlocated at Andrews Air Force Base, Maryland, just east of the beltway that encircles Washington, DC. Although a general purpose fighter unit whose pilots were trained in defensive counter air tactics as part of their mission responsibilities, the 121st was not part of the nation's air defense alert force. Caine knew of the

checkedwithhisboss, Brigadier General David Wherle, commander of the 113th Wing. Nexthedirected personnel at the unit's munitions dumpon the other side of the base to begin uncrating bullets and missiles so they could be moved to the flight line. Caine then received a call from an unidentified individual at the White House requesting that his unit place armed fighter aircraft over Washington, DC. That order, confirmed by the Secret Service, represented the unit's first official tasking to defend the nation's capital. During the call, he



Staff Sergeant John K. Miller, (left), Technical Sergeant Yusuf S. Abullah, and Staff Sergeant Lorenzo Parnell, (right), 113th Security Forces Squadron, District of Columbia Air National Guard, double check the weapons inventory as they prepare for deployment to Bolling AFB, Washington DC. The 113th will augment the active duty security forces. The activation of the 113th was part of the heightened security after September 11, 2001. (Photographer: MSgt Sean M. Brennan. Air Force Photo.)

heardVicePresidentDickCheneytalking in the background.

President Bush was in Florida, and VicePresidentCheneygavethemilitary authoritytoshootdownanyotherhijacked civilianaircraftthatterroristsattempted to use as manned guided missiles. The 121stsentupaseriesofF-16s.Two,flown by Lieutenant Colonel Marc Sasseville and Captain Heather Penney, had no timetoarm before launching, and only carried training bullets. Later the DC Air Guard pilots reluctantly admitted that if their training ammunition had been unable to bring down a hijacked aircraft, they were ready to ram it. Theyestablishedalowlevelcombatair patroloverWashingtonunawareofthe presenceintheareaoftheNorthDakota Air Guardsmen. The DC Guardsmen communicated with FAA controllers, using different radio frequencies than the North Dakota Guardsmen, who received direction from the Northeast Air Defense Sector. Fortunately, the North Dakotans patrolled at a higher altitude than the 121 st fighters, and over a different part of the Washington area.

SeveralminutesafterSassevilleand Penney took off, Caine and Captain Brandon Rasmussen launched their fighters from Andrews Air Force Base with hot guns and AIM-9 Sidewinder missiles. They established radio contact with both the FAA controllers and the North Dakota Air Guardsmen. Later that day ANG F-16s from the 192nd Fighter Wing at Richmond, Virginia, and the 177th Fighter Wing at Atlantic City, New Jersey, joined them. The ANG KC-135s from the 108th Air Refueling Wing, New Jersey ANG; and the 121st Air Refueling Wing, Ohio ANG, serviced them as well as Air Force, Marine Corps, and Navy fighters, KC-10s, and Airborne Warning and Control System (AWACS) aircraft. At one point that day, there were as many as 12 fighter aircraft airborne overthenation's capital. Working with AWACS, the Northeast Air Defense Sector, and FAA air traffic controllers, the pilots maintained a coordinated system of defensive patrols over the nation's capital on that terrible day.

The air crew of a Minnesota ANG C-130 from the 133rd Airlift Wing had been diverted from Andrews Air Force Base to check out reports of an unidentifiedaircraftheadingsouthtoward Washington, DC, above the Potomac River. To the crew's horror, they saw American Airlines Flight 77 crash into the Pentagon. They then turned back toward thewest. As they flew over southwestern Pennsylvania, the pilots witnessed the fourthhijackedairliner, United Flight 93, crashing after its passengers apparently overwhelmed the terrorists controlling the aircraft. General Arnold was not informed of the presidential authority to shoot Flight 93 down until about five minutes after it crashed.

While communications failures. among other problems, prevented the military from deflecting the actual hijackings, the armed forces reacted quickly once they realized that the United States was under attack. First Air Force and the Air Guard adapted rapidly on September 11, 2001. The ANG Director, Major General Paul A. Weaver Jr. activated the Air Guard's Crisis Action Team at Andrews Air Force Base that morning. Along with the Continental NORAD Region and its three sector operations centers, the Crisis Action Team contacted ANG fighter, tanker, and airlift units across the country to prepare as many aircraft as they could as quickly as possible to defend the nation. The Air National Guard's Crisis Action Team formed the central point of contact assisting the mobilization, coordination, and monitoring of ANG resources

worldwide for emergency missions concerning natural and man made disasters including terrorism.

Across the United States scores of traditional Air Guard members either contacted their units to see if they could help or just showed up. Within an hour after the World Trade Center attacks, for example, Scotia, New York's 2nd Weapons of Mass Destruction-Civil Support Team (WMD-CST or CST) assembled with its equipment at Stratton ANG Base. By 8:30 p.m. that same day, this team of specially trained Air and Army Guardsmen had flown to Manhattan, approximately 170 miles away, and set up operations near what became known as Ground Zero. The CSTs began in the 1990s to as sist localities during natural disastersand terrorist attacks. The 2nd Civil Support Team became the first of those teams to deploy in a real crisis. The unit, augmented by two members of a Minnesota National Guard CST, continued operations in Manhattan through mid-September, 2001.

Because no preexisting priority list existed of cities, military installations, nuclear power plants, and other key phonecallsfrominstallationcommanders demandingprotection, as well as contend with confusing information regarding 21 commercial aircraft that acted suspiciously.

Protection for President Bush was an unquestioned priority. When the terrorists struck New York City and Washington, DC, he was in Sarasota, Florida, reading a story to elementary school children. First Air Force repositioned an Air Force E-3 AWACS aircraft on a training mission off the Florida coast so that it could cover Air Force One and then the Secret Service putGeneralArnold'scommandincharge of protecting the president. With the decision to send the president aloft, the Southeast Air Defense Sectors crambledfour armed F-16s from the Texas Air National Guard's 147th Fighter Wing to escort Air Force One as it flew to Barksdale Air Force Base, Louisiana, its first stop. Next the president flew to Offutt Air Force Base, Nebraska. Once General Arnold confirmed that the last of the 21 suspicious airline flights was safely on the ground, President Bush returned to Washington. Air National Guard aircraft from Louisiana's 122nd otherresponsiblemilitaryorganizations and civilian governmental agencies. In addition, it maintained positive command and control of an expanded air defense system that now included the interior of the continental United States. The First Air Force air operations center also grew from 38 to 160 people, and its personnel, primarily Air Guardsmen, worked long days, seven days a week, until help arrived from active duty Air Force organizations. By December 2001 more than 350 military personnel staffed the center.

TofurtherexpandthereachofFirst Air Force throughout the continental United States, it established data links with FAA radars and sent air controllers from the Air Force, ANG, andotherbranchesofthearmedforces to 21 civilian air traffic control centers. In addition, mobile radar units were dispatchedtofillcriticalcoveragegapsin thenation's heartland. Federal Aviation Administration centers installed voice communications links that could alert First Air Force quickly to new emerging threats over the United States. This also enabled the FAA to talk to almost any plane flying in the nation's airspace.

Air National Guard and Air Force aircraft were joined by Navy fighter and E-2 surveillance aircraft to help protect New York City and Washington, DC. U.S. Customs Service P-3s as well as five Navy Aegis cruisers and two destroyers augmented the air surveillance network. Their task had been greatly eased because the government officially prohibited all civilian air traffic within the U.S. borders. All military flying, except air defense missions, was likewise terminated.

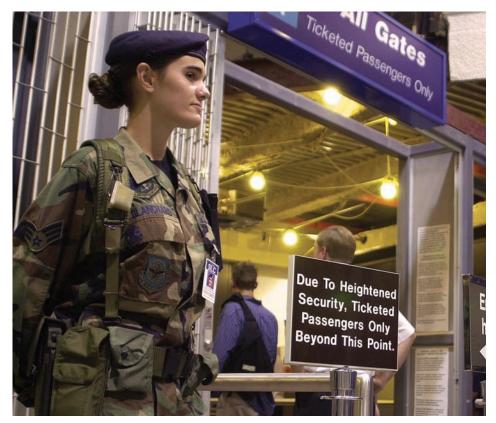
During the first 24 hours of the crisis, 34 Air Guard fighter units flew 179 missions. Eighteen tanker units generated 78 aircraft in the same time period. Through September 28, for example, Alabama's 117th Air Refueling

## During the first 24 hours of the crisis, 34 Air Guard fighter units flew 179 missions.

placestodefend, initially General Arnold and his staff at First Air Force nominated theareas. They gave priority to protecting major U.S. population centers, and General Ralph E. Eberhart, NORAD's commander in chief, quickly approved those suggestions. While improvising a defense of the airspace within the continental U.S. on September 11th, First Air Force also had to field irate

Fighter Squadron, Iowa's 174th Fighter Squadron, and the District of Columbia's 121st Fighter Squadron joined the Texans at various times protecting Air Force One until its return to Andrews Air Force Base.

Meanwhile, acting under General Eberhart's authority, First Air Force built and published air tasking orders and established communications with



Senior Airmen Emery Blanchard, 151st Security Forces Squadron, Utah Air National Guard, guards the Salt Lake City International Airport. The unit was called up and stationed at the airport as part of the increased vigilance and readiness encompassed in Operation Noble Eagle, September 30, 2001. (Photographer: MSgt Mark Savage, USAF. Air Force Photo.)

Wing keptaircraft aloft on a continuous basis. Air National Guard units also contributed 111 C-130 aircraft, and more than 3,000 ANG security forces personnel supported the mission. At General Weaver's direction, 88 ANG flying units established 24-hour command posts during that period. Physical security was increased at all Air Guard units to protect them against potential terroristattacks. All of that was accomplished initially not only by fulltime ANG support personnel, but by traditionalAirGuardsmenonavolunteer basis without their units being mobilizedfor federal service by the president or Congress. Senior Guardleaders assumed thatthenecessarypaperworkandfunding forsuchemergencyactionswouldcatch upwiththeirorganizationslater. Overall, the U.S. air defense network expanded to nearly 300 aircraft on alert at 26 locations within 18 hours of the terrorist

attacks and First Air Force maintained 16 separate continuous fighter or bits for three days.

Inadditiontofightersandtankersthe Air Guard's airlift, security forces, civil engineering, combat communications, aeromedical, and rescue units were also heavily involved in America's initial military responses to the terrorist attacks. Within hours of the hijack notifications, Air Guard airlift C-5s, C-130s, and C-141s were transporting FederalEmergencyManagementAgency (FEMA) personnel, Federal Bureau of Investigation (FBI) agents, human organandbloodsupplies, and National **Guard Civil Support Teams to various** communities across the country. Some 70 ANG security forces units were activated and hundreds of civil engineerswere called up. ANG rescue personnel also became involved. Moreover, at leastsixcombatcommunicationsunits prepared to operate three sites and 70 aeromedicalcrewswereplacedonalert. According to Colonel William Scott U.S. Air Force (Ret) and special assistant to General Arnold:

"For about nine days we held on by our fingernails, never missed an airtasking push order, never missed an air space control order push. The issue was not our capability, it was our sustainability.... Our kids had been literally getting no sleep. They were working 18 hours per day or more because of the level of effort thatwewereputtingintodefending the air spaces, and many of them were at the limit of exhaustion."

On September 20, 2001, President Bush told a televised joint session of CongressandtheAmericanpeoplethat Osama bin Laden and his al Qaeda network were responsible for the recent terrorist attacks on the United States. Accusing Afghanistan's Taliban regime of sheltering bin Laden and his organization, the president demanded that they immediately turn him over to American authorities and dismantle every terrorist camp in their country or face a military on slaught by the UnitedStates. The president summoned the nationtolaunchaprotracted "globalwar againstterrorism."Usingbroadrhetorical strokes, President Bush described a titanic struggle between civilization and radical Islam. He went beyond that theme emphasizing that, "Our war on terror will not end until every terrorist group of global reach has been found, stopped, and defeated."

#### **Operation Noble Eagle**

As a result of the September 11, 2001 (9/11),attacks,homelanddefensebecame the top national defense priority. The

enhanced defense of North America and militarysupporttociviliangovernment agencies, known as Operation Noble Eagle, began early the next day when General Eberhart, NORAD commander inchief, is sued the execution order. On September 14, President Bush declared a nationalemergencyandmademembers ofthenation's Ready Reserve subject to federal service for as long as two years. Although part of a total force effort thatincludedelementsofotherservices and even NATO AWACS aircraft, the Air National Guard provided the largestportionofthevastlystrengthened continental air defense system under Operation Noble Eagle.

Aweekaftertheattacks, Secretary of DefenseDonaldRumsfeldannouncedthe callupo fover more than 5,000 members of the Air National Guard and Air Force Reservetosupportthenation's increased security requirements. On September 22, the president mobilized about 5,100 more members of the air reserve components, including approximately 3,000 air refueling and about 130 security specialists. Guardsmengained national visibility starting September 27, when President Bush asked the governors for their temporary help at commercialairports, which had reopened a few days after 9/11 with new security restrictions. In the airports they would "Temporarily augment the civilian airportsecurityfunction of the nation's commercial airports with a trained, armed, and highly visible military presence." Formore than seven months, several thousand Guardsmen performedthose security duties, with additional Guardsmen called into service during the Thanks giving, Christmas, and New Yearholidayperiod. Although the Army Guard provided the vast majority of theenhancedairportsecurityforce, several hundred Air National Guard personnel also participated.

The Air Guard security forces also protected Air Force bases in the United Statesandoverseas.However.theAirForce didnotagreeforseveralmonthsthatANG installationscontributedcriticalassetsin the war against terrorism and required stronger protection. Air National Guard officials pointed out that the American peopleandtheirelectedrepresentatives wouldbeappalledbytelevisedimagesof burningaircraftdestroyedbyterroristson poorly defended ANG bases. Eventually thosebasesreceivedgreatersecurityand in December 2002, approximately 9,000 Army Guardsmen were mobilized to strengthen security at 163 Air Force installations in the United States.

Operation Noble Eagle took a heavy toll on the Air Guard. In mid-October 2001, General Arnold told a reporter

requiredtraining. Someoftheparticipating Air Guard fighter units burned up about 1,000 flying hours during the first 30 days of Noble Eagle, whereas, during ordinary peacetime training, those units typically would fly around 3,000 hours peryear. Furthermore, the increased flight time created huge increases in aircraft maintenance requirements.

Anticipatingthattheconstantalerts would continue into the winter, the ANG civil engineers in the National Guard Bureau used emergency procedures, to conduct environmental impact studies, obtain funding, and award contracts for \$35 million to build 42 temporary and permanent aircraft shelters and support facilities on bases in Maryland, New Jersey, Colorado, Vermont, Texas, California, North Dakota, Louisiana,



F-16s of the 119th Fighter Wing, North Dakota Air National Guard, fly a combat air patrol over Washington, DC, and the Pentagon in Operation Noble Eagle. November 2001. (Air National Guard Photo.)

the combination of combat air patrols and the 24/7 "alerts"\* at 26 bases placed agreat deal of stress on the fighter forces assigned to the operation. Fighter pilots, for example, could not maintain their

Massachusetts, Oregon, and Virginia. Among their challenges the civilengineers had to overcome bureaucratic hurdles like gaining waivers of certain fire protection standards for hangars. Such



Master Sergeant Franklin Buzby (left), Technical Sergeant Wendell Hunte (center) and Senior Airman Tina Ghaffins (right) from the Aircraft Generation Squadron, 177th Fighter Wing, New Jersey Air National Guard, use a Universal Ammunition Loader to load 20mm rounds used in the F-16C Block 25. The Wing was flying combat air patrol missions during Operation Noble Eagle. (Photographer: MSgt Tom Louis. Courtesy of 177th Fighter Wing.)

stricten for cement at that time suggested that not everyone in the Department of Defense and the Air Force had quickly adjustedtheirthinkingtomeetemergency wartimerequirements. Nevertheless, alert shelterswere completed in northern tier statesbyJanuary2002whiletheyfinished those in milder climates by April.

The Air Guard's civil engineers had been heavily involved in Operation Noble Eagle from the start. To assist in recovery operations at the World Trade Center, more than 150 of their number from New York were activated. They operated heavy equipment and supported the fire fighters. In addition, 805 Air Guard civil engineer personnel maintained critical infrastructure and provided emergency services aroundthe-clock for the air sovereignty alert mission at 20 installations.

The enhanced continental air defense operation represented a major portion of the significant strengthening ofthemilitarydefensesofthecontinental United States as a result of the terrorist attacks on September 11th. Shortly  $before that date the {\sf AirForce} anticipated$ asignificantcutbackbecauseofSecretary Rumsfeld's transformation policy, and becausehedidnotforeseeanysignificant threattothe United States. However, the redrafted Ouadrennial Defense Review released by the Pentagon on October 1, 2001, designated homeland defense as the nation's new top military mission. Consequently, in January 2002, NORAD increased the number of air defense alert sites. The Air Guard ran continuous round-the-clock combatair patrols over New York City and Washington, DC, until spring 2002. In addition, when key events occurred such as the Winter OlympicsinUtah, spaceshuttlelaunches, baseball's World Series and football's Super Bowl, similar air patrols helped provide security. The Air Guard also flew randompatrolsovervariousurbanareas, nuclear power plants, weapons storage facilities and laboratories.

By mid-April 2002, ANG and Air Force pilots had flown more than 20,000 NORAD missions compared to only 150 during 2000. As early as January 2002 senior Air Force officials began searching for a politically acceptable way to end the constant airborne patrols over key American cities. That proved politically diceygivenrepeatedBushadministration warnings about the continuing threats posedbyterrorists. Nevertheless, General John Jumper, the Air Force Chief of Staff, warned about the heavy burdens thosepatrolswereplacing on the service's personnel, their readiness for other missions, the availability of training funds, and the projectedlifespansofparticipatingaircraft. In late February 2002 Secretary of the Air ForceJamesRochenotedthattheairpatrols tieddownapproximately265aircraftand 12,000 airmen. With some 14,000 airmen involved in the war in Afghanistan, the burden was especially heavy. Secretary Rochesuggestedeliminatingcontinuous patrols over Washington, DC, and New York City plus the daily patrols over other cities to alleviate those stresses. Instead, he encouraged putting more fighters on "ground alert" for emergencies.

Because estimates of the nation's securitysituationbecamemoreoptimistic that spring 2002, the Air Force eliminated the continuous patrols and substituted random ones. In addition, Secretary Rumsfeld and the Joint Chiefs of Staff decidedtoimplementSecretaryRoche's suggestion with a flexible, tiered alert program. First Air Force also added the responsibilityforpolicinganddefending the air space within the United State sto itsestablishedroleofprotectingthenation from external aircraft threats. Although the active duty Air Force also played a significant role, the primary burden of increaseddomesticairdefensefellonthe Air National Guard. The ANG, concerned it might be reduced to a strictly homel anddefenseforce, wanted to insure the Guard remained an integral component of a full spectrum expeditionary air force



A Florida Air National Guard F-15A Eagle aircraft assigned to the 125th Fighter Wing flies a Combat Air Patrol mission over Cape Kennedy, Florida, for Operation Noble Eagle. The Space Shuttle Endeavor is positioned on the launch pad, November 29, 2001. (Photographer: TSgt Shaun Withers, USAF. Air Force Photo.)

including having its fighter units become more heavily engaged in ongoing offensive operations overseas.

Bylate2003America'scontinentalair defenseposturehadchangeddramatically from September 11, 2001. Heavily armed fighters capable of launching within minutes sat alert around the United States. Prior to the 9/11 terrorist attacks, the Air Force's domestic emergency defense consisted of only 14 ANG fighter aircraft with no dedicated support from either tankers or AWACS planes. After September 11th, at least 35 fighters (mostly ANG), two E-3 AWACS aircraft, andeighttankersstoodavailabletodefend the nationatany moment. First Air Force expandeditssurveillancesystemtoinclude datafromFederalAviationAdministration radar that covered some three million square miles of U.S. airspace including

the nation's interior. Augmenting that coverage were radar data from AWACS and tetheredaerostatballoons along the nation's southern border. Several times everyweek, NORAD conducted exercises on dealing with hijacked airliners that included simulated shoot downs. While no other hijackings occurred, between September 11, 2001, and June 26, 2004, jet fighters were scrambled or diverted over 1,500 times to intercept planes that raised security alarms in the United States. Many of those incidents involved small, private aircraft whose pilots in advertently violated airspace restrictions.

In June 2004 an incident occurred prior to former President Ronald Reagan's funeral in Washington, DC, that underscored lingering concerns about the adequacy of the nation's air defense. That day an unidentified air craft penetrated so

deeplyintoWashington'sno-flyzonethat the Capitol building, where a large crowd awaited the arrival of President Reagan's coffin, was evacuated. According to news accounts, General Eberhart came close to orderingitshotdown. The air craft landed atReaganNationalAirportbeforeitcould beidentifiedbyinterceptingAirGuardF-16s from Andrews Air Force Base. The aircraft, a Beechcraft King Airturboprop, turnedouttobecarryingGovernorErnie Fletcher of Kentucky to the funeral. Although the aircraft's transponder had onlybeenworkingintermittently,thepilot convinced FAA to let it fly from Kentucky and land at National Airport, which had been closed to private aircraft since September 11,2001. Airtraffic controllers responsible for the National Airportarea, not knowing the situation, reported the unknown aircraft in restricted space. Althoughtragedywasnarrowlyaverted, theepisodehighlightedcontinuingflaws in the enhanced air defense system.

Pentagonofficialsacknowledgedthat the Air Guardhad carried the major shareoftheincreasedairdefenseresponsibilities under Noble Eagle. They considered the ANGtherightorganizationtocarrythose burdensbecause of the wide geographic dispersalofits units and its long-standing participation in the homeland defense mission. But they emphasized that homelanddefensewouldnotbecomean exclusiveANGmission;activeforceflying units would also participate in surge air patrolsandalertrequirements. However in March 2003, the United States, whichhadbeenengagedinAfghanistan (Operation Enduring Freedom) since October 2001, went to war in a second theater, Iraq (Operation Iraqi Freedom). Those conflicts and ANG's continued presence supporting expeditionary forces around the globe, plus continued homelanddefense, would challenge the Air National Guard as it rounded out its first sixty years. ≪

# MARS



### WITHOUT END

n June 8, 2004, the Air National Guard (ANG) Senior Scout crew of Combined Joint Task Force—76 Operations set out from Karshi-Khanaba Air Base, Uzbekistan. The Senior Scout surveillance system monitored radio signals and was carried by a C-130. The crew headed for Zabul and Oruzgun provinces in south-central Afghanistan. That nation's elections were scheduled to take place in September and Afghanistan's former leaders, the Taliban,were instigating violence in order to undermine that nation's fledgling democracy. To threaten the stability and security of the provinces, Taliban leader Mullah Dadullahcalledupon500to800fighters todemoralizetheUnitedStatesMarines, other coalition members, and United Nations election workers, and counter any efforts to disarm and contain the antigovernment forces.

The task force consisted of members of the 169th Intelligence Squadron (Utah), the 197th Intelligence Squadron (Nevada), both ANG, and the 97th Intelligence Squadron, U.S. Air Force. Previously, a SeniorScoutmissionhelpedthwartaplan to poison the water supply at Kandahar Air Base, Afghanistan. On that day, as on most of its missions, the crew supported the 22nd Marine Expeditionary Unit. The Senior Scout established contact with the Marines only to find them surrounded by more than 120 anticoalition militia. From thetimereinforcementswereontheirway and for several hours thereafter, the crew pinpointed the enemies' locations for the Marinesandtheirrescuers. At the end of the mission, more than 80 enemy combatants laydeadandanadditionalnumberhadbeen captured. Three Afghan coalition fighters died and five Marines received non-lifethreateninginjuries. According to Brigadier



Personnel assigned to the 321st Air Expeditionary Squadron offload supplies from a C-130H Hercules aircraft assigned to the 187th Airlift Wing, Wyoming Air National Guard, at Kandahar, Afghanistan, during Operation Enduring Freedom. (Photographer: TSgt Marvin Preston, USAF.) LEFT: A-10 fighter pilot Major Jim Ewald, 172nd Fighter Squadron, 110th Fighter Wing, Michigan Air National Guard, was shot down and recovered during Operation Iraqi Freedom, April 8, 2003. (Air Force Photo.)

The June 8, 2004, rescue illustrated the kind of support the Air National Guard provided for wars in Afghanistan (Operation Enduring Freedom) and Iraq (Operation Iraqi Freedom). In addition

of the Air Force indicative of the 21st century total force.

# At the end of the mission, more than 80 enemy combatants lay dead and an additional number had been captured.

GeneralNormanSipe,DeputyCombined ForcesAirComponentCommander, "Your supportdirectlycontributed to our ability to identify, close with, and destroy our enemies." The 22nd Marines were more emphatic. When asked if the Senior Scout crewprovidedessential support, the Marines responded, "Hell, yes!"

to the heavy demands placed on the ANG by those conflicts and Operation Noble Eagle protecting the United States, Air Guardsmen continued supporting other Air and Space Expeditionary Force (AEF)\* commitments around the globe. The Senior Scout mission also illustrated the cooperation between different components

### Operation Enduring Freedom

On March 4, 2003, pararescueman Tech Sergeant Keary Miller of the 123rd Special Tactics Squadron, Kentucky ANG, participated in one of the bloodiest small-unit battles in the "global war on terrorism." It was part of Operation Anaconda, the largest offensive since the beginning of Operation Enduring Freedom. Congress authorized sending U.S. military forces to the Afghan region September 14, 2001, because reconnaissance missions over Afghanistanhad foundal Qaeda training camps within that country.

Historically, Afghanistan was regarded by many as the worst place on Earth to fight a war. The country, roughly the size of Texas, had an inhospitable climate and

<sup>\*</sup> See Chapter II regarding the AEF concept.



Map of Afghanistan (Central Intelligence Agency).

aruggedtopography. The tribest hat lived there were known not to run from a good fight.In the southern third of the country, thelandscapecontainedadesert-likeplateau where nomads and others scampered freely across the Afghan-Pakistan border in both directions. The central two-thirds of the country contained the Hindu Kush Mountains, a chain almost 1,000 miles long and 200 miles wide. The mountains ran from the northeast out of northern Pakistan to the southwest into Iran. The ranges contained more than 20 peaks higherthan23,000feetabovesealevelwith deepvalleysinbetween. Afghanistanhad only16milesofrailroadanditsroadswere inless-than-desirable condition. The land washard, and so were the less on slearned

from previous invaders of that land such as Genghis Khan, Great Britain under Queen Victoria, and the Russians under Leonid Brezhnev. Taking place on Takur Ghar, a snow capped, 10,200-foot mountain where temperatures at the top reached 40 degrees Fahrenheit during the day and dropped to a negative five at night, the harsh combat conditions of that battlereminded men like Sergeant Miller of the value of his realistic training over the years. Miller's life saving skills were put to the ultimate test during that fierce battle.

For Operation Anaconda, its commander, Army Major General Franklin L. Hagenbeck, directed coalition forces, U.S. soldiers and Afghan forces, to destroy remaining al Qaeda and Taliban forces in

an area located roughly 65 nautical miles south of the Afghan capital, Kabul. One reconnaissance team in two helicopters landed on Takur Ghar. One helicopter carried a Navy SEAL team and an Air Force combat controller, Tech Sergeant John Chapman. As the SEAL team disembarked, automatic weapons firelaced the helicopter's side while a rocket propelled grenade ripped into it. The crew chief yelled, "We're taking fire! Go! Go! Go!" and the SEAL team rushed back in side. Asthepilotsaddedpowertoevadetheheavy groundfire, the damaged helicopter bucked violently, causing Navy SEAL Petty Officer Neil Roberts, who was standing on the ramp, to fall about 12 feet to the ground below. The helicopteres caped the ambush and crash-landed about seven kilometers north of where Petty Officer Roberts fell.

The second helicopter rescued the other SEALs and Sergeant Chapman but afterreturning to their base, they decided to try and rescue Petty Officer Roberts. Regardless of the danger they knew the al QaedawouldtreatRobertsbadlyandtime was running out for him. Despite intense ground fire, the six men successfully returned to Takur Ghar. Nevertheless, the battlecontinuedandSergeantChapman waskilledalongwithseveralenemyfighters. Surrounded by gunfire, the men on the groundcalleduponaQuickReactionForce (QRF), designed for such emergencies. Thoseforcesconsisted of 23 men and two helicopters. The team included Sergeant Miller. "We were notified that we would be launching in 45 minutes," he recalled, "and were going into [an al Qaeda and Taliban] infested area." Also on the team were Army Rangers. During Operation Enduring Freedom, Rangers and special operations formed the focal point of the U.S. ground campaign. Sourced from special operations forces throughout theU.S. military and from the Special Air Services of Great Britain and Australia, thoseforcesorganizedtheAfghanresistance

and directed punishing air strikes against the Taliban and al Qaeda.

Because of communications failures, the Quick Reaction Force landed in the same spotasthe previous helicopters and, like them, was greeted with gunfire. Miller's helicopter managed to land, and the QRF called in close air support. For the next five and a half hours, they battled with the enemy. Three Rangers died and others were wounded.

According to Sergeant Miller, "We continued to treat the patients, continued moving ammunition and grenades to where they were needed. I grabbed a radio ... and set up satellite communication and then returned to the rear." Sergeant Miller and Airman Jason Cunningham, like Miller, apararescueman, worked hard

to keep the patients from succumbing to hypothermia. They put them in the helicopterandremoveditsinsulationand wrappeditaroundthewoundedRangers. In addition, they used the majority of the fluids available in the medical kits and anything else, including the heaters packed in their food rations. With the help of the additional Rangers and more air strikes, they took the hill, killing many al Qaedacombatants. They also recovered the bodies of Petty Officer Roberts and Sergeant Chapman.

Approximately 10 minutes after the Rangerstookcontrolofthehill, they began to receive more frequentenemy mortar and automatic weapons fire. Although combat air support prevailed, the enemy wounded an Army medic and fatally wounded

Airman Cunningham. At that point the Quick Reaction Force had 11 wounded and seven dead. After 17 hours on the mountaintop, a nighttime rescue took place and the ordeal was over. Operation Anaconda continued for another 19 days.

Although the exploits of one Air Guardsman in Takur Ghar may hold limitedsignificanceintheoverallhistory of Operation Enduring Freedom, that battle illustrated the ability of Air Guardsmen to actively contribute to a vital U.S. military operation. Moreover, the battle on Takur Ghardemonstrated that members of the Air National Guard could perform tasks equally as well as active duty airmen. On November 1, 2003, Secretary of the Air Force James G. Roche awarded Sergeant Miller the



Paktia Province, Afghanistan, March 4, 2002, Technical Sergeant Keary Miller of the 123rd Special Tactics Squadron, Kentucky National Guard, not only managed to drag a wounded helicopter pilot to safety at Taka Ghur, but also orchestrated the establishment of multiple casualty collection points. In between treating the wounded, Miller set up the distribution of ammunition for the Army Rangers who were taking the fight to the enemy. For his extraordinary life-saving efforts while putting himself in extreme danger under enemy fire, Sergeant Miller was awarded the Silver Star. (Keith Rocco, The Battle of Takur Ghar, National Guard Heritage Painting.)



A US Air Force F-16C Fighting Falcon, 174th Fighter Wing, New York Air National Guard, Syracuse, New York, in flight over Afghanistan during Operation Enduring Freedom. The aircraft is armed with AIM-120A Advanced Medium Range Air-to-Air Missiles on each wing tip, a pair of GBU-12 500-pound bombs (left), a 370-gallon tank. It also has an AN/AAQ-28(V) LITENING II targeting pod under the intake, November 29, 2003. (Photographer: SSgt Suzanne M. Jenkins, USAF. Air Force Photo.)

Silver Star for his bravery under fire.

The battle of Takur Ghar exemplified only one small instance of Air National Guard participation in the war in Afghanistan. However, the Guard's rolein

of the most extensive operations in Air Force history. Furthermore, the Air Force metthelogistical needs of that operation despite the severe shortage of strategic airliftandtroublesomemaintenanceneeds

Air National Guard cargo planes also worked close to combat operations. By March 2002 ANG C-130 units had flown 55 percent of the missions for the Afghanistan war.

Operation Enduring Freedom expanded continuously from 2001 to 2004 in terms of the number of personnel and the capabilities deployed. The ANG was involved even before the fighting in Afghanistan began. With the war imminent, the Air Force quickly established an airlift operations plan that included active duty, Guard, and Reserve components. It became one

of the older planes.

Shortly after the terrorist attacks on September 11, 2001 (9/11) and weeks before the first U.S. bomb was dropped overAfghanistan,theAirForceestablished air bridges to help funnel material and personnel overseas to support multiple operations in conjunction with Enduring Freedom. Air National Guard tanker units

received orders by September 20,2001, to be in their deployed locations before the start of their air bridge operations. Some ANG tanker units also flew humanitarian supportmissions. By using European bases, the Air Force could transfer cargo from the larger air craft to smaller planes, refuel air craft on the ground, exchange flight crews, give crews rest opportunities, and repair broken air craft.

Strategic airlift planes such as the Lockheed C-141B Starlifter, the Lockheed C-5 Galaxy, the Boeing C-17 Globemaster III, and civilian wide-body airlinersweretheworkhorsesforcarrying America's war machine overseas. The Air Guard contributed two Starlifter units, the 155th Airlift Squadron, 164th Airlift Wing, Tennessee ANG, and the 183rd Airlift Squadron, 172nd Airlift Wing, Mississippi ANG, to the strategic airlift mission. The Air Guard's sole C-5 unit, the 137th Airlift Squadron, 105th Airlift Wing, Newburgh, New York, also contributed to the operation. Through

the ANG's airlift participation in Europe, the Air Force's C-17s could support Enduring Freedom directly.

When the war began, only Air Guard units assigned to Air Force SpecialOperationsCommanddeployed directlytoAfghanistantosupportcombat operations. Typically, ANG Special Forces units in 13-manteams first went to active duty bases in the United States, and later to overseas locations.

The 169th Fighter Wing, South Carolina ANG, was the first ANG fighter unit to deploy to Southwest Asia in direct support of the airwar over Afghanistan. It sentover200 personnel and six F-16 CJs in January 2002 to Al Udeid Air Base in Doha, Qatar, to assistair combatoperations over Afghanistan. In particular, they provided Joint Direct Attack Munitions against Taliban and al Qaeda positions, the only Air Force fighter unit in the theater to do so.F-16ssometimeswerealsoconfigured for Cluster Bomb Units. In addition, F-16pilotssometimesfiredtheir20mmgun against ground targets. Missions could last up to 10 hours with 10 to 15 air refuelings. Aftersomanyhoursstrappedintheirseats, pilotsgenerallyreceivedonetothreedays of crew rest. The unit returned to South Carolina April 3, 2002.

Pennsylvania ANG's 103rd Fighter Squadron, 111th Fighter Wing, became the first A-10 ANG unit to deploy directly to Afghanistan. From December 2002 to January 2003, the 111th Fighter Wing deployed personnel and sentits aircraft to Bagram Air Base, Afghanistan.

In March 2003 the Air National Guard deployedallsix of its A-10 units over seas for combat operations in Iraq and Afghanistan. Five units went to Iraq; only the 104th Fighter Squadron in Maryland's 175th Wing deployed to Afghanistan. While there, it flew all the A-10 combat missions for Operation Enduring Freedom.

Without the support of air refueling tankers, fighter planes could not have

carried out their lengthy missions. According to one historian of air warfare, aerial refueling formed the core of any modern air combat operation. The Air Forcehadtwoweaponssystemsdedicated toaerialrefueling:theMcDonnellDouglas KC-10Extenderandthevenerable Boeing KC-135 Stratotanker, the primary enabler for Air Force air combat operations. Usually, the KC-135 performed air bridge operations supporting strategic airlift, bombers, and fighterair craft deploying into atheater of operations. They also provided air refueling support for attack air craft like the 169th's F-16s, and other support

flown 55 percent of the missions for the Afghanistan war. Typically, ANG C-130 crewsflyingintodangerousenvironments executedan "Engine Running Offload" or combatoffload. That meant the pilots kept the engines on while the crews swiftly rolled supplies out the back of the airplanes. Using that method, the planes spent the least amount of time on the ground, thereby, reducing their vulnerability to ground fire and providing the highest chance to escape successfully if any trouble occurred.

The 193rd Special Operations Wing, Pennsylvania, using the EC-130E aircraft, performed an unusual mission



A KC-135R assigned to the 195th Air Refueling Squadron, 163rd Air Refueling Wing, California Air National Guard, is refueling a US Navy F-14A Tomcat over northern Iraq during Operation Iraqi Freedom, April 11, 2003. (Photographer: Paul Farley, Civilian, U.S. Navy. U.S. Navy Photo.)

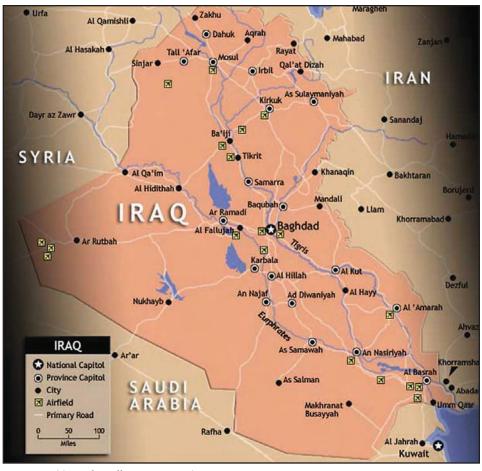
aircraftflyingmissionsinthecombatzone. KC-10 or KC-135 air refueling tankers draggedthe169thF-16sthroughouttheir flightsoverAfghanistan,exceptoveractual combatareas.Withoutthefighters'ability to stay aloft for hours, and without the air bridgesupportprovided by those tankers, the war in Afghanistan would not have been possible to execute.

Air National Guard cargo planes also worked close to combat operations. By March 2002 ANG C-130 units had inAfghanistan:psychological operations. Since 1968, the 193rd had been handling airborne psychological missions. The EC-130E acquired the mission name Commando Soloduringthe 1990s, when the aircraft was modified to handle color television operations. One of the first ANG flying units deployed to the area, the 193rd began transmitting by the end of October 2001. For almost six months the unit relayed broadcasts of Voice of Americainthe Dariand Pashtulanguages

and Radio Free Europe/Radio Liberty in Uzbek, Tajik, and Persian. According to a WhiteHousespokesman,theCommando Solo missions gave the Afghan people "fullknowledgeaboutwhatishappening in Afghanistan from a source other than a repressive Taliban regime." The 193rd remained in the region until ground psychologicalwarfareoperationsstations were safely established.

PilotsaretheAirForceandAirGuard's elite, but personnel on the ground also performed functions essential to combat. Amongthemostsignificantontheground were the civil engineers assigned to the Rapid Engineer Deployable—Heavy Operational Repair Squadron Engineer (RED HORSE) teams. Originating in the Vietnam conflict, their arsenal consisted ofweapons, vehicles, equipment, vehicle maintenance, food service, supplies, and medical equipment. As their primary mission, RED HORSE teams assessed, planned, and established facilities and infrastructures to support both domestic and overseas operations. They deployedquicklyintoremote, high threat environmentstoproviderapiddamageand requirements assessments, heavy damage repair, build base camps, and conduct other engineeringandconstructionprojectssuch as aircraft parking ramps and munitions pads. Those units provided the Air Force withahighlymobilecivilengineerresponse force to support operations worldwide.

The ANG had six RED HORSE units assigned while the active duty had four, and the Air Force Reserve had two. Air Force RED HORSE support for Operation Enduring Freedom consisted of constructing new airfields for future air operations and repairing facilities that had deteriorated. Beginning in mid-April 2002 ANG RED HORSE units deployed to various overseas bases to support the Afghanistan War. The Air Force tasked an estimated \$100 million worth of projects to RED HORSE units that year. Those



Iraq map. (Central Intelligence Agency.)

projects included an aircraft hangar, fire station,taxiwayrepairs,sitework,support facilities, and avehicles ear chareaatthree SouthwestAsiaairbases.Notwithstanding the large influx of civilian construction contractors working in Southwest Asia, RED HORSE remained the primary enablerinthelargestmilitaryconstruction effort since the Vietnam War. In one instancethesecuritysituationatanAfghan basewassoprecarious, that runway repairs had to take place at night. Air National Guard RED HORSE personnel wearing night vision goggles successfully poured concrete in complete darkness. The experienceinOperationEnduringFreedom reminded senior Air Force planners that the Air Guard's RED HORSE units were equally as capable as their active duty equivalents. Because many ANG and Air Reservepersonnelperformedthesamejobs intheirciviliancareers, perhaps, they were

even more skilled and more experienced than their active duty counterparts. Air National Guard civil engineers provided 40 percent of the total Air Force Civil Engineer forces in Afghanistan by 2004.

Members of another ground-based ANGunitprovedessentialinAfghanistan: tactical air controllers embedded with the Army ground forces. The application of air power to support the ground war couldnothavebeenaccomplishedwithout their skills. All but one of the Air Support Operations Squadrons assigned to the Air National Guard were deployed for Operation Enduring Freedom in 2003. According to their After Action Report they supported 100 percent of the Combined Joint Special Operations Task Force—Afghanistan requests for forces and supported Special Forces units with conventional tactical air controllers.

Operation Iraqi Freedom benefited

from Enduring Freedom's experience. However, once the Iraq conflict began, in March 2003, the military began to reduce its resources in Afghanistan. Yet the heavy reliance on using the Guard and Reserve there continued.

### Operation Iraqi Freedom

On March 19, 2003, the United States and coalition forces launched the invasion of Iraq in order to remove Saddam Hussein's regime from power. Coalition air forces battered Baghdad from the air after which conventional American and coalition ground forces began rolling into Iraq. As the following month began, Army Rangersembarked on a mission to protect the Haditha Dam from being destroyed by Iraqi forces. The Rangers expected the operation to last approximately 24 hours. Instead it took them more than 12 days.

Sitting on the Euphrates River about 100 miles northwest of Baghdad, the

multileveldam complex was a critical source of water for irrigation and electrical power in western Iraq. If the Iraqis succeeded in blowing up the dam, the releasing waters would flood the down-river areas, causing a humanitarian and environmental disaster and a strategic delayen route to Baghdad. Seizing the dam complex would protect the water supply and retain the ability to provide electricity, both of which were critical resources during the approaching summer months of 2003.

The Rangers expected the dam to be welldefended. In preparation for the assault on the dam, fighters assigned to the 410th Air Expeditionary Wing (AEW) conducted preparatory air strikes against Iraqi forces in the dam's vicinity. Air support for Special Forces in the battle came from various coalition aircraft including U.S. Army Special Operations Aviation units. However, that battle became one of the more unique operations for the AEW, and in particular, Air Guard pilots. The 410th

was responsible for providing combat searchandrescuecapabilityforwesternand central Iraq. During the month-long air campaignoverthewesternIraqidesert, the A-10 and F-16 Air Guard pilots assigned to the AEW were involved in countless missionssupportingSpecialForcesteams in need of close air support. The highly experienced Air Guard pilots assigned to the AEW, especially the A-10 pilots, helped insure the successful employment of close air support for friendly forces fighting to retain the Haditha Dam.

Special Operations AH-6s and F-16s from the 410th provided air cover as the Rangers took their convoy to Haditha. During the night, with support from the 410th, the Rangers seized the dam, a power station, and a transformer yard while facing light to moderate enemy resistance. Several Iraqis were killed and wounded; others, including 25 civilian workers, were taken prisoner.

As daylight broke over the dam, the



Munitions personnel from the 160th Fighter Squadron, 187th Fighter Wing, Alabama Air National Guard, assigned to the 410th Air Expeditionary Wing at a forward deployed location work on guided munitions on the pylon of one of their F-16C Fighting Falcons. The Falcon has an AIM-120A Advanced Medium Air-to-Air Missile fixed to the wing tip. The 410th Air Expeditionary Wing prepares the aircraft for take off for sorties on A-Day, the commencement of the air war for Operation Iraqi Freedom, March 19, 2003. (Photographer: SSgt Bennie J. Davis III, USAF. Air Force Photo.)



The 114th Fighter Wing, South Dakota Air National Guard, Prime Base Engineer Emergency Force (Prime BEEF), at Tallil Air Base, Iraq. The photo was taken near Tallil Air Base, in the ruins of Ur, considered one of the oldest cities in the world, 2003. (Air National Guard Photo.)

Rangers began taking increasing enemy fire from the south as well as coordinated attacksatbothendsofthedam.Although the Rangers repelled the initial assault, Iragicounterattackscontinuedwithheavy mortar and artillery shells that rained downon the Rangers. Fortunately, the Rangers had ample air support from the 410th,

Many of the Air Guard pilots flying close air support were not only highly experienced pilots, but they possessed other critical skills as well. Most two-ship A-10 flights consisted of a pilot who had qualified as a Forward Air Controller (FAC) to guide other fighter aircraft to sendtheirbombstospecificenemytargets.

efforts of an FAC-qualified pilot, a CSAR pilot, and observation posts manned by additional Rangers and Air Force enlistedterminal attack controllers (who cleared airborneweaponsforrelease)ensuredthe Rangersonthedamwouldnotbeoverrun. Thatoperationreflectedthetypicalattitude held by Air Guard aviators, especially A-

### Rangers shared their experiences with the pilots basically explaining, "if it were not for you guys, I would not be here."

which attacked several mortar positions. Even without the protection of darkness, the Air Guard A-10s attacked numerous enemy positions. At nightfall the Iraqis resumed their attacks against the Rangers, but once again close air supported the U.S. forces. A single bomb obliterated the attackers and shattered every window in thedamcomplex. Nevertheless, the siege continued for ten more days.

After delivering their own firepower, the flight leader and his wingman would remain over the battlefield to help the other aircraft to accurately employ their munitions. The wingman was a qualified combat search and rescue (CSAR) pilot who would coordinate with other rescue assets if needed.

TheRangersonthedamweregreatly outnumbered.Nevertheless,thecombined

10 pilots, who believed that when ground troopsneededhelp,thepilotswouldremain aslongaspossibleto "layiton the linemore andexposethemselvesmoreoverthetarget area." Even when the Rangers were not takingenemyfire, the A-10 sprovided cover so the Rangers could catch a few hours of sleep. The 410th fighters also supplied air coverduringmedicalevacuationmissions for killed and wounded Rangers.

Duringthetwelfthdayofthesiege,the outnumberedRangerscontinuedtoface repeated attacks by the enemy force. The Air Guard A-10 and F-16 pilots realized earlyinthebattlethatthecloseairsupport they provided was the vital element that kept the Iraqi forces at bay, a matter of life and death for the Rangers. In the end the coalitionforcesprevailed.Militaryexperts believed that without the air support, especially the A-10s, the Rangers would not have won the battle. Not only did the coalition forces secure the Haditha Dam complex, but they seriously reduced the fightingeffectivenessofthelragiArmored Task Force in the Haditha area. Weeks later, backat Fort Benning, Georgia, some oftheAirGuardpilotshadtheopportunity tomeettheRangerstheylookedafter.The meetingbecameemotionalattimesbecause Rangerssharedtheirexperienceswiththe pilots basically explaining, "if it were not for you guys, I would not be here."

The Air Guard experience at Haditha Damdramaticallyillustrateditsessential role in Operation Iraqi Freedom air support. In addition to its air power the ANG provided a robust force of over 3,530 personnel for the expeditionary combat support functions and many Air Guard senior officers held command positions during the war. Air National Guard intelligence personnel deployed overseas and supported the war effort in signals intelligence by flying Senior Scout missions and augmented Rivet Joint crews to "monitor the electronic activity of adversaries." Although their pilots sat at controls in the United States, Air Guardsmen also "flew" Global Hawk and Predator unmanned aerial vehicle intelligence missions in Southwest Asia. The Air Guard also deployed air traffic control personnel, maintainers, and airspacemanagers. Over 27 percent of the total Air Force civil engineer force in Iraq came from the ANG; other Air Guard engineerssupportedIraqiFreedomwhile

operating in several other countries.

Besides providing personnel ANG contributed aircraft and equipment to the war effort while continuing its efforts in Operation Enduring Freedom in Afghanistanandexercising aprimary role in Operation Noble Eagle in the United

60 percent of the targets destroyed.

As in Afghanistan, the Air Guard contributed significant transportation capability to Operation Iraqi Freedom. Thirteen of ANG's 25 airlift units participated, including 72 of 124 Air Force C-130s. Among their missions, Air



A South Carolina Air National Guard F-16C Fighting Falcon aircraft from the 157th Expeditionary Fighter Squadron, 379th Air Expeditionary Wing, is recovered following a nighttime mission at a forward deployed location during Operation Iraqi Freedom. The aircraft is armed with AIM-120B Advanced Medium Range Air-to-Air Missiles, AIM-9 Sidewinder missiles, and AGM-88 High-Speed Antiradiation Missiles, March 23, 2003. (Photographer: SMSgt Edward E. Snyder. Air Force Photo.)

States. For example, the ANG deployed 40 percent of the mobile radars, mobile navigation aids, and 40 percent of the mobile control towers in Iraq. During the openingphaseofOperationIraqiFreedom in 2003, 48 of the 60 A-10 sengaged in the Iraq war belonged to the Air Guard. Five Air Guard A-10 units and one active duty A-10 unit flew in this operation that year. Althoughthe A-10 aircraftrepresented only eightpercent of the fighters or ties, and were responsible for

Guard C-130 crews airlifted elements of the 82nd Airborne Division and the 3rd MarineExpeditionaryForce.Thosecrews also flew one of the first day/night airlift missionsintoanlraqairbaseanddelivered the first humanitarian supplies into Baghdad International Airport. In Iraqi Freedom's first six months, Air Guard C-130 crews airlifted 22,000 tons of cargo, 47,000 passengers, and flew 8,600 sorties in 21,000 hours.

OperationIraqiFreedom'sintelligence collection efforts were enhanced by the



Commando Solo EC-130E from the 193rd Special Operations Wing, Pennsylvania Air National Guard, sits on the ramp at undisclosed location during Operations Enduring Freedom and Iraqi Freedom in late 2005. (Official Photo by: Capt David Earhart, 193rd Special Operations Wing. Air National Guard Photo.)

initial combat employment of the Air Force's first (and as of 2007 only) blended wing: the newly formed 116th Air Control Wing, composed of ANG and active duty Air Force personnel based in Warner-Robins, Georgia. The wing deployed nine of its 11 assigned JSTARS

reach its target populations. According to Rick Hofmann, president of the U.S. Psychological Operations Veterans Association, with leaflet drops and radio propagandabroadcastsasthechiefweapons, itsmainpurposesincludedpersuadingthe enemytosurrenderand convincing local

# Air National Guard tankers provided one-third of the Air Force refueling aircraft deployed for Iraqi Freedom...

aircraft to the Iraqi Freedom theater as well as over 600 unit personnel including one-tenthoftheaircrews. Air Guardsmen composed about one-fourthofthe Wing's deployed personnel.

Psychological Operations (PSYOPS) used more old-fashioned methods to

civilians that the attackers were not the real enemy. "The objective is always to short en the conflict by demoralizing the enemy and to keep civilians out of harm's way." For example, the 193rd Special Operations Wing of the Pennsylvania ANG deployed its Commando Solo aircraft for a variety

of PSYOPS support to coalition agencies in Iraq. Flying from March to June 2003, itsmissionsapparentlyfulfilledtheirgoals. According to an Iraqi prisoner of war and former mid-level intelligence officer, the populationinsouthernIraqconsideredthe coalition radio broadcasts more truthful than state-owned media. The leaflets also had a significant impact on the morale of Iraqimilitaryand prompted considerations to surrender. The Iraqis concluded that U.S. planes could a seasily target them with bombs as leaflets if their intent was lethal.

As essential to the war effort as were C-130s, A-10s, and piloted reconnaissance and surveillance aircraft, they could not havecompleted their missions efficiently without aerial refueling. During the war in Iraq, the Air Force deployed 200 tanker aircraft based at 15 locations. Air National Guard tankers provided one-third of the Air Force refueling aircraft deployed for Iragi Freedom, and an additional 35 ANG tanker aircraft conducted air bridge operations. Meanwhile, in the United States, the Air Guard had 21 remaining tanker air craft tasked to support OperationNoble Eagle (ONE), 70 percent of the tankeralertsandaerialrefuelingmissions for ONE. The most widely used resource in the ANG, however, stayed on the ground: airtrafficcontrollers.WithOperationIraqi Freedom, the ANG's Air Traffic Control Squadrons now supported three major operations including Operation Noble Eagle and Operation Enduring Freedom.

While the Air Guard participated in IraqiFreedominitstraditionalrolessuchas airlift,airrefueling,airbornereconnaissance, andpsychologicaloperations,italsoengaged in new roles that involved historically significantcombatcapabilities,especially systemsthatallowedprecisionattacksthat wouldnotonlydestroytheintendedtarget butreduceoreliminatecollateraldamage. Perhapsthemostimportantwastheday, night, and all-weather LITENING II targetingpodfittedtoANGfighteraircraft.



An F-16C Block 30, 107th Fighter Squadron, 127th Wing, Michigan ANG, carrying LITENING II pods in Kirkuk, Iraq. The 107th was the first F-16 unit in the Total Air Force to be based in Iraq. (Photographer: MSgt Glenn Wilkiwitz, Air National Guard. Air National Guard Photo.)

LITENING II targeting pods allowed a precisefixofthelocationofenemyvehicles. The Air Force Reserve and Air National Guarddevelopedthatpodinconjunction withtheAirForceanddefensecontractors becausetheactiveforcecouldnotprovide theequipmentneededbytheAirReserve Components to equip their fighter units forprecisionattacksunderanyconditions.

In 2004 the 107th Fighter Squadron, 127th Wing, Michigan ANG, became the first unit to use the Theater Air ReconnaissanceSystempodincombatin conjunctionwithasecondF-16Ccarrying a LITENING targeting pod. Both also carriedprecisionguidedmunitions. While in Iraq the 107th flew combat missions oversome of the fiercest battles waged in the Fallujah and Najaf areas, known for their anti-American activities. With the escalation of the Iraqiin surgencythat year, characterized by roadsided etonations of improvised explosive devises, the use of

targeting pods along with manned and unmannedaerialsurveillancealsoproved theirutilitytothesafetyofcoalitiontroops on the ground.

Although President George W. Bush famously proclaimed an end to major hostilities in Operation Iraqi Freedomon May 1, 2003, and Saddam Hussein was captured on December 13 of that year and executed December 30, 2006, the Iraqi conflict continued through 2007 and the Air National Guard continued its involvement. Overall, ANG's contribution to the "global war on terrorism" wasunlikeanypreviouscombatoperation in its history. During Fiscal Year 2006, Air National Guard crews flew more than 50 percent of the fighter, tanker, and airlift sorties for Operation Noble Eagle; provided almost one-third of the fighter sorties in Operation Enduring Freedom; and provided over one-third of the fighter and tanker sorties for Operation Iraqi Freedom, Air National Guard crews also supported75percentofthetankersorties and over 60 percent of the airlift sorties to other theaters. In addition, Air National Guardexpeditionarycombatsupportunits participated in operations and exercises around the world. More than two-thirds of the Air National Guard personnel have engaged in worldwide operations since September 11, 2001. The Air Guard also deployed approximately one-third oftheforcededicated to support the war in Iraq. By 2004 nearly 40 percent of the total Air Force aircraft deployed for overseasoperationswereassignedtothe Air National Guard. That illustrated the continued reliance on Air Guard aircraft inthetotalAirForceaircraftdeployments since the end of the Cold War. With no end in sight to the "global war on terrorism," the long term impact of such heavy demands on the ANG's citizen airmen was impossible to gauge. ≪



### TO CIVIL AUTHORITIES

hile Guardsmen pursued the "global war on terrorism" overseas, at home, Air National Guard (ANG) citizen airmen engaged in real world missions supporting civil authorities. They fought forest fires, fed cattle during blizzards, conducted hurricane and flood relief operations, assisted the Customs and Border Patrolinthe Americans outhwest, and even protected Santa Clausashemadehis rounds on Christmas Eve! Whether only a few airmen might participate in the seoperations, the significance of their

contributions lay notins heer numbers of personnel, but rather the specialized technical capabilities they provided.

#### Weapons of Mass Destruction-Civil Support Teams

The Department of Defense first authorized the formation of Weapons of Mass Destruction-Civil Support Teams (WMD-CSTs or CSTs) in the 1990s to assist civilian first responders with technical advice, communications, and other support during potentialmajordisasterswithintheUnited States. Twenty-two ANG and Army National Guard specialists composed each WMD-CST. On September 11, 2001, Scotia, New York's 2nd Civil SupportTeambecamethefirstofthose teams to deploy in a real crisis. After thetragedythatday, Congress wanted each state and territory to have one of those units with California meriting two teams making the final total 55. As of August 2007 52 of those teams had been certified.

Exemplifying the kind of work handled by Civil Support Teams, on February 28, 2007, a barge containing 220,000 gallons of an irritating chemical hit a lock on the Ohio River between Illinois and Kentucky sending approximately 10,000 gallons into the water. The spill gave off a foul smell and "caused quite a scare," observed the Heartland News. The chemical could "cause dizziness and irritate the eyes, nose, and throat" as well as "be damaging to animals directly exposed to it." Released as a liquid, it evaporated into a gas that threatened residents of Metropolis, Illinois. The spill caused that portion of the Ohio River to close. Kentucky's 41 CST, including four specially trained Air Guardsmen, responded immediately and began to monitor the air quality. Working in conjunction with the U.S. Coast Guard,



National Guard Airmen have been assisting state civil authorities in floods since at least the great Mississippi flood of 1927. Here members of the Indiana Air National Guard participate in an emergency operation after recent flooding in Fort Wayne, Indiana, March 1, 1982. (Photographer: TSgt David Craft. Air Force Photo.) LEFT: C-130E Hercules cargo aircraft from the 146th Airlift Wing, California, rigged with a Modular Airborne Fire Fighting System (MAFFS) makes a Phoschek fire retardant drop on the Simi Fire in Southern California, October 28, 2003. (Camera Operator: Sgt Alex Koenig, USAF. Air Force Photo.)

the team called in the 5th Civil Support Team of Illinois to monitor its side of the river and the 45th Civil Support Team of Tennessee joined it to monitor Kentucky. Although the Coast Guard contained the spill, the CSTs continued their monitoring another two days until the chemicals were transferred to another barge.

#### **Natural Disasters**

Members of Weapons of Mass Destruction-CivilSupportTeamswere nottheonly AirGuardsmentorespond to disasters. Traditionally, governors called out National Guard units when facedwithnaturalbutlocalizeddisasters such as blizzards, earthquakes, floods, andforestfires. The president could also federalize them in major disasters that threatened to overwhelm the resources of individual states or communities. According to the National Guard Bureau, "The indigenous skills and capabilities National Guardsmenused

to respond to natural disasters are the same skills and capabilities that enable us to successfully respond to potential terrorist threats."

Airborne wildfire fighting could be extremely dangerous. While Air Force C-130s normally conducted low-level flighttraining at 300 feet above ground level, fire fighting missions flew at 120 to 150 feet in heat and smoke often in remote, mountainous areas. Major Iver Osborn, an instructor pilot with the 153rd Airlift Wing, Wyoming Air Guard, stressed that he found air borne firefightinghismostchallengingmission. Makingsurethefireretardantfoundits target, "cut to the heart of true piloting skills...." The Air Guard found that fire fighting helped its aircrews hone their wartime low-level airdrop, formationflying skills. In addition to the 153rd, California ANG's 146th Tactical Airlift Wing and North Carolina ANG's 145th Airlift Wing flew firefighting missions.

The Air National Guard's main tool for fighting fires was the Modular



Following a devastating blizzard in 1949, Colorado Air Guard C-47s dropped hay to stranded and starving livestock throughout the Rocky Mountain region. Altogether the Colorado Air Guardsmen flew 17 such missions dropping tons of hay that saved thousands of cattle and wildlife. Colorado Air Guard F-51s and A-26s also flew 10 reconnaissance missions during that emergency, January 29, 1949. (Air National Guard Photo.)

AirborneFireFightingSystem(MAFFS), whichunderwentseveralupdatessince its first use in September 1971 by the 146th. Housed in C-130s, a MAFFS could disperse up to 27,000 pounds almost 3,000 gallons—of commercial fireretardantsoranequivalentamount of water. Newer aircraft like the C-130J held the MAFFS II, which carried even more fire retardant, could disperse it more rapidly over a wider area, and was easier to recharge after a mission than itspredecessor. The growing number of significant forest fires in the 21 st century challenged U.S. firefighting resources. Looking back on 2006, Colonel Harold Reed, 153rd Airlift Wing commander, explained that Wyoming Air Guard members used to get called out for wildfires about once every three years for one or two weeks at a time. Now theywerebeingcalledouteachyearfor about a month at a time. "It keeps us

very, very busy," he said, adding that forest fires have become more severe and tougher to fight.

Blizzards also created the need for National Guard support. As with the Civil Support Teams, often both Army Guard and Air Guard units assisted with health and welfare matters, conducted debris removal and power generation, andprovided supply and transportation supportinconnection with snows torms. For example, a Christmas-time 2006 blizzard at the airport hub of Denver International Airport closed that facility down for two days. Army and Air Guardsmen took food and water to thousands of travelers trapped there. In the same storm, western Kansas received between 15 and 36 inches of snow with drifts as high as 13 feet. The Air National Guardnotonly assisted people, but also dropped bales of hay to feed stranded cattle.

Reliefoperations such as those that occurred after a 6.7 earthquake on the Big Island of Hawaii in October 2006 and after floods in Washington State the following month, also typified ANG disaster and relief operations. Washington Army and Guardsmen provided transportation for sandbagging, resupply, evacuation, highwheelvehicleoperations, and traffic control points. Guardsmen in Hawaii also as sisted with a erial surveil lance andtransportation.

On August 29, 2005, the largest natural disaster the Air Guard faced in its60yearhistorybeganwhenHurricane Katrina hit the United States Gulf Coast. The most severe damage came from a 30-plus-foot storm surge along the Mississippi coast and the north shore of Lake Pontchartrain in Louisiana and breaks in the levies along a canal in New Orleans. Several weeks later Hurricane Rita devastated portions of western Louisiana and eastern Texas, and then thelesssevereHurricaneWilmadamaged Florida. With much of the Guard's personnelandequipmentoverseasin OperationsEnduringFreedomandIraqi Freedom,thosehurricanestestedthe ability of ANG to respond in wartime to amajor disaster within the United States.

SeniorMasterSergeantDougGilbert arrived on the Gulf Coast August 29, 2005, within hours of the storm's arrival. From Florida's 202nd RED HORSE Squadron, 125th Fighter Wing, Sergeant

Mississippi Air National Guard (MSANG) personnel assist these displaced civilians as they disembark from MSANG C-17A Globemaster III cargo aircraft. These people were evacuated from Keesler Air Force Base, Mississippi, due to flooding from Hurricane Katrina and flown to Kelly City Base, Texas, August 30, 2005. (Photographer: SRA Heather Norris, Air Force Photo.)



Mississippi Air National Guard Staff Sergeant Joseph L. Smith, with the 172nd Civil Engineering Squadron headquartered in Jackson, is a firefighter in his civilian life as well as one in the Guard. He is clearing debris in Gulfport, Mississippi, during the Hurricane Katrina relief effort, September 9, 2005. (Photographer: 2Lt Murray B. Shugars, Mississippi Army National Guard. National Guard Photo.)

Gilbert was one of the first to enter the area. Seventy-three engineers from his unit worked in hard-hit Hancock County, Mississippi. First, his civil engineeringunitestablishedabasecamp for infantrymen of the 3rd Battalion, 124thInfantryRegiment,fromtheFlorida Army National Guard. In addition, his unit began repairs in Hancock County communitiesworkingnearlyaround-theclockonmultipleconstructionprojectsto restore power, clean and repair schools, andrefurbishelectrical supplies. "Most of the school shad four to eight feet of waterin them." While conducting a survey of thearea, the school superintendents potted Gilbertandbeganaskinghimquestions. According to an American Forces Press Service interview, Gilbert "told her that the 202 nd could help rebuild the schools and the community, [and she] cried and hugged him." By mid-September, the schools could be occupied. As a Florida unit, the 202nd had worked many other hurricanes. However, Katrina's devastation surpassed anything in their previous experience.

Hurricane Katrina made its first U.S. landfall in Florida on August 25, 2005. At that time, the Air National Guard had mobilized 840 personnel in that state, Mississippi, Louisiana, and Texas. Although the Air National Guard had a domestic mission to support local authorities in rescue and relief operations following a natural disaster, its utilization for such missions had been limited primarily to a select group of career fields such as civil engineerslikeSergeantGilbert,medical personnel, and services. In response to Hurricane Katrina, ANG units in all 54 states and territories responded to the recovery efforts in the Gulf States. The ANG flew 73 percent of the airlift for the relief operations including its brand new C-130J and C-17 aircraft. In addition, ANG Combat Search and

Rescue pararescuemen and Combat Controllers saved over 1,300 victims.

To support rescue and relief operations in New Orleans, the Air National Guard used the Naval Air Station, Joint ReserveBase,inBelleChasse,Louisiana, on the Mississippi River's West Bank. Withinfive hours of its orders, the 136th Airlift Wing, Texas ANG, deployed 41 Guardsmen to Belle Chasse. Less than

EMEDS personnel could perform surgery, dental services, laboratory services, pharmacy services, and inpatient care. Although EMEDS usually had a specific bed limit such as 25 beds, medical personnel could still provide outpatient care for many victims.

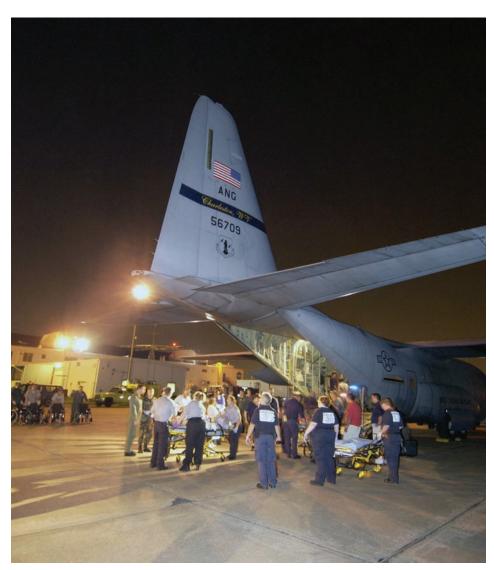
Because of the large amount of equipment an EMEDS team used, airlifting the 22 pallets bound for the

Gulf Region took ANG C-130 units two days. Nevertheless, ANG EMEDS personnel arrived as early as August 29, 2005. This group came from the 190th Air Refueling Wing, Kansas ANG, and the Combat Readiness Training Center in Alpena, Michigan, where EMEDS training was conducted. They set up operations in Gulfport, Mississippi, and at Louis Armstrong Airport in suburban

### Within five hours of its orders, the 136th Airlift Wing, Texas ANG, deployed 41 Guardsmen to Belle Chasse.

24 hours later, a C-130H landed at the air base with members of Louisiana's 159thFighterWing.Soonmoreaircraft arrived, delivering troops and supplies for New Orleans; offloaded pallets were stacked 10 deep on the aircraft parking ramp. Instead of heading into the flooded city, the 136th team remained at Belle Chasse and, within 36 hours of arriving, itestablished a fully functioning Air Terminal Operations Center and was keeping pace with the demanding missionschedule.ThatAerialPortteam, augmentedby U.S. Navy cargohandlers and members of the 133rd Aerial Port Squadron, 133rd Airlift Wing, Minnesota, handled over 124 missions with 1.5 million pounds of cargo and 974 passengers in one day. As one of its most crucial tasks, the Texas squadron downloadedtheGermanpumpsystem used to drain the city of New Orleans because its own pumps were in undated. It also uploaded two KC-135s with 140 kennelsfilledwithrescueddogsbound for adoption in Arizona.

Katrina also provided the first realtime opportunity for the Air National Guard's Expeditionary Medical Support (EMEDS) teams to deploy in response to adomesticnatural disaster. EMEDS was a collection of small, modular medical units that replaced larger theater hospitals. The

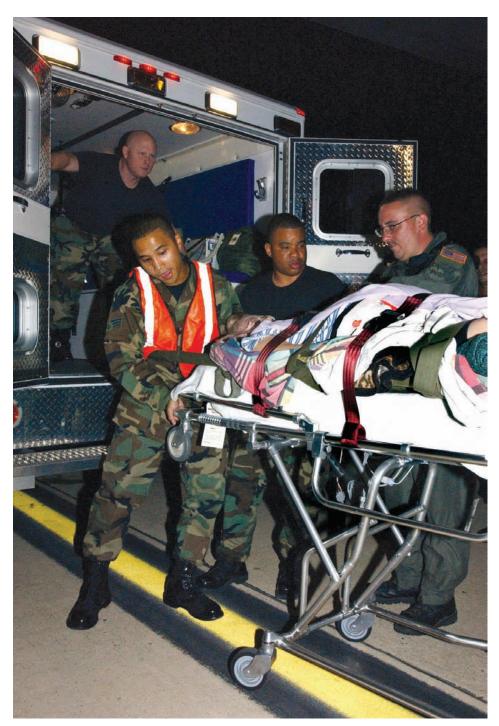


U.S. Air Force and civilian medical personnel offload patients from a C-130H Hercules aircraft from the 130th Airlift Wing, West Virginia, Air National Guard, shortly after arriving at Houston, Texas. Department of Defense units were mobilizing as part of Joint Task Force Katrina to support the Federal Emergency Management Agency's disaster-relief efforts in the Coast areas devastated by Hurricane Katrina. (Air Force Photo.)

New Orleans. In addition, the ANG also established a temporary facility in Hancock County, Mississippi, as a stop-gap until the severely damaged Hancock Medical Center, the county's only medical facility, was back in operation. As a result, ANG EMEDS provided an essential service. These EMEDS consisted of medical personnel from Mississippi, Alabama, Kansas, and Delaware Air National Guard units. During the Katrina emergency EMEDS exemplified atotal force operation where active duty, Air Guard, and Air Force Reserve personnel worked with Federal **EmergencyManagementAdministration** (FEMA) medical teams to care for and transport thousands of Katrina victims. The EMEDS rapid deployment capabilityenabledover30,000peopleto be processed through the New Orleans airport in five days.

On September 22, 2005, less than one month after Sergeant Gilbert and his 136th Aerial Port Squadron members deployed to Mississippi, they were called back to Texas. Hurricane Rita was expected to hit the Houston areawheremany Katrina evacuees had settled. In the end Rita missed the largemetropolitan area, but on September 24, the hurricane devastated Louisiana's Vermilion Parish and sections of east Texas. The Air Guard's base at EllingtonField, near Houston, reopened the next dayand the 136th Airlift Wing, based in Fort Worth, used it as an aerial logistics site to fly in water, meals-ready-to-eat, and other supplies to first responders and Guards men supporting rescue andrecovery efforts.

For his hurricane work, Master Sergeant Lynn Bailey, of the 147th FighterWing, Texas, "areluctanthero," became one of the few Air National Guardsmen to receive an Army Guard medal. On September 26, 2005, Major GeneralCharlesRodriguez, the Adjutant



A Puerto Rico Air National Guard C-130 Hercules cargo aircraft flew patients evacuated from Keesler Air Force Base, Mississippi, because of Hurricane Katrina. Here personnel from the Puerto Rico Air National Guard prepare to load a stretcher-borne patient into a waiting ambulance to be taken to Wilford Hall Medical Center, Lackland Air Force Base, Texas, for further medical treatment, August 30, 2005. (Photogapher: SRA Heather Norris, USAF. Air Force Photo.)

General of Texas awarded it to Sergeant Bailey for potentially saving the lives of hundreds of "impaired and elderly" nursing homeres idents from Beaumont, Texas. Sergeant Bailey served as a fuels superintendent for the 147th. In that capacity, heresponded to "a desperate request" from the Texas Department of Transportation to deliver fuel for 30 buses stranded at the Sam Houston Race Park. The buses required the fuel to assist with evacuation in anticipation

of Hurricane Rita. "It brought back memories of Iraq when we were desperately trying to get fuel from Baghdad to Kirkuk during the initial stages of the war," recalled Sergeant Bailey. "Our unit was the first one able to deliver fuel to Baghdad."

Next the 147th had to rescue the buses in Beaumont designated to evacuate older and infirm residents of the area. The Army National Guard there had enough gas, but it lacked the proper nozzle to put the fuel into the buses. Serge ant Bailey did not havethe proper nozzle either. Instead, with the help of Staff Sergeant Vic Taylor, a refueling mechanic, he improvised one using old refueling parts from his shop. "I was awake for 26 hours, but I was running on adrenaline," Sergeant Bailey explained. Army Guardsmen conducted the actual rescue operation. Buttheycouldnothavedoneitwithout theingenuity of Sergeant Bailey's team.

If Hurricanes Katrina and Rita were not enough of a challenge for a National Guard already stretched thin by Operations Enduring Freedom and Iragi Freedom, one month after Rita, Hurricane Wilmas lammed into Florida. While not as destructive as its two predecessors, it still affected a substantial number of Floridians. The 172nd Airlift Wing from Jackson Air National Guard Base, Mississippi, for example, delivered 140,000 pounds of food, water, and juice to Homestead Air Force Base, Florida, in its C-17 Globemaster.

The Air National Guard not only performed rescue and relief work in the United States, but also overseas. For example, in 1998, a typhoon destroyed homes and buildings on Guam. The ANG helped rebuild them. Then in 2005, after a major earth quake affected a mountainous, hard-to-reach area of Pakistan, the 105th Airlift Wing, New York, flew humanitarian missions using its huge C-5 Galaxies to transport helicopters and rescue supplies. Air Guardsmenandtheiraircraftalsofought major fires abroad as in 1997 when the Wyoming Air National Guard's 153rd Airlift Wing assisted the Indonesian governmentinfightingmassivefiresin that nation's tropical rain forests.

#### Operation Jump Start

Illegal immigration over the border with Mexico had plagued the United States for generations. Over the years various programs had been developed to allow needed farm workers to come in legally and temporarily while the path to a green card (permanent residency) and citizenship had become more difficult. Border communities and increasingly, areas farther north, complained of welfare and subsidized medical costs, crowded schools, and drugs and high crime associated with

undocumented aliens. Because many of those illegals willingly worked long hours at low wages, and even became homeandbusinessownerspayingtaxes and contributing to the community, theyreceivedsignificantsupportamong certain segments of the population and among certain businesses. As a result of that dichotomy, the federal government was unable to develop a satisfactorypolicyofdealingwithillegal immigrationwhiletheestimatednumber of those undocumented aliens by 2006 had risen to an estimated 12 million. AfterSeptember 11, 2001, the fearth at terror is ts also used the porous Mexicanborder tipped the balance in favor of clamping down on illegals. Primary responsibility for that mission belonged to the Border Patrol of the Immigrationand Naturalization Service (Department of Justice), which after 2003 became Customs and Border Patrol (CBP) in



Air National Guard Captain Jose R. D. Cabrera, a nurse from the 146th Medical Squadron, California Air National Guard, gets a blood pressure reading of a local villager in the town of Punta Gorda, Belize, during a 15-day medical humanitarian operation called Medrete 03. During the operation over 3,600 patients were treated and help was delivered to people affected by Hurricane Iris, February 13, 2002. (Photographer: MSgt Rod Thornburg, USA. Air Force Photo.)



Air National Guard airmen of the 188th Fighter Wing, Arkansas Air National Guard, install a fence along the U.S.-Mexico border east of San Luis, Arizona. The Guardsmen were working in partnership with the U.S. Border Patrol as part of Operation Jump Start, October 3, 2006. (Photographer: SSgt Dan Heaton, USAF. Air Force Photo.)

the Department of Homeland Security. Some National Guard units helped the CBP by building a fence along a portion of the border and assisting in the effort to staunch the flow of illegal drugs into the United States.

Inresponsetogrowingcriticismofthe federalgovernment's efforts at preventing the influx of undocumented aliens, President George W. Bush promised on May 15, 2006, to bolster the Border Patrol. Because recruitment and training would take time, the president suggested that for at least one year, up to 6,000 National Guards men at anyone time could be deployed to assist the CBP on the Southwest border.

OperationJumpStart, then amegiven to that National Guard mission, involved the borders of Arizona, California, New Mexico, and Texas. Their governors agreed to accept National Guard units from other

states deployed "to perform duties in supportofthisborderenforcementeffort." Governors could decline participation if it conflicted with their Guard's ability to respond to state emergencies. To minimizedisruptiontheplanenvisioned using the normal two-week training periods to rotate traditional (part-time) Guardsmeninand out of the border. The memorandum of understanding signed between the Department of Defense and the governors of the four border states explicitly removed the National Guard from law enforcement duties.

The Air National Guard played a significant role in Jump Start. As in otheroperations, its medical personnel used their skills for operating in hostile environments. According to Captain Anita Fouch, a nurse practitioner with West Virginia Air Guard's 130th Airlift

Wing, "Ourmissionistodelivergeneral medical care in an innovative manner in an isolated area." Jump Start troops risked "dehydration, sunburn, insect bitesandstings, snake bites, and twisted ankles." To respond to those and other medical needs, seven West Virginia Air Guardmembersfromthe167thMedical Group, 167th Airlift Squadron, 167th Airlift Wing, renovated an abandoned clinic in Playas, New Mexico, a 1,840acretownpurchasedbytheDepartment of Homeland Security in 2003. The team commandedbyFlightSurgeonColonel DavidPorterdeployedwithinfourdays of receiving their orders in July 2006. ColonelPorterpraisedOperationJump Start as a good training opportunity: "There's nothing like hands-on to really learn the job." The need for a medical staff also underscored the



LC-130Hs equipped with landing skis, operated by the 109th Airlift Squadron, New York Air National Guard, parked on the ice pack at McMurdo Station at Ross Island in Antarctica during Operation Deep Freeze 2001. The unit operates six LC-130s between Christchurch, New Zealand, and a number of U.S. National Science Foundation stations located on the Antarctic ice pack, November 5, 2001. (Photographer: MSgt Joe Cupido. Air Force Photo.)

dangerstheGuardsmenfacednearthe border. "Yousee'coyotes' [smugglers] withtruckloadsofpeoplejustspeeding through," explained National Guard Bureau Historian William Boehm, who visited the border operations in September 2006. "It's a nasty place."

The ANG performed other functions as well. For example, 17 Washington Air National Guard members with the 252nd Combat Communications Group also deployed to Arizona to set up a radio communications network. Even traditional Guard duties such as road building by ANG civil engineers could take a surprising turn in the southwestern desert. For two weeks 25 Nevada Air Guardsmen from the 152nd Civil Engineering Squadron took part in an unusual caravan as they gradedroughroadsforthe Border Patrol to use. Their work took them to the

Tohono O'Odham Indian Reservation, approximately one mile from the U.S.-Mexico border. According to Master Sergeant David Tilley, the unit's noncommissionedofficerinchargeand a supervisor in the broadband departmentforChurchillCountyCommunications, the caravan consisted of his team, a Border Patrolagent who "kept watch" on their work, and "a car loaded with two archaeologists and a monitor from the Tohono O'Odham reservation." The archaeologistsandIndiangotinvolvedif the Guard disturbed artifacts. The tribe approved the construction of vehicle barriers to slow down the illegal aliens from crossing into the United States.

Including its Operation Jump Startsupportpersonneldeployedsome distance from the border, by August 1, 2006, the National Guard met its benchmark of over 6,000 participating Guardsmen. Two days later, President Bush visited the Texas border where heobservedGuardsmen"workinglong hours ... to keep this border secure .... We saw choppers of all kinds of new equipment on it—airplanes that can interdictpeopleflyingindrugs,fastboats tostopthepeopletryingtobringdrugsor peopleupanddownthecoastofTexas." He also noted that for each Guardsman working construction, logistics, or surveillance, "itmeans there's one more Border Patrolagentout on the front line. Sowe' regoing to use this Guard until we get 6,000 more people trained."

### Other Operations

The Air National Guard also participated in noncombat support missions that sometimes took it beyond the U.S. boundaries. For example, in Operation

Winter Freeze, from November 2004 through January 2005, nearly 250 Army and Air Guardsmen provided assistance to the Customs and Border Patrol along 295 miles of the United States-Canadian border. That operation included military personnel from U.S. Northern Command's Joint Task Force North who helped the Border Patrol to "keep potential terrorists out of the countryandtobreakupsmugglingrings thattrytogetthemin." Inorder "todetect, deter, and monitor suspicious actions... Air Guard crews flew twin-engine, C-26 airplanes out of Syracuse, N.Y."

Operation Winter Freeze, first conducted in 2004, represented a new direction for the Air National Guard. By including other military services besides the Air Force, it truly implemented the total force concept. Almost assignificant,

state police, the Secret Service, and the Federal Bureau of Investigation for those missions. Congress, responding to the success of those arrangements, passed legislation in October 2004 making it easier for the secretary of defense to use National Guardsmen who were still under the command of their state governors to conduct homeland security operations.

On the other side of the world Air National Guard Lieutenant Colonel GaryJames of Schenectady, New York's 109th Airlift Wing, and his crew of five, piloted one of the two final LC-130 cargoplanestoclosethe 2006 Operation Deep Freeze located at McMurdo Stationnear the South Pole. The mission ended because the temperature dropped to almost minus 50 degrees Fahrenheit in three days. Since 1988 the squadron had provided the air supply bridge for

theseairplaneswithwheelslandedonan icerunwaynearthestation. However, as it got colder, the ski-equipped LC-130s landed on a snow-covered skiway on the Ross Ice Shelf a few miles from the station. In 2006 the operation included 466 flights—a record—and it also boasted the most flights over the South Pole, 337. In the spring and summer, the 109thheaded toward the North Pole where it supported the National Science Foundation and above the Arctic Circle.

Thissamplingofhowthe Air National Guard support to civil authorities would be incomplete without mentioning an additional, important duty regarding the North Pole. Every year the North American Aerospace Defense Command along with its Canadian counterpart tracked Santa Clausasheflewthrough the northeast air space. Justin case Rudolph's nose failed or the sleigh developed a problem, the Air National Guard had jet fighter air craft ready to fly to Santa's aid.

**The Christ mas Evetracking of Santa** receives national attention. However, for much of an Air National Guard unit's supportforcivilauthorities, only the local mediaemphasizeitsaccomplishments. Most Air National Guardsmen live and hold civilian jobs within their home communities in contrast to active duty airmenwholiveonornearairbasesand moveeveryfewyears.Whenemergencies likefloods, tornados, or blizzards occur, these Guardsmen often join their local firstresponders. The Air National Guard's role in natural and man-made disasters like forest fires could be as hazardous as if they were in combat. Similarly, theirparticipationinmajornoncombat missions like Operation Deep Freeze canalso pose extreme dangers. Regardless of the risks involved, the role of the Air National Guard in supporting civil authorities, state and federal, remains a significant one. ≪

# Operation Winter Freeze, first conducted in 2004, represented a new direction for the Air National Guard.

an arrangement between the president and the governors permitted a Guard leader to command airmen under both state and federal jurisdiction. The G-8 Economic Summit in Georgia, the Democratic and Republican national political party conventions in Boston and New York Cityrespectively, also operated using joint task forces. For the first time in the nation's history, "... a single officer stood on top of both state and federal chains of command for a single operation." The Guard's joint force state headquarters staffs were integrated with their counterparts at USNORTHCOM,

theNationalScienceFoundation'sstudy of Antarctica. Lieutenant Colonel Walt Clark, Pacific Air Forces Director of OperationsandPlansforJointTaskForce Support Forces Antarctica Operation Deep Freeze, noted that the military considered that operation, "its most difficult peacetime mission because of theextremeausterityoftheenvironment andtheremotenessofAntarctica...the temperatures are so severe that at times aircraft cannot fly because the fuelgels and the steelshrinks, causing fuelle a kages." Supplies and people were flown by C-130s to McMurdo where, in summer,



## EPILOGUE

### TOWARD THE FUTURE

henLieutenantGeneralCraigR.McKinleybecamethedirector of the Air National Guard in May 2006, he faced a "perfect storm" of challenges. They arose from efforts to continue SecretaryofDefenseDonaldRumsfeld'stransformationpolicy,whichremained largelyunchangedafterSeptember11,2001.InvolvingtheBaseRealignment and Closure Commission (BRAC), the Quadrennial Defense Review, and the President's Budget Directive (PBD) 720, they threatened the Air National Guard's (ANG) existing roles, missions, and personnel numbers. General McKinley,likehispredecessor,LieutenantGeneralDanielJamesIIIhadtodeal withthesechangeswhilepreservingtheGuard'smilitiaculture,communityties,



state missions, and federal warfighting capabilities. Simultaneously, the resulting proposed personnel and aircraft reductions also impacted the ANG's other responsibilities. These included most of the expanded air sovereignty alertmissions associated with Operation

Noble Eagle, and the Guard's ongoing support to civil authorities and Air Force operations around the world.

The BRAC procedure was instituted as a way to depoliticize closing superfluous military bases and taking other cost-cutting steps that while streamlining these roices could jeopardize local traditions and economic interests. In the BRAC procedure, a nine-member commission made recommendations to the president based on Department of Defense recommendations. If the president agreed with them, he sent the

list to Congress, which could only accept the recommendations in their entirety or completely reject them. Moreover,



the Air Force intended to acquire a new generation of highly capable and extremely expensive weapons systems including the F-22 and F-35 fighters and the KC-X tanker. The Air Force applied BRAC recommendations aggressively in order to achieve savings that could help it acquire those aircraft. The Quarterly Defense Review (QDR) and the Program Budget Decision (PBD) based on ODR's conclusions took these plans into account. Because of the high cost and advanced capabilities of the newaircraft, there would not be enough new airframes purchased to replace existing ones on anything like a one for one basis. Therefore, like BRAC, the QDR and the PBD left the ANG with significant reductions in manpower and aircraft over the next five to six years. Various ANG units consequently neededtolooktonewmissionareasthat represented the future of the Air Force suchasintelligencesystems, unmanned aerial vehicles, space, and cyberspace.

located in Swanton, Ohio, August 19, 2003. (Photographer: SRA Elizabeth

Slater, USAF. Air Force Photo.)



Senior Airman Samantha Zimmerman, 192nd Fighter Wing, Virginia Air National Guard, launches her F-22A Raptor at Langley Air Force Base, Virginia, February 3, 2007. (Courtesy of the 192nd Fighter Wing, Photographer: MSgt Carlos Claudio.)

Otherwise, they faced elimination.

The creation of the Space and Information Superiority Division in the National Guard Bureau's Air Directorate demonstrated the Air National Guard's recognition that its future lay in those areas. In 2005 Colonel Kathleen Fick, that division's first director, explained that if ANG wanted to conduct operationalmissions and domore than playasupportingrole, it had to embrace the new missions. Those missions took advantage of the Air National Guard's characteristics. For example, when active dutypersonnelengagedinintelligence, informationoperations, or space-related work joined the Guard, they required less training time. Guardsmen also provided continuity. Having the same people doing the same work year after year has always enhanced the Guard's value, and with missions involving

intelligence or information warfare, true proficiency may take years to establish. Traditional Guardsmen often spend their civilian hours performing similar work. As part time citizen airmen, they cost the government less than active duty Air Force personnel.

### Intelligence, Surveillance, and Reconnaissance

According to Lieutenant Colonel Greg White, head of the Intelligence, Surveillance, and Reconnaissance (ISR) Division in the new directorate, "In today's warfare, we need more resources given to locatingtheenemyandfewertodestroythe opposite of previous warfare."

Training took approximately 18 monthsaccording to a member of the 128th Air Command and Control Squadron, 116thAirControlWing,butwithinanother 18months, the actived utyperson assumed a different role. The ANG member, on the other hand, might continue working intelligence missions for many years.

Not only were ANG ISR personnel involvedinnewmissions, they sometimes served in new total force configurations. The 116th Air Control Wing based at Robins Air Force Base, Georgia, was the only "blended wing" in the Air Force. Consisting of active duty Air Force as well as traditional and full time Guardsmen, thewing's command and control and its ISR people flew on an EC-8 with its Joint SurveillanceTargetAttackRadarSystem, better known by its acronym JSTARS. The JSTARS radar, first deployed in Operation Desert Storm in 1991, tracked military activity on the ground and in helicopters.

The 170th Operations Support Squadron at Offutt Air Force Base,



Three Connecticut Air National Guard 103rd Fighter Wing A-10A Thunderbolt II attack aircraft fly in trail formation in preparation to refuel from a KC-135R Stratotanker aerial refueling aircraft as they fly to their new home base with the 188th Fighter Wing, Arkansas Air National Guard, at Fort Smith, Arkansas, as part of a Base Realignment and Closure (BRAC) reorganization, April 10, 2007. (Photographer: Senior MSgt Thomas Meneguin. Air Force Photo.)

Nebraska, associated as a unit with the 55th Wing also based at Offutt. As with the 116th in Georgia, 170th Air National Guardsmenworkedtogetherwithactive duty airmen; unlike the 116th, they had a separate administrative structure. The 55th Wing was home to Rivet Joint surveillance aircraft. Like JSTARS, Rivet Joint also operated in Desert Storm. It used automated and manual equipmentforelectronicand intelligence specialists to locate, record, and analyze

communications and electronic data. The 55th Wing was also associated with the Utah Air National Guard's 169th Intelligence Squadron that ran the Senior Scout signals intelligence missions in Afghanistan.

Aerialintelligencecollectionsystems like JSTARS and Rivet Joint conducted data in collaboration with intelligence systems on Earth, the Distributed Common Ground Systems (DCGS), another component of ISR. While the

intelligencecouldbeacquiredanywhere in the world, a DCGS might lie thousands of miles away from the collection point.  $That made ground {\it system} work ideal for$ Air Guardsmen, because according to one commentator they could "perform ...keymissions without being mobilized and deployed." The Air National Guard DistributedGroundSystemswerelocated amongotherplacesinAlabama,Arkansas, Kansas, Nevada, and in associate units in California and Virginia. In August 2006 the Air Guard established its largest DCGSat McConnell Air Force Base, Kansas. That facility became the new home for the 161st Intelligence Squadron.

PerhapsthemostpublicizedoftheAir Guard's intelligence capabilities related to its use of unmanned aerial vehicles (UAVs)—also referred to as unmanned aerial systems, since they are basically plane-shaped computers and sensors. They came in a wide variety of sizes from tinydroneshardlybiggerthanahobbyist's modelairplanetofullsizeaircraftcapable ofcarryingheavyweaponsaswellasafull complement of surveillance equipment. ForexampleweaponizedPredatorsflown from consoles in the United States and abroad had been used for combat in the Middle East. According to Colonel Gail Wojtowicz, chiefof the Air Force's Future Concepts and Transformation Division:

"Unmanned aircraft are a critical piece of ongoing Air Force transformation. Their persistence couples an unblinking eye with the ability to rapidly strike targets of opportunity, such as fleeting terrorists or insurgents. They also operate indangerous chemical or biological environments ... and are as effective inconducting mundanetasks in the 30th hour as they are in the first."

General McKinley considered that, "This



E8-C JSTARS flown by the 116th Air Control Wing, Robins Air Force Base, Georgia, a blended Air National Guard-Air Force organization, December 20, 2002. (Air Force Photo.)

new mission is extremely vital to the nation's defense."

While individual Guardsmen had been operating UAVs for years along sideactive duty airmen, in November 2006 the 163rd Reconnaissance Wing, March Air Reserve Base, California, became the first ANG unit to fly them. Taking responsibilityforunmannedaerialvehicles demonstrated another way in which the Air Guard used its new missions: the 163rd previously had been an air refueling wing.Butthe2005BaseRealignmentand Closure Commission removed its KC-135Stratotankers.Nowthe163rdwould flyitsPredatorstoassistwithfirefighting strategy among other operations. The 163rdalsotookresponsibilityfortraining othersinflying and maintaining Predators.

Because pilots and crews operated their UAVs remotely, "They can fly their missions overlraqor Afghanistan, even hit the bad guys with a Hellfire missile, and then go home to coach their kids' soccer game that night," explained Air Guard Brigadier General Allison A. Hickey, Director of Total Force Integration at Headquarters, U.S. Air Force.

Space operations "provide a critical communications link to communities throughout the nation in the form of satellite support for everyday uses, television, computers, and wireless phones, but also serve as an important military deterrence from external threats." However, space-related missions were not really new to the National Guard. In 1961 Massachusetts' 267th Communications

Squadrontechnicianswereassignedfull time to nearby Hanscom Air Force Base tolearntohandlespecialmessagetraffic. That represented the earliest known involvement of an Air Guard unit in a military space mission. Three years later some enlisted Air National Guard technicians helped operate a satellite tracking station for the Air Defense Command's United States Air Force Space Tracking Service. Other members of the unit helped staff the communications center at the Space Tracking Research and Development Center at Hanscom. The Air Force inaugurated a formal SpaceCommandin1982andtheUnited States Space Command was established in1985. In 1992 the Louisiana Air National Guard began developing the first ANG

unit devoted to space. Florida followed twoyears later with space launch support. Located at Canaveral Air Force Station, Florida, the 114th Range Flight provided launch support to the Air Force's 45th Space Wing.

The 137th Space Warning Squadron, Greeley, Colorado, became operational in 1995. The 137th provided critical, time-sensitive missile warning, space launch, and nuclear detonation data to the military and the president. In addition, it operated the Air Force's Survivable/Endurable Mobile Warning System, special communications, and provided threat data while deployed as well as on 24 hour-a-day basis while at home.

On May 21, 2004, the Alaska Air National Guard's 213th Space Warning Squadron took over the operation of Clear Air Force Station, Alaska, which had been selected to become a completely Air National Guard facility. The installation's longrangeradar operated

fueling Wing, California, actually operated satellites. It commanded the \$31 billionMilstarsatelliteconstellation, "the nation's top priority communications system." The 148th executed all operations including the satellites, ground control stations, and more than 1,500 worldwide user terminals. In addition, it conducted maintenance, training, standardization/evaluation, and supply for a space operations center.

Whilemostspace-related squadrons concerned the "final frontier," the 111th Space Operations Squadron was more earthbound. It used balloons, one of theoldestaerial surveillance techniques. Unlike their 19th century predecessors, those balloons could operate in near space, 65-90,000 feet above their home planet. Their Combat SkySat was launched by a two-person team, usually separated geographically, controlled the balloon. Unlike its tethered cousins,

"In warfare, information is power, now more than ever. Those who control it have a distinct advantage at the strategic, operational, and tactical levels of war."

all day, every day to provide tactical warning and attack assessment in case of a ballistic missile attack against North America. Permanently assigned Guardsmen ran the station for the first time in four decades. Previously, active duty Air Force personnel rotated through the remote site on one-year tours.

Unlike other space-mission components of the ANG, the 148th Space Operations Squadron in the 163rd Re-

the Combat SkySat moved with the wind, providing voice and data relays to Special Tactics Teams. The payload parachuted to the ground at the end of its six-to-eight hour flight.

Intelligence, surveillance, reconnaissance, and space all involved warfare-related technology. Other aspects of information technology, along with psychological operations are subsumed under the title of Information Operations

(IO). According to Lieutenant Colonel Felipe Morales, head of Information OperationsintheSpaceandInformation Superiority Division:

"Information operations ... are the integrated employment of the capabilities of influence operations, electronic warfare operations, and network warfare operations ... to influence, disrupt, corrupt, or usurp adversarial human and automated decision making while protecting our own."

Colonel Donald R. Fick, head of the ANG's Plans, Programs, and Manpower organization, notedin 2001 that the ANG leadership was convinced that information warfare was key to the future of armed conflict and that the Air Guard was in a good position to recruit and retrain the high technology personnel who were critical to success in that mission area. According to a commentator in 2005, "In warfare, information is power, now more than ever. Those who control it haveadistinct advantage at the strategic, operational, and tactical levels of war."

As with intelligence, information operations in all its forms was well-suited to the Guard. It could build upon critical skills possessed by active duty airmen returning to civilian life. But several Air Guard IO areas used skills not usually found in the Air Force. Therefore, those units tended to locate near information technology centers where they actively recruited civilians to be come traditional Guardsmen. For example, the 262nd InformationWarfareAggressorSquadron, McChord Air Force Base, Washington State, was located near Microsoft headquarters where many of its traditional Guardsmenworked.Similarly,Maryland's 175thInformationOperationsSquadron supported the National Security Agency

and could draw upon the many high tech companies found in the Washington, DC, metropolitan area.

Secretary of the Air Force Michael W. Wynne in a Letter to Airmen of May 7, 2007, described how 21st century warfightingmadethesenewmissionsso essential:

"Our adversaries ... attempt to access American industrial servers that contain sensitive data, exploit electromagnetic energy to try and jam or misdirect our precision weapons, and useradiotransmitters to detonate improvised explosive devices, killing Americans, Coalition allies, and innocent civilians. In response to these threats, Airmen are actively 'flying and fighting' in cyberspace."

Whether monitoring motion on the ground in JSTARS, vacuuming up electronic data or radio signals in Rivet Joints or Senior Scouts, airborne ANG crews used the new technologies to counteract American adversaries. Earthbound Air Guardsmen also used Distributed Ground Distribution Systems and unmanned aerial vehicles to collect intelligence and conduct surveillance. Moreover, their weaponized UAV sparticipated directly inwarfighting missions. Meanwhile, the ANG supported missions in space and cyberspace.

Air National Guardsmen also continued with their longtime missions. Pilotsandplanesprotectedthehomeland with 24 hour seven days a week runway alerts; civilengineers established bases to support combatoverse as and following natural disasters at home; medical personnel deployed for emergencies and ongoing missions; and ANG refueling and air lift wings provided essential support for the air borne operations of the Air Force



Senior Airman Kevin A. Doyle, a Ground Operations Specialist from the 167th Air Wing, West Virginia Air National Guard, shakes hands with National Guard Bureau Chief, Lieutenant General H Steven Blum, during the General's visit to Naval Air Station, Joint Reserve Base, in Belle Chasse, Louisiana, in the aftermath of Hurricane Katrina, September 9, 2005. (Photographer: SFC Chuck Joseph, West Virginia Air National Guard. Air Force Photo.)

and other services. Finally, Air National Guardfighterscontinuedtoaugmentand protectAmericanandCoalitionpersonnel engagedinOperationsEnduringFreedom and Iraqi Freedom.

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Senior Air Force leaders understood long before the 21st century that their service could not go to war or undertake major contingency operations without callingonthe Air Guardand Reserve at the outset. In return the Air National Guard and the Air Force Reserve consistently met the service's pressing requirements for operational support that was not available in the active force. Governors as well understood the importance of having the Air National Guardavailable should a

disasteroccur.Inthe21stcentury,theAir Guard belied its "one weekend a month, twoweeksayear"mantraascitizenairmen responded to increase dnatural disasters likehurricanesandforestfireswhilethey prepared for the possibility of post-9/11 terrorism at home and participated in combat operations abroad. As Chief of the National Guard Bureau, General H Steven Blum noted, "The role and the responsibility of the National Guard is not going to diminish in the future; it's going to increase. The use of the National Guardhasbeenincreasingeverydayinthe last six and a half years." He estimated that 60,000 citizen soldiers and airmen contributed to the wars in Afghanistan and Iraq every day. "I don't see any end in sight." ≪





Major E.G. "Buck" Shuler, a C-130 Hercules pilot for the 169th Operations Support Flight, 169th Fighter Wing, South Carolina Air National Guard, begins the descent into Soto Cano Air Base in Honduras as Lieutenant Colonel Scott Cain, the 169th Commander, concentrates on locating the runway. They are delivering much needed water purification units, food, and medical supplies to assist local civilians in the aftermath of Hurricane Mitch, January 4, 1999. (Camera Operator: MSgt Edward Snyder. Air Force Photo.)

